## $\cdots$ <br> charles river

NEWS RELEASE

# CHARLES RIVER LABORATORIES ANNOUNCES FOURTH-QUARTER AND FULL-YEAR 2015 RESULTS FROM CONTINUING OPERATIONS AND PROVIDES 2016 GUIDANCE 

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- Fourth-Quarter Revenue of \$353.9 Million and Full-Year 2015 Revenue of \$1.36 Billion - <br> - Fourth-Quarter GAAP Earnings per Share of \$0.69 and Non-GAAP Earnings per Share of $\$ 1.00$ - <br> - Full-Year GAAP Earnings per Share of $\mathbf{\$ 3 . 1 5}$ and Non-GAAP Earnings per Share of \$3.76 - <br> - Provides 2016 Guidance -
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WILMINGTON, MA, February 10, 2016 - Charles River Laboratories International, Inc. (NYSE: CRL) today reported its results for the fourth-quarter and full-year 2015 and provided guidance for 2016. For the quarter, revenue from continuing operations was $\$ 353.9$ million, an increase of $7.4 \%$ from $\$ 329.5$ million in the fourth quarter of 2014. Foreign currency translation reduced reported revenue growth by $3.9 \%$. On a constant-currency basis, revenue growth of $11.3 \%$ was driven primarily by the Manufacturing Support and Discovery and Safety Assessment segments. Research Models and Services revenue also increased on a constant-currency basis. The acquisitions of Celsis, ChanTest, Oncotest, and Sunrise Farms contributed $3.4 \%$ to consolidated fourth-quarter revenue growth, both on a reported basis and in constant currency.

On a GAAP basis, net income from continuing operations for the fourth quarter of 2015 was $\$ 33.3$ million, or $\$ 0.69$ per diluted share, compared to $\$ 28.5$ million, or $\$ 0.59$ per diluted share, for the fourth quarter of 2014.

On a non-GAAP basis, net income from continuing operations was $\$ 47.3$ million for the fourth quarter of 2015, an increase of $22.9 \%$ from $\$ 38.5$ million for the same period in 2014. Fourth-quarter diluted earnings per share on a non-GAAP basis were $\$ 1.00$, an increase of $23.5 \%$ compared to $\$ 0.81$ per share in the fourth quarter of 2014 . The increase was driven primarily by higher revenue and operating margin improvement. The gain from the Company's limited partnership investments did not have a meaningful impact on earnings per share in the fourth quarter of 2015 , compared to a gain of $\$ 0.03$ per share for the same period in 2014.

James C. Foster, Chairman, President and Chief Executive Officer, said, "We are very pleased to report strong fourth-quarter results, which contributed to another exceptional year for Charles River. We believe that our performance in the quarter and year thoroughly demonstrate the successful execution of our strategy to position Charles River as the earlystage drug research partner of choice, a position that we believe will be enhanced by the pending acquisition of WIL Research. Strong demand for our unique portfolio of products and services, the potential for expanding strategic relationships, and continuing gains from productivity and efficiency initiatives give us confidence in our 2016 guidance."
"We are optimistic about the opportunities for growth in 2016, which are the basis for our guidance, excluding WIL, of revenue growth in a range of $9 \%$ to $11 \%$ in constant currency. Non-GAAP earnings per share are expected to be in a range of $\$ 4.07$ to $\$ 4.17$, including a gain of $\$ 0.04$ from limited partnership investments. This would represent an earnings increase of approximately $9.5 \%$ from last year at the mid-point. When including the expected impact from the WIL acquisition, the revenue growth rate rises to a range of $20.0 \%$ to $23.5 \%$ in constant currency, and the non-GAAP earnings per share increases to a range of $\$ 4.27$ to $\$ 4.40$, representing an increase of approximately $15 \%$ year-over-year at the midpoint," Mr. Foster concluded.

## Fourth-Quarter Segment Results

## Research Models and Services (RMS)

Revenue for the RMS segment was $\$ 114.7$ million in the fourth quarter of 2015, a decrease of $2.5 \%$ from $\$ 117.7$ million in the fourth quarter of 2014 . Foreign currency translation reduced reported revenue growth by $4.6 \%$. On a constant-currency basis, revenue growth of $2.1 \%$ was driven primarily by higher sales of research models in North America, Europe, and Asia.

In the fourth quarter of 2015, the RMS segment's GAAP operating margin was $24.1 \%$ compared to $20.1 \%$ in the fourth quarter of 2014. On a non-GAAP basis, the operating margin increased to $25.4 \%$ from $23.2 \%$ in the fourth quarter of 2014. The RMS operating margin improvement was primarily attributable to benefits from the Company's global efficiency initiatives.

## Discovery and Safety Assessment (DSA)

Revenue from continuing operations for the DSA segment was $\$ 160.5$ million in the fourth quarter of 2015 , an increase of $7.3 \%$ from $\$ 149.6$ million in the fourth quarter of 2014. Foreign currency translation reduced reported revenue growth by $2.5 \%$. On a constantcurrency basis, revenue growth of $9.8 \%$ was driven primarily by low-double-digit revenue growth in the Company's Safety Assessment business. The ChanTest and Oncotest acquisitions contributed $1.7 \%$ to DSA revenue growth. Sales to biotechnology clients continued to drive DSA revenue growth, and sales to global clients also increased.

In the fourth quarter of 2015, the DSA segment's GAAP operating margin was $23.1 \%$ compared to $14.0 \%$ in the fourth quarter of 2014. On a non-GAAP basis, the operating margin increased to $27.1 \%$ from $19.4 \%$ in the fourth quarter of 2014. In addition to leverage
from higher revenue for safety assessment services, the non-GAAP operating margin also benefited from a tax law change in Quebec, which contributed approximately 230 basis points to the improvement, and foreign exchange due to the weaker Canadian dollar, which contributed approximately 170 basis points to the improvement.

## Manufacturing Support (Manufacturing)

Revenue for the Manufacturing segment was $\$ 78.6$ million in the fourth quarter of 2015, an increase of $26.3 \%$ from $\$ 62.3$ million in the fourth quarter of 2014 . Foreign currency translation reduced reported revenue growth by $6.1 \%$. On a constant-currency basis, revenue growth was $32.4 \%$. The acquisitions of Celsis and Sunrise Farms contributed $13.7 \%$ to Manufacturing revenue growth in the fourth quarter of 2015. Robust revenue growth for the legacy Microbial Solutions (formerly Endotoxin and Microbial Detection, or EMD), and Avian Vaccine businesses, as well as the Biologics Testing Solutions business, also drove the fourth-quarter increase.

In the fourth quarter of 2015, the Manufacturing segment's GAAP operating margin was $23.6 \%$ compared to $33.0 \%$ in the fourth quarter of 2014. The GAAP decline was primarily related to the inclusion of amortization of intangible assets and associated costs related to the Celsis acquisition, which was completed on July 24, 2015. On a non-GAAP basis, the operating margin decreased to $33.8 \%$ from $35.0 \%$ in the fourth quarter of 2014.

## Full-Year Results

For 2015, revenue increased by $5.1 \%$ to $\$ 1.36$ billion from $\$ 1.30$ billion in 2014 . Foreign currency translation reduced reported revenue growth by $5.3 \%$. Acquisitions contributed $4.0 \%$ to 2015 revenue growth.

On a GAAP basis, net income from continuing operations in 2015 was $\$ 152.0$ million, or $\$ 3.15$ per diluted share, compared to $\$ 129.9$ million, or $\$ 2.70$ per diluted share, in 2014.

On a non-GAAP basis, net income from continuing operations in 2015 was $\$ 179.3$ million, or $\$ 3.76$ per diluted share, compared to $\$ 164.5$ million, or $\$ 3.46$ per diluted share, in 2014.

## Research Models and Services (RMS)

For 2015, RMS revenue was $\$ 473.2$ million, a decrease of $6.7 \%$ from $\$ 507.3$ million in 2014. Foreign currency translation reduced reported revenue growth by 6.3\%. On a GAAP basis, the RMS segment operating margin was $25.7 \%$ in 2015, compared to $23.9 \%$ in 2014. On a non-GAAP basis, the operating margin increased to $27.1 \%$ in 2015 from $26.9 \%$ in 2014.

## Discovery and Safety Assessment (DSA)

For 2015, DSA revenue was $\$ 612.2$ million, an increase of $13.7 \%$ from $\$ 538.2$ million in 2014. Foreign currency translation reduced reported revenue growth by $3.4 \%$. Acquisitions (Argenta, BioFocus, ChanTest, and Oncotest) contributed $6.4 \%$ to 2015 revenue growth. On a GAAP basis, the DSA segment operating margin was $19.9 \%$ in 2015, compared to $13.0 \%$ in
2014. On a non-GAAP basis, the operating margin increased to $23.3 \%$ in 2015 from $17.4 \%$ in 2014. The tax law change in Quebec contributed approximately 60 basis points to the nonGAAP operating margin improvement. Foreign exchange due to the weaker Canadian dollar contributed approximately 220 basis points to the improvement.

## Manufacturing Support (Manufacturing)

For 2015, Manufacturing revenue was $\$ 277.9$ million, an increase of $10.2 \%$ from $\$ 252.1$ million in 2014. Foreign currency translation reduced reported revenue growth by $7.6 \%$. The acquisitions of Celsis and Sunrise Farms contributed $6.8 \%$ to 2015 revenue growth. On a GAAP basis, the Manufacturing segment operating margin was $26.7 \%$ in 2015, compared to $31.2 \%$ in 2014. On a non-GAAP basis, the operating margin decreased to $32.8 \%$ in 2015 from $33.4 \%$ in 2014.

## 2016 Guidance

The Company is providing the following financial guidance for 2016, both excluding and including the impact of the planned acquisition of WIL Research, which was previously announced on January 7, 2016.

Excluding WIL Research, 2016 constant-currency revenue growth is expected to benefit from double-digit growth in both the DSA and Manufacturing segments (including contributions from acquisitions completed in 2015), as well as low- to mid-single digit growth in the RMS segment. Foreign currency translation is expected to reduce revenue growth by approximately $1 \%$, based on current foreign exchange rates.

The Company's guidance includes the effect of the addition of a $53^{\text {rd }}$ week in 2016, which is periodically required to align our fiscal year end to December $31^{\text {st }}$. The $53^{\text {rd }}$ week is characterized by light revenue due to the holidays, but normal costs. The additional week is expected to contribute approximately $1 \%$ to the revenue growth rate in 2016, and a nominal benefit to earnings per share.

Earnings per share in 2016 are expected to benefit from higher revenue and the Company's ongoing global efficiency initiatives. Foreign exchange is expected to be a moderate benefit to 2016 earnings per share. The Company has forecast a gain associated with its limitedpartnership investments of approximately $\$ 0.04$ per share in 2016, which compares to a gain of $\$ 0.05$ per share reported in 2015.

The Company's revenue and earnings per share guidance excluding the impact of WIL Research is as follows:

| 2016 GUIDANCE EXCLUDING WIL RESEARCH <br> (from continuing operations) |  |
| :--- | :---: |
| Revenue growth, reported | $8 \%-10 \%$ |
| Negative impact of foreign exchange | $(\sim 1 \%)$ |
| Revenue growth, constant currency | $9 \%-11 \%$ |


| GAAP EPS estimate (1) | $\$ 3.60-\$ 3.70$ |
| :--- | :---: |
| Amortization of intangible assets | $\$ 0.40$ |
| Charges related to global efficiency initiatives (2) | $\$ 0.02$ |
| Acquisition-related adjustments (3) | $\$ 0.05$ |
| Non-GAAP EPS estimate | $\$ 4.07-\$ 4.17$ |

(1) GAAP EPS guidance and related adjustments do not include any acquisition-related costs and charges associated with the planned acquisition of WIL Research because the transaction has not been completed and estimates for these costs have not been finalized.
(2) These charges relate primarily to the Company's planned efficiency initiatives in 2016, including site consolidation costs, asset impairments, and severance. Other projects in support of the global productivity and efficiency initiatives are expected, but these charges reflect only the decisions that have already been finalized. (3) These adjustments are related to the evaluation and integration of acquisitions that were completed prior to 2016, and do not include any costs related to the planned acquisition of WIL Research. These adjustments primarily include transaction and certain third-party integration costs.

The Company is also providing revenue and non-GAAP earnings per share guidance including the benefit of the WIL Research acquisition. This combined guidance assumes that the transaction will be completed early in the second quarter of 2016. WIL Research is expected to be reported primarily as part of Charles River's DSA segment.

| 2016 GUIDANCE INCLUDING WIL RESEARCH <br> (from continuing operations) |  |
| :--- | :---: |
| Charles River revenue growth, reported | $8 \%-10 \%$ |
| Contribution from WIL Research | $11 \%-12.5 \%$ |
| Revenue growth including WIL Research, reported | $19 \%-22.5 \%$ |
| Negative impact of foreign exchange | $(\sim 1 \%)$ |
| Revenue growth including WIL Research, constant currency | $20 \%-23.5 \%$ |
| Charles River non-GAAP EPS estimate | $\$ 4.07-\$ 4.17$ |
| Contribution from WIL Research | At least $\$ 0.20$ |
| Non-GAAP EPS estimate including WIL Research $(1)$ | $\$ 4.27-\$ 4.40$ |

(1) Additional items excluded from non-GAAP earnings per share are expected to include all WIL Research acquisition-related costs, which primarily include amortization of intangible assets, certain costs associated with efficiency initiatives, advisory fees, and certain third-party integration costs.

## Webcast

Charles River has scheduled a live webcast on Wednesday, February 10, at 8:30 a.m. ET to discuss matters relating to this press release. To participate, please go to ir.criver.com and select the webcast link. You can also find the associated slide presentation and reconciliations of non-GAAP financial measures to comparable GAAP financial measures on the website.

## Non-GAAP Reconciliations/Discontinued Operations

The Company reports non-GAAP results in this press release, which exclude certain items that are outside of normal operations. A reconciliation of GAAP to non-GAAP results is provided in the schedules at the end of this press release. In addition, the Company reports results from continuing operations, which exclude results of the Phase I clinical business that was divested in 2011. The Phase I business is reported as a discontinued operation.

## Use of Non-GAAP Financial Measures

This press release contains non-GAAP financial measures, such as non-GAAP earnings per diluted share, which exclude the amortization of intangible assets, inventory purchase accounting adjustments, and other charges related to our acquisitions; expenses associated with evaluating and integrating acquisitions, as well as fair value adjustments associated with contingent consideration; charges, gains and losses attributable to businesses or properties we plan to close, consolidate or divest; the gain related to the bargain purchase of Sunrise Farms; severance and other costs associated with our efficiency initiatives; executive transition costs; site consolidation costs; a reversal of indemnification assets associated with acquisitions and corresponding interest; the write-off of deferred financing costs and fees related to debt refinancing; and costs related to a U.S. government billing adjustment and related expenses. We exclude these items from the non-GAAP financial measures because they are outside our normal operations. This press release also refers to our revenue in both a GAAP and nonGAAP (constant currency) basis. There are limitations in using non-GAAP financial measures, as they are not prepared in accordance with generally accepted accounting principles, and may be different than non-GAAP financial measures used by other companies. In particular, we believe that the inclusion of supplementary non-GAAP financial measures in this press release helps investors to gain a meaningful understanding of our core operating results and future prospects without the effect of these often-one-time charges, and is consistent with how management measures and forecasts the Company's performance, especially when comparing such results to prior periods or forecasts. We believe that the financial impact of our acquisitions (and in certain cases, the evaluation of such acquisitions, whether or not ultimately consummated) is often large relative to our overall financial performance, which can adversely affect the comparability of our results on a period-to-period basis. In addition, certain activities such as business acquisitions happen infrequently and the underlying costs associated with such activities do not recur on a regular basis. Commencing in the third quarter of 2015 , following the acquisition of Celsis, we revised our approach to calculating non-GAAP integration costs to include third-party integration costs incurred postacquisition. Presenting revenue on a constant-currency basis allows investors to measure our revenue growth exclusive of foreign currency exchange fluctuations more clearly. NonGAAP results also allow investors to compare the Company's operations against the financial results of other companies in the industry who similarly provide non-GAAP results. The nonGAAP financial measures included in this press release are not meant to be considered superior to or a substitute for results of operations prepared in accordance with GAAP. The Company intends to continue to assess the potential value of reporting non-GAAP results consistent with applicable rules and regulations. Reconciliations of the non-GAAP financial measures used in this press release to the most directly comparable GAAP financial measures
are set forth in this press release, and can also be found on the Company's website at ir.criver.com.

## Caution Concerning Forward-Looking Statements

This press release includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "anticipate," "believe," "expect," "intend," "will," "may," "estimate," "plan," "outlook," and "project," and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These statements also include statements regarding our projected future financial performance including revenue (on both a reported and constant-currency basis), operating margins, earnings per share, the expected impact of foreign exchange rates, and the expected benefit of our limited partnership investments; the future demand for drug discovery and development products and services, including our expectations for future revenue trends; our plans to reopen the Charles River Massachusetts (Shrewsbury) facility; our expectations with respect to the impact of acquisitions on the Company (including WIL Research), our service offerings, client perception, strategic relationships, revenue, revenue growth rates, and earnings; the development and performance of our services and products; market and industry conditions including the outsourcing of services and spending trends by our clients; the potential outcome of and impact to our business and financial operations due to litigation and legal proceedings, including with respect to our ongoing investigation of inaccurate billing with respect to certain government contracts; and Charles River's future performance as delineated in our forward-looking guidance, and particularly our expectations with respect to revenue, the impact of foreign exchange, and enhanced efficiency initiatives. Forwardlooking statements are based on Charles River's current expectations and beliefs, and involve a number of risks and uncertainties that are difficult to predict and that could cause actual results to differ materially from those stated or implied by the forward-looking statements. Those risks and uncertainties include, but are not limited to: the ability to successfully integrate businesses we acquire; the ability to execute our efficiency initiatives on an effective and timely basis (including divestitures and site closures); the timing and magnitude of our share repurchases; negative trends in research and development spending, negative trends in the level of outsourced services, or other cost reduction actions by our clients; the ability to convert backlog to revenue; special interest groups; contaminations; industry trends; new displacement technologies; USDA and FDA regulations; changes in law; continued availability of products and supplies; loss of key personnel; interest rate and foreign currency exchange rate fluctuations; changes in tax regulation and laws; changes in generally accepted accounting principles; and any changes in business, political, or economic conditions due to the threat of future terrorist activity in the U.S. and other parts of the world, and related U.S. military action overseas. A further description of these risks, uncertainties, and other matters can be found in the Risk Factors detailed in Charles River's Annual Report on Form 10-K as filed on February 17, 2015, as well as other filings we make with the Securities and Exchange Commission. Because forward-looking statements involve risks and uncertainties, actual results and events may differ materially from results and events currently expected by Charles River, and Charles River assumes no obligation and expressly disclaims any duty to update information contained in this news release except as required by law.


#### Abstract

About Charles River Charles River provides essential products and services to help pharmaceutical and biotechnology companies, government agencies and leading academic institutions around the globe accelerate their research and drug development efforts. Our dedicated employees are focused on providing clients with exactly what they need to improve and expedite the discovery, early-stage development and safe manufacture of new therapies for the patients who need them. To learn more about our unique portfolio and breadth of services, visit www.criver.com.


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# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (in thousands, except for per share data) 

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \end{gathered}$ |  |
| Total revenue | \$ | 353,850 | \$ | 329,548 | \$ | 1,363,302 | \$ | 1,297,662 |
| Cost of revenue |  | 213,276 |  | 209,603 |  | 832,210 |  | 825,002 |
| Selling, general and administrative |  | 81,461 |  | 72,034 |  | 300,414 |  | 269,033 |
| Amortization of intangible assets |  | 6,844 |  | 7,144 |  | 24,229 |  | 25,957 |
| Operating income |  | 52,269 |  | 40,767 |  | 206,449 |  | 177,670 |
| Interest income (expense), net |  | $(3,536)$ |  | $(2,428)$ |  | $(14,029)$ |  | $(10,796)$ |
| Other income (expense), net |  | 1,259 |  | 1,847 |  | 3,008 |  | 10,721 |
| Income from continuing operations before income taxes |  | 49,992 |  | 40,186 |  | 195,428 |  | 177,595 |
| Provision for income taxes |  | 16,729 |  | 11,650 |  | 43,391 |  | 47,671 |
| Income from continuing operations, net of income taxes |  | 33,263 |  | 28,536 |  | 152,037 |  | 129,924 |
| Income (loss) from discontinued operations, net of income taxes |  | (902) |  | (864) |  | (950) |  | $(1,726)$ |
| Net income |  | 32,361 |  | 27,672 |  | 151,087 |  | 128,198 |
| Less: Net income attributable to noncontrolling interests |  | (477) |  | (506) |  | $(1,774)$ |  | $(1,500)$ |
| Net income attributable to common shareholders | \$ | 31,884 | \$ | 27,166 | \$ | 149,313 | \$ | 126,698 |
| Earnings (loss) per common share |  |  |  |  |  |  |  |  |
| Basic: |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.71 | \$ | 0.60 | \$ | 3.23 | \$ | 2.76 |
| Discontinued operations | \$ | (0.02) | \$ | (0.02) | \$ | (0.02) | \$ | (0.04) |
| Net | \$ | 0.69 | \$ | 0.58 | \$ | 3.21 | \$ | 2.72 |
| Diluted: |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.69 | \$ | 0.59 | \$ | 3.15 | \$ | 2.70 |
| Discontinued operations | \$ | (0.02) | \$ | (0.02) | \$ | (0.02) | \$ | (0.04) |
| Net | \$ | 0.67 | \$ | 0.57 | \$ | 3.13 | \$ | 2.66 |
| Weighted average number of common shares outstanding |  |  |  |  |  |  |  |  |
| Basic |  | 46,269 |  | 46,460 |  | 46,496 |  | 46,627 |
| Diluted |  | 47,415 |  | 47,517 |  | 47,634 |  | 47,558 |

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) <br> (in thousands) 

|  | December 26, <br> 2015 | December 27, <br>  <br> Assets <br> Current assets: |  |
| :--- | ---: | ---: | ---: |

## Liabilities, Redeemable Noncontrolling Interest and Equity

Current liabilities:

| Current portion of long-term debt and capital leases | \$ | 17,033 | \$ | 31,904 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable |  | 36,675 |  | 33,815 |
| Accrued compensation |  | 72,832 |  | 71,569 |
| Deferred revenue |  | 81,343 |  | 78,124 |
| Accrued liabilities |  | 89,494 |  | 67,380 |
| Other current liabilities |  | 12,544 |  | 9,595 |
| Current liabilities of discontinued operations |  | 1,840 |  | 2,299 |
| Total current liabilities |  | 311,761 |  | 294,686 |
| Long-term debt, net and capital leases |  | 845,997 |  | 740,557 |
| Deferred tax liabilities |  | 48,223 |  | 23,087 |
| Other long-term liabilities |  | 89,062 |  | 99,545 |
| Long-term liabilities of discontinued operations |  | 7,890 |  | 8,357 |
| Total liabilities |  | 1,302,933 |  | 1,166,232 |
| Redeemable noncontrolling interest |  | 28,008 |  | 28,419 |
| Total equity attributable to common shareholders |  | 733,067 |  | 672,203 |
| Noncontrolling interests |  | 4,489 |  | 3,724 |
| Total liabilities, equity and redeemable noncontrolling interest | \$ | 2,068,497 |  | 1,870,578 |

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. SELECTED BUSINESS SEGMENT INFORMATION (UNAUDITED) 

(in thousands, except percentages)

## Research Models and Services

Revenue
Operating income

Operating income as a \% of revenue
Depreciation and amortization
Capital expenditures

Discovery and Safety Assessment
Revenue
Operating income
Operating income as a \% of revenue
Depreciation and amortization
Capital expenditures
Manufacturing Support
Revenue
Operating income
Operating income as a \% of revenue
Depreciation and amortization

Capital expenditures

Unallocated Corporate Overhead

Total
Revenue
Operating income
Operating income as a \% of revenue
Depreciation and amortization
Capital expenditures

| $\begin{gathered} \hline \text { December 26, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 114,724 | \$ | 117,691 | \$ | 473,230 | \$ | 507,327 |
|  | 27,647 |  | 23,642 |  | 121,447 |  | 121,376 |
|  | 24.1\% |  | 20.1\% |  | 25.7\% |  | 23.9\% |
|  | 5,976 |  | 7,235 |  | 22,688 |  | 27,512 |
|  | 5,287 |  | 7,221 |  | 17,398 |  | 18,749 |
| \$ | 160,514 | \$ | 149,604 | \$ | 612,173 | \$ | 538,218 |
|  | 37,125 |  | 20,909 |  | 121,981 |  | 69,749 |
|  | 23.1\% |  | 14.0\% |  | 19.9\% |  | 13.0\% |
|  | 11,752 |  | 13,271 |  | 46,812 |  | 47,138 |
|  | 16,577 |  | 8,429 |  | 30,333 |  | 19,759 |
| \$ | 78,612 | \$ | 62,253 | \$ | 277,899 | \$ | 252,117 |
|  | 18,548 |  | 20,529 |  | 74,201 |  | 78,620 |
|  | 23.6\% |  | 33.0\% |  | 26.7\% |  | 31.2\% |
|  | 5,933 |  | 3,467 |  | 17,967 |  | 14,092 |
|  | 4,339 |  | 10,097 |  | 9,814 |  | 15,541 |
| \$ | $(31,051)$ | \$ | $(24,313)$ | \$ | $(111,180)$ | \$ | $(92,075)$ |
| \$ | 353,850 | \$ | 329,548 | \$ | 1,363,302 | \$ | 1,297,662 |
|  | 52,269 |  | 40,767 |  | 206,449 | \$ | 177,670 |
|  | 14.8\% |  | 12.4\% |  | 15.1\% |  | 13.7\% |
|  | 25,551 |  | 26,010 |  | 94,881 |  | 96,445 |
|  | 28,244 |  | 27,018 |  | 63,252 |  | 56,925 |

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. <br> RECONCILIATION OF GAAP TO NON-GAAP SELECTED BUSINESS SEGMENT INFORMATION (UNAUDITED) ${ }^{(1)}$ <br> (in thousands, except percentages) 

Research Models and Services
Revenue
Operating income
Operating income as a \% of revenue
Add back:
Amortization of intangible assets related to acquisitions
Severance
Government billing adjustment and related expenses
Site consolidation costs, impairments and other items
Operating income, excluding specified charges (Non-GAAP)
Non-GAAP operating income as a \% of revenue
Discovery and Safety Assessment
Revenue
Operating income
Operating income as a \% of revenue
Add back:
Amortization of intangible assets related to acquisitions
Severance
Operating losses (2)
Acquisition related adjustments (3)
Operating income, excluding specified charges (Non-GAAP)
Non-GAAP operating income as a \% of revenue
Manufacturing Support
Revenue
Operating income
Operating income as a \% of revenue
Add back:
Amortization of intangible assets and inventory step-up related to acquisitions
Severance
Site consolidation costs, impairments and other items
Acquisition related adjustments (3)
Operating income, excluding specified charges (Non-GAAP)
Non-GAAP operating income as a \% of revenue

## Unallocated Corporate Overhead

Add back:
Severance and executive transition costs
Acquisition related adjustments (3)
Unallocated corporate overhead, excluding specified charges (Non-GAAP)
Total
Revenue
Operating income
Operating income as a \% of revenue
Add back:
Amortization of intangible assets and inventory step-up related to acquisitions Severance and executive transition costs
Site consolidation costs, impairments and other items
Operating losses (2)
Acquisition related adjustments (3)
Government billing adjustment and related expenses
Operating income, excluding specified charges (Non-GAAP)
Non-GAAP operating income as a $\%$ of non-GAAP revenue

| Three Months Ended |  |
| :---: | :---: |
| December 26, | December 27, |
| 2015 | 2014 |


| Twelve Months Ended |  |
| :---: | :---: |
| December 26, | December 27, |
| 2015 | 2014 |


| \$ | 114,724 | \$ | 117,691 | \$ | 473,230 | \$ | 507,327 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 27,647 |  | 23,642 |  | 121,447 |  | 121,376 |
|  | 24.1\% |  | 20.1\% |  | 25.7\% |  | 23.9\% |
|  | 792 |  | 451 |  | 3,083 |  | 2,466 |
|  | 172 |  | 619 |  | 1,338 |  | 4,593 |
|  | 141 |  | 554 |  | 477 |  | 848 |
|  | 418 |  | 2,002 |  | 1,833 |  | 7,136 |
| \$ | 29,170 | \$ | 27,268 | \$ | 128,178 | \$ | 136,419 |
|  | 25.4\% |  | 23.2\% |  | 27.1\% |  | 26.9\% |


| \$ | 160,514 | \$ | 149,604 | \$ | 612,173 | \$ | 538,218 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 37,125 |  | 20,909 |  | 121,981 |  | 69,749 |
|  | 23.1\% |  | 14.0\% |  | 19.9\% |  | 13.0\% |
|  | 3,337 |  | 5,458 |  | 13,969 |  | 18,110 |
|  | 354 |  | 1,794 |  | 1,068 |  | 2,912 |
|  | 2,654 |  | 619 |  | 5,517 |  | 2,600 |
|  | 84 |  | 208 |  | 244 |  | 404 |
| \$ | 43,554 | \$ | 28,988 | \$ | 142,779 | \$ | 93,775 |
|  | 27.1\% |  | 19.4\% |  | 23.3\% |  | 17.4\% |


|  |  |  |  |
| :---: | ---: | ---: | ---: |
|  | 78,612 | $\$$ | 62,253 |
|  | 18,548 |  | 20,529 |
| $23.6 \%$ | $33.0 \%$ |  |  |
|  |  |  |  |
|  | 5,672 |  | 1,235 |
|  | 384 | 16 |  |
|  | 407 | - |  |
|  | 1,582 | - |  |
| $\$$ | 26,593 | $\$$ | 21,780 |
|  | $33.8 \%$ | $35.0 \%$ |  |

$\$ \quad(31,051) \$(24,313)$

|  | 96 |  |  |
| ---: | ---: | ---: | ---: |
|  | 5,027 |  |  |
|  |  |  |  |
|  | $(25,928)$ | $\$$ | $(23,028$ |


|  |  |  |  |
| :---: | ---: | :--- | ---: |
|  | 277,899 | $\$$ | 252,117 |
|  | 74,201 |  | 78,620 |
|  | $26.7 \%$ |  | $31.2 \%$ |
|  |  |  |  |
|  | 12,322 |  | 5,381 |
|  | 1,640 |  | 166 |
|  | 407 | - |  |
|  | 2,593 |  | - |
|  | 91,163 | $\$$ | 84,167 |
|  | $32.8 \%$ |  | $33.4 \%$ |

$$
\begin{aligned}
& \$ \\
& \$
\end{aligned}
$$

$\$ \quad(111,180) \quad \$ \quad(92,075)$

|  | 2,127 |  | 121 |
| ---: | ---: | ---: | ---: | ---: |
|  | 11,676 |  |  |
|  | $(97,377)$ |  |  |


| $\$$ | $1,363,302$ | $\$$ | $1,297,662$ |
| :---: | ---: | ---: | ---: |
|  | 206,449 | 177,670 |  |
|  | $15.1 \%$ | $13.7 \%$ |  |
|  |  |  |  |
|  | 29,374 | 25,957 |  |
|  | 6,173 | 7,792 |  |
|  | 2,240 | 7,136 |  |
|  | 5,517 | 2,600 |  |
|  | 14,513 | 6,688 |  |
|  | 477 | 848 |  |
|  | 264,743 | $\$$ | 228,691 |
| $\$$ | $19.4 \%$ | $17.6 \%$ |  |

(1) Charles River management believes that supplementary non-GAAP financial measures provide useful information to allow investors to gain a meaningful understanding of our core operating results and future prospects, without the effect of one-time charges and other items which are outside our normal operations, consistent with the manner in which management measures and forecasts the Company's performance. The supplementary non-GAAP financial measures included are not meant to be considered superior to, or a substitute for results of operations prepared in accordance with GAAP. The Company intends to continue to assess the potential value of reporting non-GAAP results consistent with applicable rules, regulations and guidance.
(2) This item includes operating losses related primarily to the Company's Shrewsbury, Massachusetts facility.
(3) These adjustments are related to the evaluation and integration of acquisitions, which primarily include transaction, third-party integration, and certain compensation costs, and fair value adjustments associated with contingent consideration.

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## RECONCILIATION OF GAAP EARNINGS TO NON-GAAP EARNINGS (UNAUDITED) ${ }^{(1)}$

(in thousands, except per share data)

|  | Three Months Ended |  |  |  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 27, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \\ \hline \end{gathered}$ |  |
| Net income attributable to common shareholders | \$ | 31,884 | \$ | 27,166 | \$ | 149,313 | \$ | 126,698 |
| Less: Discontinued operations |  | 902 |  | 864 |  | 950 |  | 1,726 |
| Net income from continuing operations attributable to common shareholders |  | 32,786 |  | 28,030 |  | 150,263 |  | 128,424 |
| Add back: |  |  |  |  |  |  |  |  |
| Amortization of intangible assets and inventory step-up related to acquisitions |  | 9,801 |  | 7,144 |  | 29,374 |  | 25,957 |
| Severance and executive transition costs |  | 1,006 |  | 2,429 |  | 6,173 |  | 7,792 |
| Site consolidation costs, impairments and other items |  | 825 |  | 2,002 |  | 2,240 |  | 7,136 |
| Operating losses (2) |  | 2,654 |  | 619 |  | 5,517 |  | 2,600 |
| Acquisition related adjustments (3) |  | 6,693 |  | 1,236 |  | 14,513 |  | 6,688 |
| Government billing adjustment and related expenses |  | 141 |  | 554 |  | 477 |  | 848 |
| Reversal of an indemnification asset associated with acquisition and corresponding interest (4) |  | - |  | - |  | 10,411 |  | - |
| Write-off of deferred financing costs and fees related to debt refinancing |  | - |  | - |  | 721 |  | - |
| Gain on bargain purchase (5) |  | 96 |  | - |  | $(9,837)$ |  | - |
| Tax effect of non-GAAP adjustments: |  |  |  |  |  |  |  |  |
| Reversal of uncertain tax position associated with acquisition and corresponding interest (4) |  | - |  | - |  | $(10,411)$ |  | - |
| Tax effect of the remaining non-GAAP adjustments and certain other tax items |  | $(6,684)$ |  | $(3,506)$ |  | $(20,106)$ |  | $(14,987)$ |
| Net income from continuing operations attributable to common shareholders, excluding specified charges (NonGAAP) | \$ | 47,318 | \$ | 38,508 | \$ | 179,335 | \$ | 164,458 |
| Weighted average shares outstanding - Basic |  | 46,269 |  | 46,460 |  | 46,496 |  | 46,627 |
| Effect of dilutive securities: |  |  |  |  |  |  |  |  |
| Stock options, restricted stock units, performance stock units, and contingently issued restricted stock |  | 1,146 |  | 1,057 |  | 1,138 |  | 931 |
| Weighted average shares outstanding - Diluted |  | 47,415 |  | 47,517 |  | 47,634 |  | 47,558 |
| Basic earnings per share from continuing operations | \$ | 0.71 | \$ | 0.60 | \$ | 3.23 | \$ | 2.76 |
| Diluted earnings per share from continuing operations | \$ | 0.69 | \$ | 0.59 | \$ | 3.15 | \$ | 2.70 |
| Basic earnings per share from continuing operations, excluding specified charges (Non-GAAP) | \$ | 1.02 | \$ | 0.83 | \$ | 3.86 | \$ | 3.53 |
| Diluted earnings per share from continuing operations, excluding specified charges (Non-GAAP) | \$ | 1.00 | \$ | 0.81 | \$ | 3.76 | \$ | 3.46 |

(1) Charles River management believes that supplementary non-GAAP financial measures provide useful information to allow investors to gain a meaningful understanding of our core operating results and future prospects, without the effect of one-time charges and other items which are outside our normal operations, consistent with the manner in which management measures and forecasts the Company's performance. The supplementary nonGAAP financial measures included are not meant to be considered superior to, or a substitute for results of operations prepared in accordance with GAAP. The Company intends to continue to assess the potential value of reporting non-GAAP results consistent with applicable rules, regulations and guidance.
(2) This item includes operating losses related primarily to the Company's Shrewsbury, Massachusetts facility.
(3) These adjustments are related to the evaluation and integration of acquisitions, which primarily include transaction, third-party integration, and certain compensation costs, and fair value adjustments associated with contingent consideration.
(4) These amounts represent the reversal of an uncertain tax position and an offsetting indemnification asset related to the acquisition of BioFocus.
(5) The amount relates to the acquisition of Sunrise Farms, Inc. and represents the excess of the estimated fair value of the net assets acquired over the preliminary purchase price.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC. RECONCILIATION OF GAAP TO NON-GAAP REVENUE GROWTH (UNAUDITED) EXCLUDING THE IMPACT OF FOREIGN EXCHANGE For the Three and Twelve Months Ended December 26, 2015

For the three months ended December 26, 2015

Revenue growth, reported
Impact of foreign exchange
Non-GAAP revenue growth, constant currency
For the twelve months ended December 26, 2015
Revenue growth, reported
Impact of foreign exchange
Non-GAAP revenue growth, constant currency

| Total CRL | RMS Segment | DSA Segment | MS Segment |
| :---: | :---: | :---: | :---: |
| 7.4\% | (2.5\%) | 7.3\% | 26.3\% |
| (3.9\%) | (4.6\%) | (2.5\%) | (6.1\%) |
| 11.3\% | 2.1\% | 9.8\% | 32.4\% |
| Total CRL | RMS Segment | DSA Segment | MS Segment |
| 5.1\% | (6.7\%) | 13.7\% | 10.2\% |
| (5.3\%) | (6.3\%) | (3.4\%) | (7.6\%) |
| 10.4\% | (0.4\%) | 17.1\% | 17.8\% |

Charles River management believes that supplementary non-GAAP financial measures provide useful information to allow investors to gain a meaningful understanding of our core operating results and future prospects, without the effect of one-time charges and other items which are outside our normal operations, consistent with the manner in which management measures and forecasts the Company's performance. The supplementary non-GAAP financial measures included are not meant to be considered superior to, or a substitute for results of operations prepared in accordance with GAAP. The Company intends to continue to assess the potential value of reporting non-GAAP results consistent with applicable rules, regulations and guidance.

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (in thousands)

|  | Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { December 26, } \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { December 27, } \\ 2014 \end{gathered}$ |  |
| Cash flows relating to operating activities: |  |  |  |  |
| Net income | \$ | 151,087 | \$ | 128,198 |
| Less: Loss from discontinued operations |  | (950) |  | $(1,726)$ |
| Income from continuing operations |  | 152,037 |  | 129,924 |
| Summary of non-cash adjustments |  | 126,580 |  | 125,982 |
| Changes in assets and liabilities |  | 9,617 |  | $(3,774)$ |
| Net cash provided by operating activities |  | 288,234 |  | 252,132 |
| Cash flows relating to investing activities: |  |  |  |  |
| Acquisition of businesses, net of cash acquired |  | $(247,651)$ |  | $(234,267)$ |
| Capital expenditures |  | $(63,252)$ |  | $(56,925)$ |
| Other |  | $(9,384)$ |  | $(6,798)$ |
| Net cash used in investing activities |  | $(320,287)$ |  | $(297,990)$ |
| Cash flow relating to financing activities: |  |  |  |  |
| Net cash provided by financing activities |  | 4,548 |  | 61,414 |
| Cash flows used in discontinued operations |  | $(1,876)$ |  | $(1,081)$ |
| Effect of exchange rate changes on cash and cash equivalents |  | $(12,695)$ |  | $(10,379)$ |
| Net change in cash and cash equivalents |  | $(42,076)$ |  | 4,096 |
| Cash and cash equivalents, beginning of period |  | 160,023 |  | 155,927 |
| Cash and cash equivalents, end of period | \$ | 117,947 | \$ | 160,023 |

