# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported):

February 8, 2006

# Charles River Laboratories International, Inc.

(Exact name of registrant as specified in its charter)

Delaware	001-15943	06-1397316
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
251 Ballardvale St., Wilmington, Massachusetts		01887
(Address of principal executive offices)		(Zip Code)
Registrant's telephone number, including	g area code:	978-658-6000
	Not Applicable	
Form	ner name or former address, if changed since last	report
neck the appropriate box below if the Form 8-K filing ovisions:	is intended to simultaneously satisfy the filing ol	oligation of the registrant under any of the following
Written communications pursuant to Rule 425 under Soliciting material pursuant to Rule 14a-12 under the Pre-commencement communications pursuant to Rule 425 under the Pre-commencement to Rule 425 under the Pre	e Exchange Act (17 CFR 240.14a-12) ıle 14d-2(b) under the Exchange Act (17 CFR 24	· //

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#### Item 1.01 Entry into a Material Definitive Agreement.

a) Approval of 2006 Compensation for Named Executive Officers

On February 8, 2006, the Compensation Committee (the "Compensation Committee") of the Board of Directors of Charles River Laboratories International, Inc. (the "Company") increased the annual salary of our named executive officers as follows:

2006 Salary James C. Foster \$850,000 Real H. Renaud \$450,000 Thomas F. Ackerman \$400,000 David P. Johst \$400,000 Nancy Gillett \$360,000

Increase from 2005 Salary James C. Foster \$100,000 Real H. Renaud \$30,000 Thomas F. Ackerman \$40,000 David P. Johst \$40,000 Nancy Gillett \$60,000

(b) Amendment to Executive Incentive Compensation Plan (EICP) and Establishment of 2006 Performance Criteria

The Compensation Committee previously established an Executive Incentive Compensation Plan (EICP) which is designed to provide annual financial incentives to those executives, senior manages and key employees who are expected to contribute significantly to the future growth and success of the Company, as well as to attract and retain talented individuals with desired skills in an increasingly competitive labor market. On February 8, 2006, the Compensation Committee amended the EICP, primarily by adjusting the applicable target bonus percentages, and, in some instances, setting forth target bonus percentage ranges. With respect to the named executive officers, their target bonus percentages and target bonus percentage ranges in the EICP may be determined by reference to their current Salary Grade, as follows:

Salary Grade James C. Foster 100 Real H. Renaud 97 Thomas F. Ackerman 97 David P. Johst 97 Nancy Gillett 96

Also, on February 8, 2006, the Compensation Committee established the 2006 EICP performance criteria for the named executive officers. Under the EICP, a participant's target bonus is determined by multiplying the participant's annual base salary by his or her annual eligible bonus percentage. For Messrs. Foster, Ackerman and Johst, eligible bonus percentage is determined by the Compensation Committee based on a combination of Company-level earnings per share (EPS), operating income performance, and return on investment, revenues or return on net operating assets, as may be adjusted for certain acquisition related or other one time charges. For Mr. Renaud and Ms. Gillett, eligible bonus percentage is based on similar performance criteria of their respective business units and overall corporate performance. Eligible bonus percentages for the named executive officers range from 60% to 100% of base salary.

At the end of each fiscal year, the Compensation Committee compares the Company's (and applicable business units') final performance for the fiscal year against the Company's (and business units') targeted performance established at the beginning of such fiscal year, and if applicable, as adjusted during the fiscal year. If the Company (or business unit, as appli cable) meets the financial goals for the fiscal year as set forth in its financial plan, each participant is eligible to receive 100% of his or her bonus target. EICP award percentage cannot exceed two and one half times a participant's targeted percentage (i.e., 250%). However if total Company performance exceeds 115% of the targeted performance, 30% of the excess amount is available for the Chairman, President & CEO to make upward adjustments to the bonus payouts of certain EICP participants at his discretion subject to the approval of the Compensation Committee and the limitation that corporate performance is capped at a payment level equal to 300%. Notwithstanding the EICP provisions described above, the Compensation Committee, at its sole discretion, may modify or change the EICP at any time.

### (c) 2005 Bonus Awards

On February 8, 2006, the Compensation Committee approved awards for certain key employees, including the named executive officers under the Company's EICP for 2005 that, in some cases, differed from the amounts that such executive officers were entitled to receive pursuant to the criteria under the EICP for 2005, as such criteria was disclosed by the Company in its Current Report on Form 8-K filed with the SEC on February 9, 2005. The named executive officers will receive the following cash bonuses:

James C. Foster \$665,000 Chairman, President and CEO

Real H. Renaud \$241,080

Corporate Executive Vice President & General Manager, Worldwide Research Model Products & Services

Thomas F. Ackerman \$211,680

Corporate Executive Vice President & Chief Financial Officer

David P. Johst \$211,680

Corporate Executive Vice President, Human Resources & Chief Administrative Officer

Nancy Gillett \$158,200

#### (d) Deferred Compensation Plan

On February 8, 2006, the Company established the Charles River Laboratories Deferred Compensation Plan (the "Defer red Compensation Plan") for select eligible employees, including its Named Executive Officers. Under the Deferred Compensation Plan, participants may elect to defer bonus and salary amounts, and may select the investment returns to be applied to deferred amounts from among a number of reference mutual funds as well as an interest crediting rate. The plan is not qualified under Section 401(a) of the Internal Revenue Code and is not subject to the Employee Retirement Income Security Act of 1974. At the present time, no Company contributions will be credited to the plan, except as set forth below.

Participants must specify the distribution date for deferred amounts at the time of deferral, in accordance with applicable IRS regulations. Generally, amounts may be paid in lump sum or installments upon retirement or termination of employment, or later if the employee terminates employment after age 55 and before age 65. Amounts may also be distributed during employment, subject to a minimum deferral require ment of three years.

In connection with the establishment of the Deferred Compensation Plan, the Company is discontinuing the Executive Supplemental Life Insurance Retirement Plan ("ESLIRP") for current active employees who agree to convert their ESLIRP benefit to a comparable deferred compensation benefit. The present value of the accrued benefits of ESLIRP participants will be credited to their Deferred Compensation Plan accounts, and future ESLIRP accruals will be converted to present values and credited to their Deferred Compensation Plan accounts annually. Mr. Foster, Mr. Renaud, Mr. Ackerman and Mr. Johst, who are Named Executive Officers, are participants in the ESLIRP. Upon the adoption of the Deferred Compensation Plan, the present values of their accrued ESLIRP benefits as of January 1, 2006, are credited to their Deferred Compensation Plan account balances as follows: Mr. Foster: \$6,581,864, Mr. Renaud: \$2,721,018, Mr. Ackerman: \$1,721,050 and Mr. Johst: \$1,262,670. The Company has previously provided detailed disclosure regarding the ESLIRP, and the expected benefits inuring to the Named Executive Officer anticipated thereunder, in its Proxy Statement on Schedule 14A under the section entitled "Pension and Savings Plan". In connection with discontinuing the ESLIRP benefit for those active employees who agree to convert to a comparable deferred compensation benefit, the Company is crediting the existing accumulated ESLIRP benefits to the new Deferred Compensation Plan.

The ESLIRP has historically been, and the Deferred Compensation Plan will be, funded through the purchase of corporate-owned life insurance policies on the participants' lives. Deferred Compensation Plan participants will have no interest in any such policies.

(e) Change in Control Agreement with Nancy Gillett

On February 8, 2006, the Company and Ms. Gillett entered into a new Change in Control agreement (the "Agreement"). Simultaneously, the Company and Ms. Gillett terminated an existing change in control agreement. The new Change in Control agreement was executed as a result of Ms. Gillett's promotion to Corporate Senior Vice President.

The material terms and conditions of the new Change in Control agreement are substantially identical to the previous Change in Control agreement between Ms. Gillett and the Company, except that under the new agreement certain severance benefits that Ms. Gillett is entitled to if she is terminated during the term of the Agreement and on or before the first anniversary of a Change in Control (i) by the Company other than for Cause, death or disability or (ii) by her for Good Reason, have been changed as follows:

- a lump-sum cash severance payment equal to 2 times the sum of (i) her then base salary and (ii) her target bonus for the fiscal year in which the termination occurs, where previously it was 1 times;
- Up to \$50,000 of outplacement services, where previously it was up to \$25,000 of outplacement services.

The Company h as previously filed a form of the applicable Change in Control agreements as Exhibit 15 to its Annual Report on Form 10-K filed on March 10, 2004.

#### Item 1.02 Termination of a Material Definitive Agreement.

See disclosure in (e) above pertaining to the termination of Ms. Gillett's existing change in control agreement.

#### Item 9.01 Financial Statements and Exhibits.

 $Item\ 9.01\ Financial\ Statements\ and\ Exhibits.$ 

(a) Financial statements of business acquired.

None

(b) Pro forma financial information.

None

(c) Exhibits.ExhibitNumber Description

10.1 Charles River Deferred Compensation Plan

10.2 Executive Incentive Compensation Plan, as amended February 8, 2006.



#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Charles River Laboratories International, Inc.

February 14, 2006

By: Jody Acford

Name: Jody Acford

Title: Corporate Senior Vice President, General Counsel and

Corporate Secretary

#### Exhibit Index

Exhibit No.	Description
10.1	Charles River Deferred Compensation Plan
10.2	Executive Incentive Compensation Plan, as amended February 8, 2006

#### **DEFERRED COMPENSATION PLAN DOCUMENT**

# February 8, 2006

#### **ARTICLE 1. INTRODUCTION**

Charles River Laboratories hereby establishes the Charles River Laboratories Deferred Compensation Plan effective as of January 1, 2006. The Company has established the Plan to attract, retain and motivate certain of its key employees, as well as those of its subsidiaries and affiliates, by providing them with the opportunity to defer receipt of compensation and achieve resulting tax efficiencies. The Plan is intended to be "a plan which is unfunded and is maintained by an employer primarily for the purpose of providing deferred compensation for a select group of management or highly compensated employees" within the meaning of sections 201(2), 301(a)(3), 401(a)(1) of ERISA and is also intended to be compliant with the requirements of Section 409A of the Code. The Plan shall be administered in a manner consistent with those intents.

#### **ARTICLE 2. DEFINITIONS**

As used herein, the masculine pronoun shall include the feminine, and the singular shall include the plural, and the plural, the singular, and the following terms shall have the following meanings unless a different meaning is clearly required by the context.

- "**Account**" means a Plan account for a Participant established pursuant to Section 7.1, which may pass to a Beneficiary pursuant to Article 9. Each Participant may have more than one Account.
- "**Annual Interest Equivalent Factor**" means the annual interest rate, declared annually by the Company, applied to Deferrals allocated to the fixed rate fund in accordance with Article 6.
- "Annual Employer Contribution" means an amount for each Schedule B Participant equal to 10% of the sum of such Participant's (i) base salary plus (ii) target annual bonus or, if lower, actual bonus, in each case in respect of the applicable year.
- "Annual Schedule A Incremental Amount" for any year shall be an amount for each Schedule A Participant equal to the amount by which the Company would have been required to increase its actuarial liability (vested Projected Benefit Obligation) on its balance sheet for such year in respect of such Participant's ESLIRP benefit, determined in accordance with GAAP as if the retirement income portion of the ESLIRP were still in existence. Such calculation shall be determined using the actuarial assumptions specified by Section 417(e)(3)(A) of the Code, and in the case of the interest rate specified under subparagraph (ii)(II) of such section, using such rate established for the month of November of the year preceding the year to which the liability increase and contribution relate.
  - "Beneficiary" means a beneficiary designated in accordance with Article 9.
- "**Bonus Plan**" means the annual incentive program used to determine the bonus amounts payable to executives of the Company.
- "Change of Control" means any one of the following: (i) the closing of the sale of all or substantially all of the Company's assets as an entirety to any person or related group of persons; (ii) the merger or consolidation of the Company with or into another corporation or the merger or consolidation of another corporation with or into the Company or a subsidiary of the Company, in either case with the effect that immediately after such transaction the outstanding voting securities of the Company immediately prior to such transaction represent less than a majority in interest of the total voting power of the outstanding voting securities of the entity surviving such merger or consolidation; or (iii) the closing of a transaction pursuant to which beneficial ownership of more than 50% of the Company's outstanding Common Stock (assuming the issuance of Common Stock upon conversion or exercise of all then exercisable conversion or purchase rights of holders of outstanding convertible securities, options, warrants, exchange rights and other rights to acquire Common Stock) is transferred to a single person or entity, or a "group" (within the meaning of Rule 13d-5(b)(1) under the Securities Exchange Act of 1934) of persons or entities, in a single transaction or a series or related transactions. It shall be treated as a Change in Control hereunder if any of the events described in clauses (i), (ii) or (iii) occur to Charles River Laboratories Inc., or to International, or to any other company directly or indirectly controlling either Company at the time of any such transaction.
  - "Code" means the Internal Revenue Code of 1986, as amended.
  - "Committee" means the Investment Committee, or any successor committee, of the Company.
- **"Company"** means International and Charles River Laboratories, Inc., a Delaware corporation and a wholly owned subsidiary of International, unless otherwise specifically stated or required by context.
- "**Deferrals**" means compensation credited to a Participant's Account during a calendar year as a result of a Participant's elections pursuant to Section 5.2, plus Company contributions pursuant to Section 5.3, if any, plus, except where the context otherwise requires, amounts attributable (i.e., credited notional interest) to amounts previously deferred.
  - "Distribution Date" is defined in Section 8.2.
  - "ERISA" means the Employee Retirement Income Security Act of 1974.

- **"ESLIRP"** means the Executive Supplemental Life Insurance and Retirement Income Plan established in 1973 and from time to time amended.
- "401(k) Savings Plan" means the qualified 401(k) savings plan offered by the Company to employees meeting the proper age and service requirements.
- "Initial ESLIRP Conversion Amount" means, for each Schedule A Participant, the amount determined by the Company to be the value of the Participant's ESLIRP accrued benefit as of the end of the year prior to the year in which such Participant's participation in the Plan commenced.
  - "International" means Charles River Laboratories International, Inc., a Delaware corporation.
- "Measurement Funds" means the funds selected by the Committee to be used as the measure of investment return on an Account, or portion thereof, when elected by a Participant in accordance with Article 6. The fixed rate fund shall be considered a Measurement Fund for purposes hereof unless specifically otherwise required by context.
- "**Participant**" means an executive who becomes eligible to participate in the Plan and who elects to participate in the Plan or is designated to receive Annual Employer Contributions, in accordance with Article 4.
- "**Plan**" means the Charles River Laboratories Deferred Compensation Plan as set forth herein and in all subsequent amendments hereto.
- "**Pre-retirement Account**" means an Account the distribution schedule for which is established by the Participant under Section 8.2 at the time such Account is opened.
- "**Retirement Account**" means an Account the distribution schedule for which is established by the Participant under Section 8.1(a)(1) or 8.1(a)(2) at the time such Account is opened.
  - "Schedule A Participant" means each Participant designated by the Company from time to time as a Schedule A Participant.
  - "Schedule B Participant" means each Participant designated by the Company from time to time as a Schedule B Participant.
  - "Trust" means any trust established under any Trust Agreement.
- "**Trust Agreement**" means one or more of the trust agreement(s) entered into by the Company, if any, to hold assets to be used to defray the Company's expenses of operating the Plan.

"Trustee" means a Trustee of any Trust.

#### ARTICLE 3.

#### **ADMINISTRATION**

- **3.1** <u>Committee.</u> The Plan shall be administered by the Committee. The Committee shall have full discretionary authority to interpret the provisions of the Plan and decide all questions and settle all disputes which may arise in connection with the Plan, and may establish its own operative and administrative rules and procedures in connection therewith, provided that any such procedures relating to claims are consistent with the requirements of section 503 of ERISA and the regulations thereunder. All interpretations, decisions and determinations made by the Committee shall be binding on all persons concerned. No member of the Committee who is a Participant in the Plan may vote or otherwise participate in any decision or act with respect to a matter relating solely to himself (or to his Beneficiaries).
- **3.2** <u>Delegation by Committee.</u> Except as the Committee may otherwise provide by written resolution, the Committee's duties and responsibilities under Section 3 (except for the duty to establish eligibility criteria under Article 4) shall be delegated to the Vice President, Human Resources, who may further delegate certain of such duties and responsibilities to other members of management of the Company. For purposes of the Plan, any action taken by any such delegate pursuant to such delegation shall be considered to have been taken by the Committee.
- **3.3** <u>Indemnification.</u> The Company agrees to indemnify and to defend to the fullest possible extent permitted by law any member of the Committee and any delegate (including any person who formerly served as a member of the Committee or as a delegate) against all liabilities, damages, costs and expenses (including attorneys' fees and amounts paid in settlement of any claims approved by the Company) occasioned by any act or omission to act in connection with the Plan, if such act or omission is in good faith.

# ARTICLE 4. SELECTION OF PARTICIPANTS

The Committee shall select, or shall establish the applicable criteria for determining, the employees of the Company or its subsidiaries or affiliates who are eligible to participate in the Plan. When an executive has been selected to participate in the Plan, he will be notified by the Committee and given the opportunity to elect to defer compensation under the Plan. An executive who makes such an election and/or is designated as eligible to receive contributions pursuant to Section 5.3 is hereinafter referred to as a "Participant."

### ARTICLE 5. DEFERRAL OF COMPENSATION

**5.1** <u>Deferral Opportunity.</u> From time to time the Committee shall establish the extent to which (if any) base salary or bonuses under one or more incentive bonus programs may be deferred under the Plan. Unless otherwise provided by the Committee, the following table identifies the types of compensation permitted to be deferred under the Plan with corresponding maximum deferral percentages:

Types of Compensation (Net of Employment Taxes)	Maximum Deferral
Annual Salary	50%
Annual Bonus	100%
"Sign-on" Bonus	100%

Deferral elections shall apply in all cases to compensation amounts after reduction thereof for any applicable employment and withholding taxes.

- **5.2** <u>Deferral Elections.</u> For each calendar year, a Participant may irrevocably elect, in accordance with this Article and Article 8, to defer receipt of all or part of the compensation designated pursuant to Section 5.1; provided, however, that unless specifically permitted by the Committee, such deferred amount may not in aggregate be less than \$5,000 for any year. A Participant's election to defer base salary payable in respect of services provided in any calendar year must be made on or before December 15 of the previous calendar year. A Participant's election to defer an incentive award must be made prior to the time the amount of the award is determined under the applicable incentive award program and, in any event, prior to six months from the date the performance period ends. A Participant's election to defer a "sign-on" bonus must be made at the time the amount of the award is determined under the applicable program and, in any event, prior to commencement of employment. In the case of a Participant who becomes employed and eligible for the Plan during the same calendar year, the elections described in this Article with respect to compensation for services after the date of election (other than the election relating to "sign-on" bonus) may be made no later than 30 days following the Participant's first day of eligibility. Notwithstanding any provision of this paragraph, deferrals under the Plan shall comply with the requirements of Section 409A as to timing of election, and need not exceed such requirements of Section 409A.
- **5.3** <u>Company Contributions.</u>(a) (a) The Committee may from time to time designate any individual then participating in the ESLIRP as a Schedule A Participant. For each such Schedule A Participant, the Company will contribute to an Account established or designated by such Participant an amount equal to such Participant's Initial ESLIRP Conversion Amount.
- (b) For each Schedule A Participant, the Company shall contribute to an Account established or designated by such Participant in respect of each full year such Participant remains employed by the Company following such Participant's designation as a Schedule A Participant, an amount equal to the Annual Schedule A Incremental Amount. The company shall make the contribution annually, no later than March 31<sup>st</sup>. The contribution will be retroactively credited to the Participant's Account as if it had been deposited on January 1<sup>st</sup> of the contribution year. From January 1<sup>st</sup> through the business day immediately preceding the actual contribution date, such contribution shall be credited on a daily basis based on the fixed rate fund. Thereafter, such contribution shall be credited or debited in accordance with Section 6.3.
- (c) The Committee may from time to time designate a Participant as a Schedule B Participant. For each such Schedule B Participant, in respect of each full year such Participant remains employed by the Company following such Participant's designation as a Schedule B Participant, the Company shall contribute to an Account established or designated by such Participant the Annual Employer Contribution. Each Annual Employer Contribution shall become vested and nonforfeitable in four equal installments on December 31 (the "Vesting Date") of each of the four years following the year in respect of which the Annual Employer Contribution was made, provided that the Participant remains employed by the Company on the applicable Vesting Date. All of a Participant's Annual Employer Contributions will vest and become nonforfeitable upon (i) a Change in Control, (ii) the Participant's death or disability, or (iii) the attainment by such Participant of age 60 following continuous employment by the Company until such time. The company shall make the contribution annually, no later than March 31<sup>st</sup>. The contribution will be retroactively credited to the Participant's Account as if it had been deposited on January 1<sup>st</sup> of the contribution year. From January 1<sup>st</sup> through the business day immediately preceding the actual contribution date, such contribution shall be credited on a daily basis based on the fixed rate fund. Thereafter, such contribution shall be credited or debited in accordance with Section 6.3.
- **5.4** <u>Pre-Retirement Life Insurance Benefit.</u> Executives named in both Schedule A and Schedule B, if any, are eligible to receive a pre-retirement life insurance death benefit equal to base annual salary plus target bonus times four (4) less \$50,000 of group coverage.
- **5.5** <u>Change in Control.</u>(a) (a) In the event that a Schedule A Participant becomes eligible to receive Severance Payments under such Participant's Change in Control Agreement, as defined below, if any, the Company will be obligated to make an additional contribution to an Account established or designated by such Participant in accordance with this section.
- (b) Such additional contribution shall be equal to (i) the payment that would have been made under Section 6.4 of the Change in Control Agreement had the Plan not been implemented, minus (ii) the amount that would have constituted the Participant's accrued benefit under the ESLIRP as of the Date of Termination without regard to the additional benefit provided under clauses (ii) and (iii) of such Section 6.4 of the Change in Control Agreement, in the case of both clause (i) and clause (ii) above assuming that the ESLIRP had continued in effect through the Date of Termination.

- (c) Such additional contribution shall be made promptly following, but not more than 15 days after, the Date of Termination, and shall be allocated to one or more Measurement Funds, in accordance with the Schedule A Participant's then effective elections.
- (d) Capitalized terms used in this Section 5.5, when applied to a Participant, shall have the meanings assigned to them in the Agreement (or the Amended and Restated Agreement, as applicable) between such Participant and the Company (the "Change in Control Agreement"), if any.

#### ARTICLE 6. INTEREST EQUIVALENT FACTOR & MEASUREMENT FUNDS

- **6.1** (a) Measurement Funds. The Participant may allocate his or her Deferrals to, or notionally "invest" them in, one or more Measurement Funds. The Committee may, in its sole discretion, discontinue, substitute, add or delete a Measurement Fund at any time.
- **(b)** <u>Annual Interest Equivalent Factor.</u> The Committee shall determine the annual interest equivalent factor that will apply to Deferrals allocated to the fixed rate fund. The Committee may determine different interest equivalent factors for Deferrals made in different calendar years, and except as otherwise provided herein, the Committee may change each year the interest equivalent factor applicable to the fixed rate fund for future periods.
- **6.2** <u>Upon Change of Control.</u> Following a Change in Control, the annual interest equivalent factors applied to Deferrals of a Participant shall not be less than the annual interest equivalent factors applicable to Deferrals of the Participant immediately prior to the Change of Control. Further, to the extent feasible, any Measurement Funds in existence prior to a Change in Control shall continue to be available after a Change in Control, until distribution of Accounts in accordance with Section 8.8.
- **6.3** <u>Crediting/Debiting of Account Balances.</u> In accordance with, and subject to, the rules and procedures that are established from time to time by the Committee, in its sole discretion, amounts shall be credited or debited to the balance of any Account of a Participant in accordance with the following rules:
- (a) Allocation to Measurement Funds. In connection with each deferral election in accordance with Section 5.2 above and each Company Contribution in accordance with Schedule 5.3 above, each Participant shall allocate deferred amounts in all Accounts to one or more Measurement Fund(s) (as described below) to be used to determine the additional amounts to be credited or debited to such Account balance (the notional "investment return") for each period in which the Participant remains in active participation in the Plan. On a quarterly basis, in accordance with procedures established from time to time by the Committee, the Participant may (but is not required to) reallocate any portion of his Account balance(s) to one or more other Measurement Funds. Any reallocation made in accordance with the previous sentence shall apply to the next calendar quarter and continue thereafter for each subsequent calendar quarter in which the Participant participates in the Plan, unless changed in accordance with the previous sentence.
- (b) Allocation Amounts. Allocations to any Measurement Fund shall be made in increments of five percentage points (i.e., 5%) of the Account balance.
- (c) Crediting or Debiting Method. The performance of each elected Measurement Fund (either positive or negative) will be determined by the Committee, in its sole discretion, based on the published performance of the reference fund. A Participant's Account balance(s) shall be credited or debited on a daily basis based on the performance of each Measurement Fund selected by the Participant, as though (i) for any quarter with respect to which a Participant has elected to reallocate his or her Account balances, a Participant's Account balance(s) were invested in the Measurement Fund(s) selected by the Participant, in the percentages in effect for such calendar quarter, as of the close of business on the first business day of such calendar quarter, at the closing price on such date; (ii) the portion of the Account balance(s) that was actually deferred or contributed during any calendar quarter were invested in the Measurement Fund(s) selected by the Participant, in the percentages in effect for such calendar quarter, no later than the close of business on the third business day after the day on which such amounts are actually deferred from the Participant's compensation through reductions in his or her payroll, or otherwise contributed, at the closing price on such date; and (iii) any distribution made to a Participant that decreases the balance of any Account of such Participant ceased being invested in the Measurement Fund(s) no earlier than three business days prior to the distribution, at the closing price on such date. Any contribution to which a Participant is entitled under Section 5.3(b) or (c) shall be credited to an Account established or designated by such Participant as of the close of business on the first business day of the calendar year following the year to which it relates. Any contribution to which a Participant is entitled under Section 5.3(a) shall be credited to an Account established or designated by such Participant as promptly as practicable following such contribution. If necessary, any such amount shall be credited with earnings determined by applying the Annual Interest Equivalent Factor from such date until it is possible to apply the Measurement Funds selected by the Participant or, if applicable, until such requirements as may reasonably be imposed by the Company have been satisfied.
- (d) No Actual Investment. Notwithstanding any other provision of this Plan that may be interpreted to the contrary, the Measurement Funds are to be used for reference purposes only, and a Participant's allocation of his or her Account balance(s) to any such Measurement Fund, the calculation of additional amounts and the crediting or debiting of such amounts to a Participant's Account balance(s) shall not be considered or construed in any manner as an actual investment of his or her Account balance(s) in any such Measurement Fund or any underlying reference portfolio. In the event that the Company or any Trustee in its discretion determines to invest funds in any of the Measurement Funds or underlying reference portfolios, or determines to invest in any other assets, no Participant shall have any rights in or to such investments. Without limiting the generality of the foregoing, a Participant's Account balance(s) shall at all times be a bookkeeping entry only and shall not represent any investment made on his behalf by the Company or any Trust; the Participant shall at all times remain an unsecured creditor of the Company.

#### **ARTICLE 7. PARTICIPANT ACCOUNTS**

- **7.1** Establishment of Accounts. Each Participant shall establish, at the time of his or her initial participation in the Plan, one or more Accounts reflecting the amounts due the Participant under the Plan and the Committee shall cause the Company to establish on its books such Accounts reflecting the Company's obligation to pay Participants the amounts due under the Plan.
- **7.2** Adjustments to Accounts. From time to time the Committee shall adjust each Account of each Participant to credit (i) amounts which the Participant has elected to defer under Article 5 and direct to such Account, (ii) amounts contributed to the Plan for the benefit of a Participant pursuant to Section 5.3 and directed by such Participant to such Account, and (iii) amounts based on the annual interest equivalent factors for the fixed rate fund and / or gains or losses based on the applicable allocations in the Measurement Funds, determined under Article 6. Participants' Account(s) shall also be adjusted to reflect benefit payments and withdrawals under Article 8 and shall continue to be adjusted under this Article 7 until the entire amount credited to the respective Account has been paid to the Participant or his Beneficiary.

# ARTICLE 8.

# DISTRIBUTION OF BENEFITS Retirement Accounts.

8.1

(a) At the time a Participant elects to defer or a contribution under Section 5.3 is made to the Plan for his or her benefit, the Participant shall direct the Deferral to a Retirement Account and/or a Pre-retirement Account and shall establish the distribution schedule for such Account if such schedule has not previously been established. If the Participant chooses to establish a Retirement Account, the distribution schedule for such Account can be either:

- (1) A lump sum:
  - (i) upon termination of employment (including termination due to retirement); or
  - (ii) at a specified time following termination of employment, subject to subsection (b) below.
- (2) In up to 20 consecutive annual installments, commencing:
  - (i) immediately upon termination of employment; or
  - (ii) at a specified time following termination of employment, subject to subsection (b) below.
- (b) Notwithstanding any election made pursuant to subsection (1)(ii) or (2) above, (x) no election to defer the distribution of any portion of an Account beyond the year of termination of employment will be honored if the Participant has not attained age 55 at the time of termination of employment and (y) all amounts will be distributed in a lump sum immediately following his termination of employment. For the avoidance of doubt, if a Participant terminates employment prior to attaining age 55, all of such Participant's Account(s) will be distributed in lump sum promptly following such termination.
- (c) Notwithstanding any election made pursuant to Section 8.1(a), in the event a Participant's Retirement Account is equal to or less than \$25,000 as of the date of termination of employment, the Participant's Retirement Account shall be fully distributed in a lump sum as soon as administratively feasible following termination of employment.
- **8.2** Pre-retirement Accounts. (a) (a) If at the time of a deferral election in accordance with Section 5 the Participant chooses to establish a Pre-retirement Account, the Participant shall designate the date or dates on which amounts contained in such Account shall be distributed. If multiple distribution dates are designated for a single Account, (i) such dates must be the same date in consecutive years, and (ii), the portion of the Account distributed on such date shall be a fraction which is the reciprocal of the number of distribution dates remaining at the time of any such distribution. For example, if three dates are selected, 1/3 of the Account shall be distributed on the first such date, 1/2 of the Account on the second such date, and the entire remaining Account on the last date. Each Pre-retirement Account may have only one distribution schedule, and once established, such schedule may be changed only in accordance with Section 8.6.
- (b) A Participant must be employed at the time such Pre-retirement election(s) are scheduled to commence. If a Participant terminates employment prior to commencement of any elected Pre-retirement distribution(s), at any age, that Account(s) will be distributed in a lump sum upon termination. Pre-retirement payments will continue as elected if a Participant terminates employment after a Pre-retirement distribution commences.
- (c) The first distribution date selected for a Pre-retirement Account must be not earlier than three years after the date such amounts would have been paid to the Participant had no Deferral thereof been made.
- (d) Payments and distributions shall be made on or as promptly as practicable after the respective date(s) designated by the Participant pursuant to this Section 8.2.
- **8.3** <u>Financial Hardship Distribution.</u> In the event a Participant suffers an unanticipated emergency due to circumstances beyond his control that results in a financial hardship, the Participant may request a distribution of all or any part of any Account. The Committee shall determine whether such a financial hardship exists and what amount, if any, may be distributed. In no event shall the aggregate amount of the distribution exceed either the value of the Participant's Account(s) or the amount determined by

the Committee to be necessary to alleviate the Participant's financial hardship (which hardship amount may include taxes owed because of such distribution) and that is not reasonably available from other resources of the Participant.

- **8.4** <u>Disability.</u> For purposes of the Plan, a Participant who ceases active employment because of a disability is considered to remain active under the Plan. For purposes of this Section, disability would include receiving benefits under the Company's Long-Term Disability Plan, or being eligible to do so, whether or not the Participant actually participated in the Company's Long-Term Disability Plan. Participants who are considered disabled under this definition will be given the opportunity to continue to defer their Account(s) or to begin receiving distributions.
- **8.5** <u>Tax Withholding.</u> To the extent required by applicable law, Federal, State, and other taxes shall be withheld from any distribution.
- **8.6** <u>Changes to Distribution Schedules.</u> A Participant who has elected to receive payment at a time and in a form described in this Section 8 may change such election at any time up to 12 months prior to the date on which the payment was originally scheduled to be made or to commence. Notwithstanding the foregoing, any election to change distribution dates cannot result in an acceleration of benefit payments and any further deferral must be for a period of not less than 5 years after the initially elected distribution date, in compliance with applicable requirements of Section 409A of the Code. A changed election made within 12 months of the date payment was originally scheduled to be made or to commence is not valid and has no effect.
- **8.7** Compliance with Section 409A. If the implementation of any of the foregoing provisions of the Plan would subject the Participant to taxes or penalties under Section 409A of the Code, the implementation of such provision shall be modified to avoid such taxes and penalties to the maximum extent possible while preserving to the maximum extent possible the benefits intended to be provided to Participants under the Plan. Without limiting the generality of the foregoing, and notwithstanding any provision of the Plan which may be interpreted to the contrary, any Participant who is treated as a "key employee," for purposes of Section 409A, cannot receive or commence receiving payment within six months of his or her termination of employment, to the extent required by Section 409A and regulations promulgated thereunder.
- **8.8** <u>Change in Control.</u> Upon a Change in Control, all Accounts shall be distributed to Participants. Such distributions shall be made not earlier than January 1 and not later than January 31 of the calendar year following the year in which the Change in Control occurred.

#### ARTICLE 9. BENEFICIARY BENEFITS

In accordance with forms and procedures established by the Committee, a Participant may designate a Beneficiary to receive the remaining balance of his Account(s) upon his death, and may change such designated Beneficiary from time to time. Payments to a Beneficiary under this Article 9 shall be made in accordance with the distribution schedules established by the Participant for his or her Account(s), unless the Beneficiary elects within 90 days of the date of the Participant's death, or otherwise in accordance with procedures specified by the Committee, to receive the balance of all Participant's Accounts in a lump sum. Notwithstanding the preceding sentence, if a Beneficiary survives the Participant but dies before the Participant's entire Account has been distributed, the remaining balance(s) of all of the Participant's Account(s) shall be distributed in a lump sum to the Beneficiary's estate as soon as practicable following receipt of notice of the Beneficiary's death. If no Beneficiary is designated (or if a designated Beneficiary does not survive the Participant), the balance credited to the Participant's Account(s) shall be paid to the Participant's estate in a lump sum as soon as practicable following receipt of notice of the Participant's death.

#### ARTICLE 10. NATURE OF CLAIM FOR PAYMENTS

- (a) Except as may be provided herein, the Company shall not be required to set aside or segregate any assets of any kind to meet its obligations hereunder. A Participant shall have no right on account of the Plan in or to any specific assets of the Company or to any assets of any Trust. Any right to any payment the Participant may have on account of the Plan shall be solely that of a general, unsecured creditor of the Company.
- (b) To assist in meeting its obligations under the Plan, the Company may establish or designate a Trust, of which the Company is treated as the owner under Subpart E of Subchapter J, Chapter I of the Code, and may deposit funds with the Trustee of the Trust.
- (c) In all events, the Company shall remain ultimately liable for the benefits payable under this Plan, and to the extent the assets at the disposal of the Trustee are insufficient to enable the Trustee to satisfy all benefits, the Company shall pay all such benefits necessary to meet its obligations under this Plan.
- (d) The obligations of the Company hereunder shall be binding upon its successors and assigns, whether by merger, consolidation or acquisition of all or substantially all of its business or assets.
- (e) In the event that, following a Change in Control, any dispute arises as to a Participant's entitlements under the Plan, the Participant shall be entitled to reimbursement, as incurred, of legal expenses incurred by the Participant in enforcing his or her rights hereunder, unless the claim(s) made by such Participant is determined by a court or arbitrator of appropriate jurisdiction to be or have been manifestly without merit.

#### ARTICLE 11. ASSIGNMENT OR ALIENATION

**11.1** <u>Prohibition on Assignment.</u> The interest hereunder of any Participant or Beneficiary shall not be alienable by the Participant or Beneficiary by assignment or any other method and will not be subject to be taken by his creditors by any process whatsoever, and any attempt to cause such interest to be so subjected shall not be recognized.

# 11.2 Domestic Relations Orders.

- (a) All or a portion of a Participant's benefit under the Plan may be paid to another person as specified in a "Qualified Domestic Relations Order." For this purpose, a "Qualified Domestic Relations Order" means a judgment, decree, or order (including the approval of a settlement agreement) which is:
  - (i) issued pursuant to a State's domestic relations law;
- (ii) relates to the provision of child support, alimony payments or marital property rights to a spouse, former spouse, child or other dependent of the Participant;
- (iii) creates or recognizes the right of a spouse, former spouse, child or other dependent of the Participant to receive all or a portion of the Participant's benefits under the Plan;
- (iv) provides for payment in an immediate lump sum as soon as practicable after the Committee determines that a Qualified Domestic Relations Order exists; and
  - (v) meets such other requirements established by the Committee.
- (b) The Committee shall determine whether any document received by it is a Qualified Domestic Relations Order. In making this determination, the Committee may consider:
- (i) the rules applicable to "domestic relations orders" under section 414(p) of the Internal Revenue Code of 1986 and section 206(d) of ERISA;
  - (ii) the procedures used under the 401(k) Savings Plan to determine the qualified status of domestic relations orders; and
  - (iii) such other rules and procedures as it deems relevant. **NO CONTRACT OF EMPLOYMENT**

The Plan shall not be deemed to constitute a contract of employment between the Company and any Participant, or to be consideration for the employment of any Participant.

#### ARTICLE 13. AMENDMENT OR TERMINATION OF PLAN

The Plan may be altered, amended, revoked or terminated in writing by the Committee or the Company in any manner and at any time; provided, however, that (i) no amendment or action of the Committee may have the effect of reducing the vested balance of any Account of a Participant at the time of such amendment or action without the consent of the affected Participant, (ii) following a Change in Control, (A) no such alteration, amendment, revocation or termination shall reduce the amount of a Participant's Account or his rights to such Account as determined under the provisions of the Plan in effect immediately prior to such Change in Control (including without limitation any right to contributions under Section 5.3), or otherwise adversely affect the Participant's benefits under the Plan, without the written consent of the affected Participant and (B) the provisions of Sections 5.5, 6.2 and this Article 13 may not be amended.

# ARTICLE 14. CLAIMS REVIEW PROCEDURE

- **14.1** <u>Notice.</u> The Committee shall notify Participants and, where appropriate, Beneficiaries, of their right to claim benefits under the claims procedures, and may, if appropriate, make forms available for filing of such claims, and shall provide the name of the person or persons with whom such claims should be filed.
- **14.2 Procedure.** The Committee shall establish procedures for action upon claims initially made and the communication of a decision to the claimant promptly and, in any event, not later than 90 days after the claim is received by the Committee, unless special circumstances require an extension of time for processing the claim. If an extension is required, notice of the extension shall be furnished to the claimant prior to the end of the initial 90 day period, which notice shall indicate the reasons for the extension and the expected decision date. The extension shall not exceed 90 days. The claim may be deemed by the claimant to have been denied for purposes of further review described below in the event a decision is not furnished to the claimant within the period described in the three preceding sentences. Every claim for benefits which is denied shall be denied by written notice setting forth in a manner calculated to be understood by the claimant (i) the specific reason or reasons for the denial, (ii) specific reference to any provisions of the Plan on which denial is based, (iii) description of any additional material or information necessary for the claimant to perfect his claim with an explanation of why such material or information is necessary, and (iv) an explanation of the procedure for further reviewing the denial of the claim under the Plan, including a statement of the right of the claimant to bring an action under Section 502(a)(3) of ERISA following an adverse benefit determination on review.
- **14.3** <u>Review.</u> (a) The Committee shall establish a procedure for review of claim denials, such review to be undertaken by the Committee. The review given after denial of any claim shall be a full and fair review with the claimant or his duly authorized

representative having 60 days after receipt of denial of his claim to request such review, the right to review all pertinent documents and the right to submit documents, records, issues, comments and other information in writing, all of which shall be taken into account regardless of whether it was submitted in the initial benefit determination. The claimant shall be provided upon request and at no charge, reasonable access to, and copies of, all documents, records and other information relevant to the claimant's claim for benefits.

(b) The Committee shall establish a procedure for issuance of a decision by the Committee not later than 60 days after receipt of a request for review from a claimant unless special circumstances, such as the need to hold a hearing, require a longer period of time, in which case a decision shall be rendered as soon as possible but not later than 120 days after receipt of the claimant's request for review. The decision on review shall be in writing and shall include specific reasons for the decision written in a manner calculated to be understood by the claimant with specific reference to any provisions of the Plan on which the decision is based, a statement that the claimant is entitled upon request and at no charge reasonable access to, and copies of, all documents, records and other information relevant to the claimant's claim for benefits, and a statement of the right of the claimant to bring an action under Section 502(a)(1)(B) of ERISA.

### **ARTICLE 15. GOVERNING LAW**

This Plan shall be governed and construed in accordance with the laws of the State of Massachusetts, to the extent such laws are not preempted by federal law.

IN WITNESS WHEREOF, this Plan has been adopted by the Compensation Committee of the Board of Directors of Charles River Laboratories, Inc., on February 8, 2006, and is executed by a duly authorized officer of Charles River Laboratories, Inc.

Charles River Laboratories, Inc.

/s/ James C. Foster

By: James C. Foster

Title: Chairman, Chief Executive Officer and President

#### **Introduction**

The Executive Incentive Compensation Plan ("EICP" or the "Plan") for Officers and senior managers of Charles River Laboratories, Inc. and its affiliated divisions ("Charles River") is designed to provide annual financial incentives to those executives, senior managers, and key employees who are expected to contribute significantly to the future growth and success of Charles River. The Plan is also intended to attract and retain talented individuals with desired skills in an increasingly competitive labor market.

#### The Plan

### Eligibility

Participation in the Plan is limited to employees in Charles River Salary Grades 88 and higher (or current or future salary grade equivalents), and specifically excludes highly compensated scientific personnel who are separately compensated under a "Technical Track" salary structure or those who participate in other comparable Charles River-approved incentive bonus programs. Eligible employees are entitled to participate on a global basis, and must have joined the company prior to July 1<sup>st</sup> in order to be eligible for a bonus award during their first year of employment. Employees who are promoted into an eligible salary grade are eligible to participate in the Plan if the promotion occurs prior to July 1<sup>st</sup> of the current year. Charles River's Chairman, President & CEO has the right to exclude otherwise qualified employees from the Plan if they are eligible for alternate forms of incentive compensation (e.g., participation in a post-acquisition earn-out).

#### • Basic Plan Design

Each participant's performance during the Plan year is measured against financial or other approved objectives established for the corporation and the business unit(s) overseen or supported by the participant. Corporate and business unit objectives are weighted to reflect their priority and to ensure that incentives are appropriately aligned with business objectives. Financial performance measures underlying Plan bonus targets for the coming year are reviewed and approved annually by the Board of Directors in conjunction with the annual budget review process and, as required, by the Compensation Committee.

Incentive awards payable under the Plan are determined by multiplying the participant's annual Earned Income by his or her overall EICP Award Percentage (see below). Earned Income is defined as base salary paid during the Plan year, and specifically excludes any other forms of cash payment or imputed income. The Chairman, President & CEO of Charles River, with the concurrence of the Compensation Committee, has discretion to modify a participant's calculated bonus amount, upward or downward, if it is determined that the calculated amount does not accurately reflect actual performance. Target bonus percentages for participants in the Plan have been established at the following salary grade (or equivalent) levels:

Salary Grade		Target Bonus Percentage
88		<u>15</u> %
89		<u>17</u> %
90 & 91		<u>20</u> %
92 & 93		<u>25</u> %
Salary Grade	Target Bonus Percentage	Target Bonus Range
94	30%	30% — 50%
95	45%	40% — 60%
96	60%	50% — 70%
97		60% — 80%
98	80%	70% — 90%
99	90%	80% — 95%
100	<u>100</u> %	95% — 100%

Target bonus percentages may be modified at the discretion of the Compensation Committee for individual participants or salary grades.

Plan participants who are promoted and/or transfer within the company during the Plan year and whose position responsibilities are significantly modified will have their performance objectives correspondingly modified, subject to review and approval by the Chairman, President & CEO.

Plan participants who leave the company for reasons other than retirement, death, or disability, or who are terminated prior to the actual receipt of the participants' Final Bonus Payment for a particular Plan year, forfeit their total bonus payment for that Plan year. Final bonus payments are typically paid to the participant in their entirety in March of the following Plan year.

In the event of a facilities shut-down, full or partial business unit divestiture, or similar action resulting in the termination of a Plan participant's employment, Charles River shall not be obligated to pay any full or <u>pro rata</u> bonus amounts to any Plan participant as a consequence of such termination.

Plan participants who leave the company due to retirement, death or disability:

- After the close of the Plan year, but prior to the actual distribution of awards for such year, will be awarded a full incentive award for the plan year. In the case of death, such payment will be made to a beneficiary.
- · After the beginning of the Plan year, but prior to its end, may receive an incentive award for that year, at the discretion of the Chairman, President & CEO,

based upon the actual period of their employment with the company within the year. Awards will not be paid if the period of actual employment during the Plan year is less than six months. Severance periods will not count toward satisfaction of this 6-month requirement.

#### **Bonus Calculations**

A target bonus percentage has been established for each Plan participant in Salary Grades 88 (or equivalent) and higher. Early in each Plan year, participants are assigned financial bonus objectives which are established annually by the Chairman, President & CEO and, in the case of Officers, are reviewed and approved by the Compensation Committee.

A participant's EICP Award Percentage is determined by evaluating actual performance against targeted objectives. Performance which falls below targeted objectives by a specified percentage, total dollar amount or other approved performance measures results in a zero performance rating, while performance which exceeds targeted objectives by a specified percentage, total dollar amount or other approved performance measures equates to a 250% performance rating (i.e., an EICP Award Percentage that is two and one half times the participant's targeted percentage). These specified performance parameters establish the slope along which Plan performance is measured. Under the terms of the Plan, annual payouts for performance which exceed targeted objectives are subject to a cap equal to 250% of target. However, if total company performance for a given Plan year exceeds the maximum of the performance range established by the Board of Directors for that Plan year, 30% of the excess amount is made available for the Chairman, President & CEO to make upward modifications to the bonus payouts of certain Plan participants, at his discretion, subject to the limitation that the corporate performance is capped at a payment level equal to 300% of target.

A participant's EICP Award Percentage results from multiplying his or her Target Bonus Percentage by the actual performance rating. The participant's Final Bonus Amount is determined by multiplying the participant's base salary by the EICP Award Percentage.

#### **Award Approval**

Final Bonus Amounts for all Plan participants are submitted to the Chairman, President & CEO for review. The Chairman, President & CEO then reviews and approves submissions relating to

non-Officer participants, and submits to the Compensation Committee his Final Bonus Amount recommendations for Charles River's Corporate Officers, as well as any proposed award modifications. The Chairman, President & CEO may, at his discretion, modify any proposed Final Bonus Amounts prior to submitting them to the Compensation Committee. The payment of Final Bonus Amounts to Charles River Officers and all award modifications are subject to the review and approval of the Compensation Committee.

#### **Plan Administration**

The Compensation Committee of the Board of Directors is responsible for the overall administration of the Plan. The Committee reviews and approves the standards and financial objectives underlying the Plan prior to its implementation for each Plan year. The Committee may delegate the ongoing oversight and handling of routine administrative matters under the Plan to the company's Corporate Executive Vice President, Human Resources & Chief Administrative Officer. The Compensation Committee has the authority to alter or terminate the Plan at any time, and no participant has any rights with respect to an incentive award payable under the Plan until it has actually been paid to the participant.

Any questions pertaining to the Plan design, eligibility, calculation of bonus, or other procedures are routinely referred to the company's Corporate Executive Vice President, Human Resources & Chief Administrative Officer.