# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

### FORM 8-K

# CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): July 28, 2004

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

(Exact Name of Registrant as Specified in Its Charter)

#### **Delaware**

(State or Other Jurisdiction of Incorporation)

001-15943

(Commission File Number)

**06-1397316** (IRS Employer Identification No.)

251 Ballardvale Street
Wilmington, Massachusetts
(Address of Principal Executive Offices)

01887

(Zip Code)

(978) 658-6000

(Registrant's Telephone Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report)

Item 7(c). Exhibits

Exhibit Number

Description

99.1 Press release dated July 28, 2004

#### Item 12. Results of Operations and Financial Condition

The following information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

On July 28, 2004, Charles River Laboratories International, Inc. issued a press release providing financial results for the fiscal quarter ended June 26, 2004. The press release, attached hereto as Exhibit 99.1, includes "safe harbor" language pursuant to the Private Securities Litigation Reform Act of 1995, as amended, indicating that certain statements about Charles River's business contained in the press release are "forward-looking" rather than historic. The press release also states that these and other risks relating to Charles River are set forth in the documents filed by Charles River with the Securities and Exchange Commission.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: July 29, 2004

#### CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

By: /s/ Dennis R. Shaughnessy

Name:Dennis R. Shaughnessy
Title: Senior Vice President, Corporate
Development, General Counsel and

Secretary

# EXHIBIT INDEX

Exhibit
Number
Description

99.1 Press release dated July 28, 2004

4

## **NEWS RELEASE**



# CHARLES RIVER LABORATORIES ANNOUNCES RECORD SECOND-QUARTER 2004 RESULTS AND INCREASES GUIDANCE FOR 2004

- Sales Increase 17% and Operating Income Increases 26% -
  - Operating Margin Reaches a Record 24.5% -
    - Earnings Per Share Rise 24% to \$0.52 -

**WILMINGTON, MA, July 28, 2004,** (Businesswire) – Charles River Laboratories International, Inc. (NYSE:CRL) today reported second-quarter 2004 net sales of \$180.2 million, a 16.7% increase over the \$154.4 million reported in the second quarter of 2003. Net income for the second quarter of 2004 increased 27.9% to \$26.3 million, or \$0.52 per diluted share, from \$20.6 million, or \$0.42 per diluted share, in the second quarter of 2003. Last year's second-quarter results included a \$0.9 million charge, or \$0.01 per diluted share, resulting from a cost reduction program undertaken in the Development and Safety Testing segment.

Operating income for the second quarter of 2004 rose 26.3% to \$44.2 million from \$35.0 million in the second quarter of last year. The Company's operating margin increased to 24.5% compared to 22.7% in the second quarter of last year. The operating margin increase resulted from higher sales and improved operating efficiency in both the Research Models and Services segment and the Development and Safety Testing segment.

James C. Foster, Chairman, President and Chief Executive Officer said, "We are very pleased with our second-quarter results. The value of our portfolio of essential products and services and our focused sales efforts are evident in our performance. Both business segments delivered strong results, benefiting from increased spending on drug discovery and development by pharmaceutical and biotechnology companies and by academic research institutions. By maintaining a consistent focus on expense management, we have leveraged significantly higher sales to generate an operating margin of 24.5%, the highest margin ever achieved by the Company."

Mr. Foster continued, "The investment we made over the last eighteen months to streamline our Development Services business has positioned us extremely well to compete effectively in the robust market for outsourced drug development services. We are optimistic about our future performance both because of our positioning and our belief that the current market climate will continue through 2004 and beyond."

1

## **Business Segments Results**

Second-quarter 2004 net sales for the Research Models and Services (RMS) segment of the business were \$113.3 million compared to \$102.5 million last year, an increase of 10.6%. The double-digit growth reflected higher prices, increased customer demand, and favorable foreign currency translation. Increased capacity utilization resulted in a gross margin of 43.6%, compared to 42.0% in the second quarter of last year. Higher sales and increased operating efficiencies resulted in a 19.5% increase in operating income, to \$38.0 million in the second quarter with an operating margin of 33.5%, compared to last year's \$31.8 million and 31.0%.

Net sales for the Development and Safety Testing (DST) segment rose 28.9% in the second quarter, to \$66.9 million from \$51.9 million in the same period last year. The Company's efforts to integrate and harmonize its Development Services business and to focus its sales efforts positioned it to benefit from stronger customer demand for outsourced services, particularly in general and specialty toxicology. The segment's gross margin increased to 37.7% from 31.9% in the second quarter of 2003. Operating income doubled to \$14.4 million from \$7.3 million in the second quarter of last year. The second-quarter operating margin increased to 21.6% from 14.1% last year, reflecting greater operating efficiencies as a result of higher sales, and the benefit of efforts to streamline the Development Services business.

#### Year-to-Date Results

Net sales for the first six months of 2004 were \$352.8 million, a 15.1% increase over the \$306.5 million reported in the same period last year. As a result of higher net sales and increased capacity utilization, the gross margin rose to 40.7% from 38.4% in the first half of 2003. Operating income increased 21.6% to \$83.7 million from \$68.9 million last year, and the operating margin increased to 23.7% from 22.5%, due to improved operating performance from the DST segment.

Diluted earnings per share for the first half of 2004 increased to \$0.88 from \$0.82 in the same period last year, or 7.3%. Non-GAAP earnings per diluted share rose 17.9% in the first six months of 2004, to \$0.99 from \$0.84 in the first half of 2003. Non-GAAP earnings per share for the first six months of 2004 excluded a net charge of \$5.8 million, or approximately \$0.11 per diluted share, related to the write-off of a deferred tax asset and release of a related tax valuation allowance. Non-GAAP earnings per share for the first six months of 2003 excluded a net charge of \$1.7 million, or approximately \$0.02 per diluted share, as a result of an asset impairment charge of \$3.7 million related to the scale-back of a biopharmaceutical production facility, a French litigation settlement in the

Company's favor of \$2.9 million, and a charge of \$0.9 million for expenses associated with cost reduction initiatives. Charles River believes that the foregoing comparison of non-GAAP earnings is useful to investors in assessing the performance of the business on an ongoing basis, since the specified charges are unusual in nature.

2

#### Merger with Inveresk Research Group

On July 1, 2004, Charles River Laboratories and Inveresk Research Group announced that their respective Boards of Directors had approved a definitive merger agreement to create a leading global provider of essential preclinical and clinical drug development products and services to the pharmaceutical and biotechnology industry. On July 21, 2004, the companies announced that the Federal Trade Commission had granted early termination of the waiting period required by Hart-Scott-Rodino in connection with the merger. Subject to additional regulatory and shareholder approvals, the Company expects the merger to close in the fourth quarter of 2004.

#### 2004 Outlook

The following forward-looking guidance is based on current foreign exchange rates and is exclusive of the Inveresk merger or any acquisitions which may occur. Since it is uncertain when in the fourth quarter the Inveresk merger would occur, it is impracticable to provide an estimate of the combined company's operating results or any related GAAP reconciliations. Closing of the merger with Inveresk could cause actual results to be materially different from the forward-looking guidance.

For 2004, the Company anticipates that net sales will increase between 12% and 16%, higher than previous guidance of 9% to 13% due to the more robust business environment. As a result of stronger sales growth, the Company now expects 2004 earnings per diluted share to be in a range of \$1.79 to \$1.85. Excluding the one-time net charge associated with the reorganization of the European operations, non-GAAP earnings per diluted share are expected to be \$1.90 to \$1.96, compared to the Company's earlier guidance of \$1.83 to \$1.89.

For the third quarter of 2004, the Company expects net sales to increase between 14% and 16% due to higher sales in both the RMS and DST business segments. Based on higher net sales and operating efficiencies, earnings per diluted share are expected to be in a range of \$0.48 to \$0.50.

#### Webcast

Charles River Laboratories has scheduled a live webcast on Thursday, July 29, at 8:30 a.m. EDT to discuss matters relating to this press release. To participate, please go to ir.criver.com and select the webcast link. The webcast will be available until 5:00 p.m. EDT on August 5, 2004.

Charles River Laboratories, based in Wilmington, Massachusetts, is a leading provider of critical research tools and integrated support services that enable innovative and efficient drug discovery and development. The Company is a global leader in providing the animal research models required in research and development for new drugs, devices and therapies. The Company also offers a broad and growing portfolio of products and services that enable customers to reduce cost, increase speed, and enhance productivity and effectiveness in drug discovery and development. Charles River's customer base

3

spans over 50 countries, and includes all of the major pharmaceutical companies, biotechnology companies, and many leading hospitals and academic institutions.

Caution Concerning Forward-Looking Statements. This document includes "forward-looking statements" within the meaning of the Private Securities
Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "anticipate," "believe," "expect," "estimate," "plan,"
"outlook," and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These
statements are based on management's current expectations, and involve a number of risks and uncertainties that could cause actual results to differ materially
from those stated or implied by the forward-looking statements, and the Company expressly does not undertake any duty to update forward-looking statements,
which speak only as of the date of this document. Those risks and uncertainties include, but are not limited to: the proposed merger with Inveresk; a decrease in
pre-clinical research and development spending or a decrease in the level of outsourced services; acquisition integration risks; special interest groups;
contaminations; industry trends; new displacement technologies; USDA and FDA regulations; changes in law; continued availability of products and supplies;
loss of key personnel; interest rate and foreign currency exchange rate fluctuations; changes in tax regulation and laws; changes in generally accepted accounting
principles; and any changes in business, political, or economic conditions due to the threat of future terrorist activity in the U.S. and other parts of the world, and
related U.S. military action overseas. A further description of these risks, uncertainties, and other matters can be found in the Risk Factors detailed in the
Company's Annual Report on Form 10-K as filed on March 10, 2004, with the Securities and Exchange Commission.

## **Additional Information**

This press release may be deemed to be solicitation material in respect of the proposed merger of Charles River and Inveresk. In connection with the proposed transaction, a registration statement on Form S-4 will be filed with the SEC. SHAREHOLDERS OF CHARLES RIVER AND SHAREHOLDERS OF INVERESK ARE URGED TO READ THE REGISTRATION STATEMENT AND ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC, INCLUDING THE JOINT PROXY STATEMENT/PROSPECTUS THAT WILL BE PART OF THE REGISTRATION STATEMENT, BECAUSE THEY WILL

CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED MERGER. The final joint proxy statement/prospectus will be mailed to shareholders of Charles River and shareholders of Inveresk. Investors and security holders will be able to obtain the documents free of charge at the SEC's website, www.sec.gov, from Charles River Laboratories, 251 Ballardvale Street, Wilmington, MA 01887, Attention: General Counsel, or from Inveresk Research Group, 11000 Weston Parkway, Cary, North Carolina 27513, Attention: Secretary. In addition, shareholders may access copies of the documentation filed with the SEC by Charles River on Charles River's website at www.criver.com and shareholders may access copies of the documents filed with the SEC by Inveresk on Inveresk's website at www.inveresk.com.

4

Charles River, Inveresk and their respective directors and executive officers and other members of management and employees may be deemed to be participants in the solicitation of proxies from their respective shareholders in respect of the proposed transactions. Information regarding Charles River's directors and executive officers is available in Charles River's proxy statement for its 2004 annual meeting of shareholders, which was filed with the SEC on April 9, 2004, and information regarding Inveresk's directors and executive officers is available in Inveresk's proxy statement for its 2004 annual meeting of shareholders, which was filed with the SEC on March 31, 2004. Additional information regarding the interests of such potential participants will be included in the joint proxy statement/prospectus and the other relevant documents filed with the SEC when they become available.

###

Investor Contact: Susan E. Hardy Director, Investor Relations 978.658.6000 Ext. 1616

5

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (dollars in thousands, except for per share data)

	Three Months Ended					Six Months Ended			
	June 26, 2004			June 28, 2003		June 26, 2004		une 28, 2003	
Total net sales Cost of products sold and services provided	\$	180,193 105,572	\$	154,364 94,779	\$	352,830 209,381	\$	306,489 188,922	
Gross margin Selling, general and administrative Other operating expenses, net Amortization of intangibles		74,621 29,220 - 1,198		59,585 23,349 - 1,230		143,449 57,340 - 2,389		117,567 45,488 747 2,478	
Operating income Interest income (expense) Other, net		44,203 (1,310) (73)		35,006 (1,713) 434		83,720 (2,725) 127		68,854 (3,299) 416	
Income before income taxes and minority interests Provision for income taxes		42,820 16,058		33,727 12,985		81,122 36,210		65,971 25,399	
Income before minority interests Minority interests		26,762 (462)		20,742 (181)		44,912 (1,018)		40,572 (657)	
Net income	\$	26,300	\$	20,561	\$	43,894	\$	39,915	
Earnings per common share Basic Diluted Weighted average number of	\$ \$	0.57 0.52	\$ \$	0.45 0.42	\$ \$	0.96 0.88	\$ \$	0.88 0.82	

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (dollars in thousands)

	June 26, 2004			December 27, 2003		
Assets						
Current assets						
Cash and cash equivalents	\$	224,153	\$	182,331		
Marketable securities		10,506		13,156		
Trade receivables, net		124,978		111,514		
Inventories		54,676		52,370		
Other current assets		10,297		11,517		
Total current assets		424,610		370,888		
Property, plant and equipment, net		205,885		203,458		
Goodwill, net		113,691		105,308		
Other intangibles, net		32,158		30,415		
Deferred tax asset		53,126		61,603		
Other assets		32,914		27,882		
Total assets	\$	862,384	\$	799,554		
Liabilities and Shareholders' Equity						
Current liabilities	¢.	16 451	Ф	10 400		
Accounts payable	\$	16,451	\$	19,433		
Accrued compensation		29,811		27,251		
Deferred income		33,603		30,846		
Other current liabilities	_	42,496		36,821		
Total current liabilities		122,361		114,351		
Long-term debt		185,500		185,600		
Other long-term liabilities		25,977		24,804		
Total liabilities		333,838		324,755		
Minority interests		9,484		10,176		
Total shareholders' equity		519,062		464,623		
Total liabilities and shareholders' equity	\$	862,384	\$	799,554		

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. SELECTED BUSINESS SEGMENT INFORMATION (UNAUDITED) (dollars in thousands)

Three Months Ended					Six Months Ended			
June 26, 2004		June 28, 2003		June 26, 2004		June 28, 2003		
\$	113,334	\$	102,500	\$	226,800	\$	205,623	
		June 26, 2004	June 26, J 2004	2004 2003	June 26, June 28, 2004 2003	June 26, June 28, June 26, 2004 2003 2004	June 26, June 28, June 26, J 2004 2003 2004	

Gross margin Gross margin as a % of net sales Operating income Operating income as a % of net sales Depreciation and amortization Capital expenditures		49,401 43.6% 38,007 33.5% 4,144 4,319		43,054 42.0% 31,798 31.0% 3,940 2,363		98,289 43.3% 74,486 32.8% 8,286 7,490		87,939 42.8% 69,036 33.6% 7,530 4,527
Development and Safety Testing	ď	CC 050	ď	F1 0C4	ď	126 020	¢	100.000
Net sales	\$	66,859	\$	51,864	\$	126,030 45,160	\$	100,866
Gross margin Gross margin as a % of net sales		25,220 37.7%		16,531 31.9%		35.8%		29,628 29.4%
Operating income		14,431		7,320		24,277	8,251	
Operating income as a % of net sales		21.6%		14.1%		19.3%		8.2%
Depreciation and amortization		3,552		3,191		7,247		6,526
Capital expenditures		3,023		6,855		<b>4,</b> 377		9,927
Unallocated Corporate Overhead	\$	(8,235)	\$	(4,112)	\$	(15,043)	\$	(8,433)
Total								
Net sales	\$	180,193	\$	154,364	\$	352,830	\$	306,489
Gross margin		74,621		59,585		143,449		117,567
Gross margin as a % of net sales		41.4%		38.6%		40.7%		38.4%
Operating income		44,203		35,006		83,720		68,854
Operating income as a % of net sales		24.5%		22.7%		23.7%		22.5%
Depreciation and amortization		7,696		7,131		15,533		14,056
Capital expenditures		7,342		9,218		11,867		14,454

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. RECONCILIATION OF GAAP EARNINGS TO NON-GAAP EARNINGS (dollars in thousands, except for per share data)

	Three Months Ended				Six Months Ended				
	June 26, 2004		June 28, 2003		June 26, 2004		Jı	une 28, 2003	
Net income	\$	26,300	\$	20,561	\$	43,894	\$	39,915	
Add back:									
Deferred tax asset write-off		-		-		7,900		-	
Valuation allowance release		-		-		(2,111)		-	
Impairment charge		-		-		-		3,655	
Litigation settlement		-		-		-		(2,908)	
Severance charges		-		871		-		871	
Tax effect of impairment charge, litigation settlement									
and severance charges		-		(335)		-		(623)	
Net income, excluding specified charges (Non-GAAP	\$	26,300	\$	21,097	\$	49,683	\$	40,910	
Calculation of earnings per common share									
excluding specified charges (Non-GAAP):									
Net income for purposes of calculating earnings per share	ď	26.200	\$	21 007	\$	40.000	\$	40.010	
excluding specified charges (Non-GAAP) After-tax equivalent interest expense on 3.5% senio	\$	26,300	Э	21,097	Э	49,683	Э	40,910	
convertible debentures		995		995		1,991		1,991	
Income for purposes of calculating fully diluted earnings									
per share, excluding specified charges (Non-GAAP)	\$	27,295	\$	22,092	\$	51,674	\$	42,901	
Weighted average shares outstanding - Basic	4	6,046,675	4	5,319,310	4	5,950,897	4	5,248,913	

Effect of dilutive securities:								
3.5% senior convertible debentures	4	4,759,455		4,759,455		4,759,455		,759,455
Stock options and contingently issued restricted stock	1	1,440,297		747,095		1,294,509		775,189
Warrants		339,860		413,749		337,175		437,429
Weighted average shares outstanding - Diluted	52	52,586,287		51,239,609		52,342,036		,220,986
Basic earnings per share	\$	0.57	\$	0.45	\$	0.96	\$	0.88
Diluted earnings per share	\$	0.52	\$	0.42	\$	0.88	\$	0.82
Basic earnings per share, excluding specified charges								
(Non-GAAP)	\$	0.57	\$	0.47	\$	1.08	\$	0.90
Diluted earnings per share, excluding specified charges								
(Non-GAAP)	\$	0.52	\$	0.43	\$	0.99	\$	0.84

Charles River management believes that non-GAAP financial results provide useful information to investors in bein able to assess the Company's ongoing operations without the effect of one-time charges. Such information provide investors with the ability to assess the Company's operating performance. The Company intends to continue to assess the potential value of reporting non-GAAP results consistent with applicable rules and regulations.