# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  $\times$ **ACT OF 1934** 

FOR THE QUARTERLY PERIOD ENDED MARCH 28, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE 0 **ACT OF 1934** 

FOR THE TRANSITION PERIOD FROM

TO

Commission File No. 001-15943

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of Incorporation or Organization)

251 Ballardvale Street Wilmington, Massachusetts (Address of Principal Executive Offices) 06-1397316

(I.R.S. Employer Identification No.)

01887

(Zip Code)

(Registrant's telephone number, including area code): (781) 222-6000

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ⊠ No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. Yes ⊠ No o

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ⊠

Accelerated filer o

Non-accelerated filer o (Do not check if smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No 🗵

As of April 15, 2015, there were 47,359,734 shares of the Registrant's common stock outstanding.

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## FORM 10-Q

## For the Quarterly Period Ended March 28, 2015

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### Special Note on Factors Affecting Future Results

This Quarterly Report on Form 10-Q contains forward-looking statements regarding future events and the future results of Charles River Laboratories International, Inc. that are based on our current expectations, estimates, forecasts, and projections about the industries in which we operate and the beliefs and assumptions of our management. Words such as "expect," "anticipate," "farget," "goal," "project," "intend," "plan," "believe," "seek," "estimate," "will," "likely," "may," "designed," "would," "future," "can," "could" and other similar expressions that are predictions of or indicate future events and trends or which do not relate to historical matters are intended to identify such forward-looking statements. These statements are based on our current expectations and beliefs and involve a number of risks, uncertainties, and assumptions that are difficult to predict. For example, we may use forward-looking statements when addressing topics such as: goodwill and asset impairments still under review; future demand for drug discovery and development products and services, including the outsourcing of these services; our expectations regarding stock repurchases, including the number of shares to be repurchased, expected timing and duration, the amount of capital that may be expended and the treatment of repurchased shares; present spending trends and other cost reduction activities by our clients; future actions by our management; the outcome of contingencies; changes in our business strategy, business practices and methods of generating revenue; the development and performance of our services and products; market and industry conditions, including competitive and pricing trends; our strategic relationships with venture capital limited partnerships and leading pharmaceutical companies and opportunities for future similar arrangements; our cost structure; the impact of acquisitions (including Argenta and BioFocus, VivoPath and ChanTest); our expectations with respect to revenue growth and operating synergies (including the impact of specific actions intended to cause related improvements); the impact of specific actions intended to improve overall operating efficiencies and profitability (and our ability to accommodate future demand with our infrastructure) including gains and losses attributable to businesses we plan to close, consolidate or divest; changes in our expectations regarding future stock option, restricted stock, performance share units and other equity grants to employees and directors; expectations with respect to foreign currency exchange; assessing (or changing our assessment of) our tax positions for financial statement purposes; and our liquidity. In addition, these statements include the impact of economic and market conditions on our clients; the effects of our cost-saving actions and the steps to optimize returns to shareholders on an effective and timely basis and our ability to withstand the current market conditions. You should not rely on forward-looking statements because they are predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document or in the case of statements incorporated by reference, on the date of the document incorporated by reference. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in our Annual Report on Form 10-K for the year ended December 27, 2014 under the sections entitled "Our Strategy," "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and in our press releases and other financial filings with the Securities and Exchange Commission. We have no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or risks. New information, future events or risks may cause the forward-looking events we discuss in this report not to occur.

### PART I. FINANCIAL INFORMATION

### **Item 1. Financial Statements**

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (in thousands, except per share amounts)

		Three Months Ended		
	Ma	March 28, 2015		March 29, 2014
Service revenue	\$	196,780	\$	172,345
Product revenue		123,634		127,023
Total revenue		320,414		299,368
Costs and expenses:				
Cost of services provided		136,306		123,969
Cost of products sold		64,448		66,586
Selling, general and administrative		71,397		64,767
Amortization of intangible assets		5,258		4,340
Operating income		43,005		39,706
Other income (expense):				
Interest income		284		205
Interest expense		(3,024)		(2,801)
Other income (expense), net		(8,313)		5,876
Income from continuing operations, before income taxes		31,952		42,986
Provision for income taxes		331		10,358
Income from continuing operations, net of income taxes		31,621		32,628
Loss from discontinued operations, net of income taxes		(7)		(270)
Net income		31,614		32,358
Less: Net income attributable to noncontrolling interests		(73)		(126)
Net income attributable to common shareholders	\$	31,541	\$	32,232
Earnings (loss) per common share				
Basic:				
Continuing operations attributable to common shareholders	\$	0.67	\$	0.69
Discontinued operations	\$	_	\$	(0.01)
Net income attributable to common shareholders	\$	0.67	\$	0.68
Diluted:				
Continuing operations attributable to common shareholders	\$	0.66	\$	0.67
Discontinued operations	\$	_	\$	(0.01)
Net income attributable to common shareholders	\$	0.66	\$	0.67

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (UNAUDITED) (in thousands)

	Three Months Ended	
	March 28, 2015	March 29, 2014
Net income	\$ 31,614	\$ 32,358
Foreign currency translation adjustment and other	(32,669)	(4,543)
Cumulative translation adjustment related to intercompany loan forgiveness	(2,341)	_
Pension and other post-retirement benefit plans:		
Amortization of net loss and prior service benefit included in net periodic pension cost	729	289
Comprehensive income (loss), before income taxes	(2,667)	28,104
Income tax expense related to items of other comprehensive income (Note 10)	217	19
Comprehensive income (loss), net of income taxes	(2,884)	28,085
Less: Comprehensive income related to noncontrolling interests	73	126
Comprehensive income (loss) attributable to common shareholders	\$ (2,957)	\$ 27,959

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in thousands, except per share amounts)

		March 28, 2015		December 27, 2014	
Assets					
Current assets:					
Cash and cash equivalents	\$	151,919	\$	160,023	
Trade receivables, net		265,426		257,991	
Inventories		86,055		89,043	
Other current assets		110,742		99,841	
Total current assets		614,142		606,898	
Property, plant and equipment, net		657,601		676,797	
Goodwill		313,159		321,077	
Other intangible assets, net		169,242		178,875	
Deferred tax asset		22,399		23,193	
Other assets		70,686		78,352	
Total assets	\$	1,847,229	\$	1,885,192	
Liabilities, Redeemable Noncontrolling Interest and Equity					
Current liabilities:					
Current portion of long-term debt and capital leases	\$	31,880	\$	31,904	
Accounts payable		34,904		33,815	
Accrued compensation		52,219		71,569	
Deferred revenue		76,658		78,124	
Accrued liabilities		64,580		67,380	
Other current liabilities		7,839		11,079	
Current liabilities of discontinued operations		2,409		2,299	
Total current liabilities		270,489		296,170	
Long-term debt and capital leases		754,533		745,958	
Other long-term liabilities		117,255		130,361	
Long-term liabilities of discontinued operations		7,937		8,357	
Total liabilities		1,150,214		1,180,846	
Commitments and contingencies					
Redeemable noncontrolling interest		29,453		28,419	
Equity:					
Preferred stock, \$0.01 par value; 20,000 shares authorized; no shares issued and outstanding		_		_	
Common stock, \$0.01 par value; 120,000 shares authorized; 85,328 shares issued and 47,355 shares outstanding at March 28, 2015 and 84,503 shares issued and 47,327 shares outstanding at December 27, 2014		853		845	
Additional paid-in capital		2,360,731		2,307,640	
Accumulated deficit		(107,234)		(138,775)	
Treasury stock, at cost, 37,973 shares and 37,176 shares at March 28, 2015 and December 27, 2014, respectively		(1,481,892)		(1,423,260)	
Accumulated other comprehensive loss		(108,745)		(74,247)	
Total equity attributable to common shareholders		663,713		672,203	
Noncontrolling interests		3,849		3,724	
Total equity and redeemable noncontrolling interest		697,015		704,346	
	<b>¢</b>		¢		
Total liabilities, equity and redeemable noncontrolling interest	\$	1,847,229	\$	1,885,192	

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (in thousands)

	Three Months Ended			ed
	Marc	ch 28, 2015	M	arch 29, 2014
Cash flows relating to operating activities				
Net income	\$	31,614	\$	32,358
Less: Loss from discontinued operations		(7)		(270)
Income from continuing operations		31,621		32,628
Adjustments to reconcile net income from continuing operations to net cash provided by operating activities:				
Depreciation and amortization		22,368		20,050
Amortization of debt issuance costs		423		435
Stock-based compensation		9,674		6,659
Deferred income taxes		9,474		13,064
Gain on investments in limited partnerships		(1,271)		(6,104)
Other, net		(917)		1,380
Changes in assets and liabilities:				
Trade receivables, net		(18,302)		(20,224)
Inventories		431		(2,294)
Other assets		(5,448)		(5,991)
Accounts payable		3,038		6,310
Accrued compensation		(17,252)		(5,839)
Deferred revenue		1,321		615
Accrued liabilities		(2,742)		6,933
Taxes payable and prepaid taxes		(20,639)		(16,497)
Other liabilities		(527)		(2,662)
Net cash provided by operating activities		11,252		28,463
Cash flows relating to investing activities				
Acquisition of businesses and assets, net of cash acquired		(893)		_
Capital expenditures		(10,648)		(11,190)
Purchases of investments		(9,724)		(6,705)
Proceeds from sale of investments and distributions from investments in limited partnerships		8,288		11,066
Other, net		684		318
Net cash used in investing activities		(12,293)		(6,511)
Cash flows relating to financing activities				
Proceeds from long-term debt and revolving credit agreement		39,828		49,352
Proceeds from exercises of stock options		34,136		34,841
Payments on long-term debt, capital lease obligations and revolving credit agreement		(23,678)		(72,589)
Purchase of treasury stock		(58,632)		(20,812)
Other, net		10,280		3,064
Net cash provided by (used in) financing activities		1,934		(6,144)
Discontinued operations				
Net cash used in operating activities from discontinued operations		(316)		(664)
Effect of exchange rate changes on cash and cash equivalents		(8,681)		(1,221)
Net change in cash and cash equivalents		(8,104)		13,923
Cash and cash equivalents, beginning of period		160,023		155,927
Cash and cash equivalents, end of period	\$	151,919	\$	169,850

### 1. BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements are unaudited and have been prepared by Charles River Laboratories International, Inc. (the Company) in accordance with accounting principles generally accepted in the United States (U.S. GAAP) and pursuant to Rule 10-01 of Regulation S-X. The year-end condensed consolidated balance sheet data was derived from the Company's audited financial statements, but does not include all disclosures required by U.S. GAAP. These interim condensed consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 27, 2014. The condensed consolidated financial statements, in the opinion of management, reflect all normal and recurring adjustments necessary for a fair statement of our financial position and results of operations. Certain reclassifications have been made to prior year amounts to conform to the current year presentation. The Company's fiscal year is the twelve-month period ending the last Saturday in December.

#### Segment Reporting

During the three months ended June 28, 2014, following its acquisition of the contract research organization (CRO) services division of Galapagos N.V. (Argenta and BioFocus), the Company increased the number of its reportable segments to ensure alignment with the Company's view of the business. The change in the Company's reporting segments is described in Note 1, "Description of Business and Summary of Significant Accounting Policies," in the 2014 Annual Report on Form 10-K.

### **Use of Estimates**

The preparation of condensed consolidated financial statements in accordance with U.S. GAAP requires that the Company makes estimates and judgments that may affect the reported amounts of assets, liabilities, revenues, expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, the Company evaluates its estimates, judgments and methodologies. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions. Changes in estimates are reflected in reported results in the period in which they become known.

#### Consolidation

The Company's consolidated financial statements reflect its financial statements and those of its subsidiaries in which the Company holds a controlling financial interest. For consolidated entities in which the Company owns or is exposed to less than 100% of the economics, the Company records net income (loss) attributable to noncontrolling interests in its consolidated statements of income equal to the percentage of the economic or ownership interest retained in such entities by the respective noncontrolling parties. Intercompany balances and transactions are eliminated in consolidation.

### **Summary of Significant Accounting Policies**

The Company's significant accounting policies are described in Note 1, "Description of Business and Summary of Significant Accounting Policies," in the 2014 Annual Report on Form 10-K.

### **New Accounting Pronouncements**

In February 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2015-02, "Amendments to the Consolidation Analysis," which amends existing consolidation requirements. The guidance affects reporting entities that are required to evaluate whether they should consolidate certain legal entities. Specifically, the guidance amends (i) the identification of variable interests (fees paid to a decision maker or service provider), (ii) the variable interest entity characteristics for a limited partnership or similar entity and (iii) the primary beneficiary determination. The ASU is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early adoption is permitted. The adoption of this standard is not expected to have a significant impact on the Company's financial position or results of operations.

In April 2015, the FASB issued ASU 2015-03 "Simplifying the Presentation of Debt Issuance Costs," which requires debt issuance costs to be presented in the balance sheet as a direct deduction from the carrying value of the associated debt liability, consistent with the presentation of debt discounts or premiums. The ASU is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early adoption is permitted for financial statements that have not been previously issued. The adoption of this standard is not expected to have a significant impact on the Company's financial position or results of operations.

In April 2015, FASB issued ASU 2015-04 "Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets" to provide a practical expedient related to the measurement date of the defined benefit plan assets and obligations. The practical expedient allows employers with fiscal year-end dates that do not coincide with a calendar month end to measure pension and post-retirement benefit plan assets and obligations as of the calendar month-end date closest to the fiscal year end. The standard requires entities which elect the practical expedient to adjust the measurement of benefit plan assets and obligations for contributions or significant events between the month-end measurement date and the entity fiscal

year end. The ASU is effective for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early adoption is permitted. The Company is still evaluating the impact the election of the practical expedient would have on its consolidated financial statements and related disclosures.

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers." The standard requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective and permits the use of either the retrospective or cumulative effect transition method. The ASU is effective for annual and interim periods beginning after December 15, 2016. On April 1, 2015, the FASB voted on to propose a deferral of the effective date of the ASU by one year, but to permit entities to adopt one year earlier if they choose. The proposed deferral is not a final decision and is still subject to the FASB's due process requirement, which includes a period for public comments. The Company has not yet selected a transition method and is evaluating the impact the adoption will have on its consolidated financial statements and related disclosures.

### 2. BUSINESS ACQUISITIONS

### ChanTest

In October 2014, the Company acquired ChanTest Corporation (ChanTest), a leading provider of ion channel testing services to the pharmaceutical and biotech industry. The acquisition augments the Company's early discovery capabilities and enhances the Company's ability to support clients' target discovery and lead optimization efforts. The preliminary purchase price of the acquisition was \$59.3 million, including \$0.3 million in contingent consideration. The aggregate, undiscounted amount of contingent consideration that could become payable is a maximum of \$2.0 million. The Company estimated the fair value of this contingent consideration based on a probability-weighted set of outcomes. The purchase price is subject to an adjustment based on the final determined net working capital as of the closing date. The business is reported in the Company's Discovery and Safety Assessment (DSA) reportable segment.

The preliminary purchase price allocation of \$52.1 million, net of \$7.2 million in cash acquired, is as follows:

	October 29, 2014
	(in thousands)
Current assets (excluding cash)	4,648
Property, plant and equipment	1,579
Definite-lived intangible assets	23,920
Goodwill	34,927
Current liabilities	(3,515)
Long-term liabilities	(9,486)
Total purchase price allocation	\$ 52,073

The purchase price allocations were prepared on a preliminary basis and are subject to change as additional information becomes available concerning the fair value and tax basis of the assets acquired and liabilities assumed. During the three months ended March 28, 2015, the Company recorded measurement period adjustments related to the ChanTest acquisition that resulted in an immaterial change to the purchase price allocation. Any additional adjustments to the purchase price allocation will be made as soon as practicable but no later than one year from the date of acquisition.

The breakout of definite-lived intangible assets acquired is as follows:

	(	October 29, 2014	Weighted average amortization life
		(in thousands)	(in years)
Client relationships	\$	19,000	13
Other intangible assets		4,920	9
Total definite-lived intangible assets	\$	23,920	

The definite-lived intangibles are largely attributed to the expected cash flows related to client relationships existing at the acquisition closing date. The goodwill resulting from the transaction is primarily attributed to the potential growth of the business and is not deductible for tax purposes.

#### Vivo Path

In June 2014, the Company acquired substantially all of the assets of VivoPath LLC (VivoPath), a discovery services company specializing in the rapid, in vivo compound evaluation of molecules in the therapeutic areas of metabolism, inflammation and oncology. The preliminary purchase price was \$2.3 million, including \$1.6 million in contingent consideration, and was allocated primarily to the intangible assets acquired. The aggregate, undiscounted amount of contingent consideration that could become payable is a maximum of \$2.4 million, payable over three years based on the achievement of revenue growth targets. The Company estimated the fair value of this contingent consideration based on a probability-weighted set of outcomes. The business is reported in the Company's DSA reportable segment.

### **Argenta and BioFocus**

On April 1, 2014, the Company acquired (1) 100% of the shares of the United Kingdom (U.K.) based entities Argenta and BioFocus, and (2) certain Dutch assets. These businesses have formed the core of the Company's Early Discovery business. With this acquisition, the Company has enhanced its position as a full service, early-stage CRO, with integrated in vitro and in vivo capabilities from target discovery through preclinical development. The purchase price of the acquisition was \$191.8 million, including \$0.9 million in contingent consideration. The acquisition was funded by cash on hand and borrowings on the Company's revolving credit facility. The purchase price included payment for estimated working capital, which was subject to final adjustment based on the acquired business. The businesses are reported in the Company's DSA reportable segment.

The contingent consideration earn-out period ended on April 1, 2015. As a result, the related contingent consideration liability was reversed and a gain of \$0.8 million was recorded in selling, general, and administrative expenses during the three months ended March 28, 2015 as no payments are expected to be made. The contingent consideration was a one-time payment that could have become payable in the second quarter of 2015 based on the achievement of a certain revenue target for the twelve-month period following the acquisition. The aggregate, undiscounted amount of contingent consideration that the Company could have paid was €5.0 million (\$5.4 million as of March 28, 2015). The Company estimated the fair value of this contingent consideration based on a probability-weighted set of outcomes.

The purchase price allocation of \$183.6 million, net of \$8.2 million of cash acquired, was as follows (in thousands):

Current assets (excluding cash)	\$ 31,682
Property, plant and equipment	21,008
Other long term assets	11,140
Definite-lived intangible assets	104,470
Goodwill	65,235
Current liabilities	(13,139)
Long term liabilities	(36,802)
Total purchase price allocation	\$ 183,594

The breakout of definite-lived intangible assets acquired was as follows:

	Definite	e-Lived Intangible Assets	Weighted Average Amortization Life
	(iı	n thousands)	(in years)
Client relationships	\$	94,000	18
Backlog		5,900	1
Trademark and trade names		1,170	3
Leasehold interests		1,000	13
Other intangible assets		2,400	19
Total definite-lived intangible assets	\$	104,470	

The goodwill resulting from the transaction is primarily attributed to the potential growth of the Company's DSA businesses from clients introduced through Argenta and BioFocus, the assembled workforce of the acquired businesses and expected cost synergies. The goodwill attributable to Argenta and BioFocus is not deductible for tax purposes. The Company incurred transaction and integration costs in connection with the acquisition of less than \$0.1 million and \$3.3 million during the three months ended March 28, 2015 and March 29, 2014, respectively, which were included in selling, general and administrative expenses.

### 3. RESTRUCTURING

The Company periodically implements staffing reductions to improve operating efficiency at various sites.

The following table rolls forward the Company's severance and retention cost liability:

	Dece	Payments and December 27, 2014 Expense Adjustments					March 28, 2015	
				(in thousands)				
Severance and retention cost liability	\$	2,666	\$	1,130	\$	(1,621)	\$	2,175
Total	\$	2,666	\$	1,130	\$	(1,621)	\$	2,175

As of March 28, 2015 and December 27, 2014, \$1.8 million and \$2.2 million of severance and retention costs liabilities, respectively, were included in accrued compensation and \$0.4 million and \$0.5 million, respectively, were included in other long-term liabilities on the Company's consolidated balance sheets

The following table presents severance and retention costs by classification on the income statement:

	Three Months Ended				
	March 28, 2015 March 29, 2016				
	(in thousands)				
Severance charges included in cost of revenue	\$	530	\$	1,682	
Severance charges included in selling, general and					
administrative		600		218	
Total expense	\$	1,130	\$	1,900	

The following table presents severance and retention cost by reportable segment:

	Three Months Ended				
	March 28, 2015 Mar			Iarch 29, 2014	
		(in tho	ousands)		
Research models and services	\$	919	\$	1,584	
Discovery and safety assessment		19		195	
Manufacturing support		177		_	
Corporate		15		121	
Total expense	\$	1,130	\$	1,900	

### 4. SUPPLEMENTAL BALANCE SHEET INFORMATION

The composition of trade receivables, net is as follows:

	I	March 28, 2015	De	cember 27, 2014
		(in tho	usands)	
Client receivables	\$	227,891	\$	219,118
Unbilled revenue		42,717		43,780
Total		270,608		262,898
Less: Allowance for doubtful accounts		(5,182)		(4,907)
Trade receivables, net	\$	265,426	\$	257,991

The composition of inventories is as follows:

	 March 28, 2015	December 27, 2014		
	(in the	usands)		
Raw materials and supplies	\$ 14,823	\$	15,416	
Work in process	9,583		11,802	
Finished products	61,649		61,825	
Inventories	\$ 86,055	\$	89,043	

The composition of other current assets is as follows:

	 March 28, 2015		December 27, 2014
	(in the	usand	ls)
Prepaid assets	\$ 31,432	\$	26,900
Deferred tax asset	20,469		27,644
Investments	14,906		16,167
Prepaid income tax	41,785		26,287
Restricted cash	1,859		2,552
Other	\$ 291	\$	291
Other current assets	\$ 110,742	\$	99,841

The composition of property, plant and equipment, net is as follows:

	March 28, 2015			December 27, 2014
	(in thousands)			
Land	\$	39,775	\$	40,314
Buildings		668,309		682,495
Machinery and equipment		373,419		384,713
Leasehold improvements		36,953		37,270
Furniture and fixtures		21,548		22,577
Vehicles		3,796		3,967
Computer hardware and software		118,946		119,474
Construction in progress (1)		46,683		40,970
Total		1,309,429		1,331,780
Less: Accumulated depreciation		(651,828)		(654,983)
Property, plant and equipment, net	\$	657,601	\$	676,797

<sup>(1)</sup> Includes the leased facility under construction. See Note 8, "Long-Term Debt and Capital Lease Obligations."

Depreciation expense for the three months ended March 28, 2015 and March 29, 2014 was \$17.1 million and \$15.7 million, respectively. The composition of other assets is as follows:

		March 28, 2015	December 27, 2014		
	(in thousands)				
Deferred financing costs	\$	4,979	\$	5,401	
Life insurance policies		27,848		27,603	
Investments in limited partnerships		30,703		27,047	
Other assets		7,156		18,301	
Other assets	\$	70,686	\$	78,352	

The composition of other current liabilities is as follows:

	N	larch 28, 2015	De	cember 27, 2014	
		(in thousands)			
Accrued income taxes	\$	6,410	\$	9,362	
Current deferred tax liability		1,244		1,484	
Accrued interest and other		185		233	
Other current liabilities	\$	7,839	\$	11,079	

The composition of other long-term liabilities is as follows:

	 March 28, 2015		December 27, 2014
	(in the	usand	s)
Deferred tax liability	\$ 31,685	\$	30,816
Long-term pension liability	41,879		45,135
Accrued executive supplemental life insurance retirement plan			
and deferred compensation plan	33,061		33,007
Other long-term liabilities	10,630		21,403
Other long-term liabilities	\$ 117,255	\$	130,361

#### 5. INVESTMENTS IN LIMITED PARTNERSHIPS AND MARKETABLE SECURITIES

### **Investments in Limited Partnerships**

The Company invests in several venture capital limited partnerships that invest in start-up companies primarily in the life sciences industry. The Company's ownership interest in these limited partnerships ranges from 3.8% to 12.0%. Due to the percentage of ownership, the Company accounts for such investments under the equity method of accounting. The Company's total commitment to these entities as of March 28, 2015 is \$65.0 million, of which the Company has funded \$22.0 million through March 28, 2015. During the three months ended March 29, 2014, the Company received dividends in cash and securities totaling \$6.5 million. No dividends were received during the three months ended March 28, 2015. The Company recognized gains related to these investments of \$1.3 million and \$6.1 million for the three months ended March 28, 2015 and March 29, 2014, respectively.

### **Marketable Securities**

The following is a summary of the Company's marketable securities, all of which are classified as available-for-sale:

	 March 28, 2015							
	 Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value				
	(in thousands)							
Mutual fund	\$ 4,650	\$ 16	\$ —	\$ 4,666				
Total	\$ 4,650	\$ 16	\$ —	\$ 4,666				

There were no sales of available-for-sale securities during the three months ended March 28, 2015 or March 29, 2014.

### 6. FAIR VALUE

The Company has certain financial assets and liabilities recorded at fair value which have been classified as Level 1, 2, or 3 within the fair value hierarchy:

- Level 1 Fair values are determined utilizing quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access;
- Level 2 Fair values are determined by utilizing quoted prices for identical or similar assets and liabilities in active markets or other market observable inputs such as interest rates, yield curves, and foreign currency spot rates;
- Level 3 Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

The fair value hierarchy level is determined by asset and liability class based on the lowest level of significant input. The observability of inputs may change for certain assets or liabilities. This condition could cause an asset or liability to be reclassified between levels. The Company recognizes transfers between levels within the fair value hierarchy, if any, at the end of each quarter. During the three months ended March 28, 2015 and March 29, 2014, there were no transfers between levels.

Valuation methodologies used for assets and liabilities measured or disclosed at fair value are as follows:

- · Cash equivalents Valued at quoted market prices determined through third-party pricing services.
- Mutual funds Valued at the unadjusted quoted net asset value of shares held by the Company.
- Investments in life insurance policies Valued at cash surrender value based on fair value of underlying investments.
- Redeemable noncontrolling interest Valued primarily using the income approach based on estimated future cash flows of the underlying business based on the Company's projected financial data discounted by a weighted average cost of capital.
- Contingent consideration- Valued based on a probability weighting of the future cash flows associated with the potential outcomes.

Assets and liabilities measured at fair value on a recurring basis are summarized below:

	March 28, 2015							
		Level 1		Level 2		Level 3		Total
				(in tho	usand	s)		
Cash equivalents	\$	_	\$	103	\$	_	\$	103
Marketable securities		4,666		_		_		4,666
Life insurance policies		_		20,827		_		20,827
Total assets measured at fair value	\$	4,666	\$	20,930	\$	_	\$	25,596
Redeemable noncontrolling interest	\$	_	\$	_	\$	29,453	\$	29,453
Contingent consideration		_		_		2,786		2,786
Total liabilities measured at fair value	\$	_	\$	_	\$	32,239	\$	32,239

	December 27, 2014							
		Level 1		Level 2		Level 3		Total
				(in the	ousands	)		
Cash equivalents	\$	_	\$	1,934	\$	_	\$	1,934
Life insurance policies		_		20,520		_		20,520
Total assets measured at fair value	\$	_	\$	22,454	\$	_	\$	22,454
Redeemable noncontrolling interest		_		_		28,419		28,419
Contingent consideration		_		_		2,828		2,828
Total liabilities measured at fair value	\$	_	\$		\$	31,247	\$	31,247

### **Redeemable Noncontrolling Interest**

The Company's redeemable noncontrolling interest resulted from the acquisition of a 75% ownership interest in Vital River. Concurrent with the acquisition, the Company entered into a joint venture agreement with the noncontrolling interest holders that provides the Company with the right to purchase the remaining 25% of the entity for cash at its then appraised value beginning in January 2016. Additionally, the noncontrolling interest holders were granted the right to require the Company to purchase the remaining 25% of the entity at its then appraised value beginning in January 2016 for cash. These rights are accelerated in certain events. As the noncontrolling interest holders can require the Company purchase the remaining 25%

interest, the noncontrolling interest is classified in the mezzanine section of the consolidated balance sheet, which is above the equity section and below liabilities.

The following table provides a rollforward of the fair value of the Company's redeemable noncontrolling interest:

	Three Months Ended				
		March 28, 2015		March 29, 2014	
		(in tho	usands	5)	
Beginning balance	\$	28,419	\$	20,581	
Additions		_		_	
Total gains or losses (realized/unrealized):					
Net income (loss) attributable to noncontrolling interest		(130)		1	
Foreign currency translation		78		(476)	
Change in fair value, included in additional paid-in capital		1,086		1,473	
Ending balance	\$	29,453	\$	21,579	

The significant unobservable inputs used in the fair value measurement of the Company's redeemable noncontrolling interest are the estimated future cash flows based on projected financial data and a discount rate of 18.5%. Significant changes in the timing or amounts of the estimated future cash flows would result in a significantly higher or lower fair value measurement. Significant increases or decreases in the discount rate would result in a significantly lower or higher fair value measurement, respectively.

### **Contingent Consideration**

The following table provides a rollforward of the contingent consideration related to the acquisitions of Argenta, BioFocus, VivoPath and ChanTest. See Note 2, "Business Acquisitions."

	 Three Months Ended
	 March 28, 2015
	(in thousands)
Beginning balance	\$ 2,828
Additions	675
Total gains or losses (realized/unrealized):	
Reversal of previously recorded contingent liability and	
change in fair value	(717)
Ending balance	\$ 2,786

The significant unobservable inputs used in the fair value measurement of the Company's contingent consideration are the probabilities of successful achievement of certain financial targets and a discount rate. Significant increases or decreases in any of the probabilities of success would result in a significantly higher or lower fair value measurement, respectively. Significant increases or decreases in the discount rate would result in a significantly lower or higher fair value measurement, respectively.

### **Debt Instruments**

The book value of the Company's term and revolving loans, which are variable rate loans carried at amortized cost, approximates their fair value based on current market pricing of similar debt. As the fair value is based on significant other observable inputs, including current interest and foreign currency exchange rates, it is deemed to be Level 2.

### 7. GOODWILL AND OTHER INTANGIBLE ASSETS

### Goodwill

The following table provides a rollforward of the Company's goodwill:

			Adjustn				
	December 27, 2014		Acquisitions	Foreign Exchange	March 28, 2015		
			(in th				
Research Models and Services	\$ 59,196	\$	_	\$ (411)	\$	58,785	
Discovery and Safety Assessment	229,302		(624)	(5,547)		223,131	
Manufacturing Support	32,579		187	(1,523)		31,243	
Total	\$ 321,077	\$	(437)	\$ (7,481)	\$	313,159	

### Other Intangible Assets, net

The following table displays other intangible assets, net by major class:

			March 28, 2015			December 27, 2014					
	Gross		Accumulated Amortization		Net		Gross		Accumulated Amortization		Net
	(in thousands)										
Backlog	\$ 8,574	\$	(8,027)	\$	547	\$	8,728	\$	(6,636)	\$	2,092
Client relationships	361,287		(208,866)		152,421		379,339		(217,938)		161,401
Trademarks and trade names	6,533		(5,396)		1,137		6,603		(5,314)		1,289
Standard operating procedures	2,302		(1,738)		564		2,309		(1,642)		667
Other identifiable intangible assets	16,061		(4,926)		11,135		16,334		(6,346)		9,988
Total definite-lived intangible assets	394,757		(228,953)		165,804		413,313		(237,876)		175,437
Indefinite-lived intangibles assets					3,438						3,438
Total other intangibles assets, net				\$	169,242					\$	178,875

### 8. LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS

### Long-Term Debt

Long-term debt consists of the following:

	 March 28, 2015	December 27, 2014		
	(in tho	usands)		
Term loans	\$ 367,500	\$	378,000	
Revolving credit facility	392,426		375,536	
Other long-term debt	214		214	
Total debt	760,140	'	753,750	
Less: current portion of long-term debt	(31,696)		(31,714)	
Long-term debt	\$ 728,444	\$	722,036	

In 2013, the Company amended and restated its credit agreement creating a \$970.0 million agreement (\$970M Credit Facility) that provides for a \$420.0 million U.S. term loan facility and a \$550.0 million multi-currency revolving credit facility. Under specified circumstances, the Company has the ability to expand the term loan and/or revolving credit facility by up to \$350.0 million in the aggregate.

The \$420.0 million U.S. term loan facility matures in quarterly installments through maturity on May 29, 2018. The \$550.0 million multi-currency revolving credit facility also matures on May 29, 2018, and requires no scheduled payment before this

date. The interest rates applicable to the \$970M Credit Facility are variable and are based on an applicable rate plus a spread determined by the Company's leverage ratio. As of both March 28, 2015 and December 27, 2014, the weighted average interest rate on the Company's debt was 1.42%.

The \$970M Credit Facility includes certain customary representations and warranties, events of default, notices of material adverse changes to the Company's business, and negative and affirmative covenants. As of March 28, 2015, the Company was compliant with all covenants.

At both March 28, 2015 and December 27, 2014, the Company had \$5.0 million in outstanding letters of credit.

### Capital Lease Obligations, including Build-to-Suit Lease

The Company acquired a built-to-suit lease as part of its acquisition of Argenta and BioFocus. In accordance with accounting guidance applicable to entities involved with the construction of an asset that will be leased when the construction is completed, the Company is considered the owner, for accounting purposes, of this property during the construction period. Accordingly, the Company records an asset and a corresponding financing obligation on its consolidated balance sheet for the amount of total project costs incurred related to the construction in progress for this building through completion of the construction period. Upon completion of the buildings, the Company will assess and determine if the assets and corresponding liabilities should be derecognized. As of March 28, 2015 and December 27, 2014, the remaining financing obligation totaled \$25.3 million and \$23.1 million, respectively.

Other capital lease obligations amounted to \$1.0 million at both March 28, 2015 and December 27, 2014.

### 9. EQUITY

The following table reconciles the numerator and denominator in the computations of basic and diluted earnings per share:

		Three Months Ended				
	March 28, 2015			March 29, 2014		
	(in thousands)					
Numerator:						
Net income from continuing operations attributable to common shareholders	\$	31,548	\$	32,502		
Loss from discontinued operations, net of income taxes		(7)		(270)		
Net income attributable to common shareholders	\$	31,541	\$	32,232		
Denominator:						
Weighted-average shares outstanding—Basic		46,772		47,091		
Effect of dilutive securities:						
Stock options, restricted stock units, performance stock units and contingently issuable restricted stock		1,096		1,060		
Weighted-average shares outstanding—Diluted		47,868		48,151		

### Earninas Per Share

Options to purchase approximately 0.6 million shares were outstanding at both March 28, 2015 and March 29, 2014, respectively, but were not included in computing diluted earnings per share because their inclusion would have been anti-dilutive. Basic weighted average shares outstanding for both the three months ended March 28, 2015 and March 29, 2014 excluded the weighted average impact of approximately 1.2 million shares of non-vested restricted stock and restricted stock units.

### Treasury Shares

In July 2010, the Company's Board of Directors authorized a \$500.0 million stock repurchase program, and subsequently approved increases to the stock repurchase program of \$250.0 million in 2010, \$250.0 million in 2013 and \$150.0 million in 2014 for an aggregate authorization of \$1,150.0 million. The Company repurchased approximately 0.7 million shares for \$50.0 million and approximately 0.2 million shares for \$9.8 million in the three months ended March 28, 2015 and March 29, 2014, respectively. As of March 28, 2015, the Company had \$128.5 million remaining on the authorized stock repurchase program. The Company's 2007 Incentive Plan permits the netting of common stock upon vesting of restricted stock and restricted stock

units in order to satisfy individual minimum statutory tax withholding requirements. During the three months ended March 28, 2015 and March 29, 2014, the Company acquired approximately 0.1 million shares for \$8.6 million and approximately 0.1 million shares for \$6.7 million, respectively.

### Accumulated Other Comprehensive Income (Loss)

Changes to each component of accumulated other comprehensive income (loss), net of income tax, are as follows:

	Foreign Currency Translation and Other		_	Pension and Other Post- Retirement Benefit Plans		Total
				(in thousands)		
December 27, 2014	\$	(19,891)	\$	(54,356)	\$	(74,247)
Other comprehensive loss before reclassifications		(32,669)		<del>_</del>		(32,669)
Amounts reclassified from accumulated other						
comprehensive income (loss)		(2,341)		729		(1,612)
Net current period other comprehensive income (los	s)	(35,010)		729	,	(34,281)
Income tax expense		_		217		217
March 28, 2015	\$	(54,901)	\$	(53,844)	\$	(108,745)

Foreign currency translation and other includes an insignificant amount of unrealized gains (losses) on available-for-sale marketable securities.

### Nonredeemable Noncontrolling Interests

The Company has investments in several entities, whose financial results are consolidated in the Company's financial statements, as it has the ability to exercise control over these entities. The interests of the respective noncontrolling parties in these entities have been recorded as noncontrolling interests. The activity within the nonredeemable noncontrolling interests was insignificant during the three months ended March 28, 2015 or March 29, 2014.

### 10. INCOME TAXES

The Company's overall effective tax rate was 1.0% for the three months ended March 28, 2015 and 24.1% for the three months ended March 29, 2014. The decrease was primarily attributable to a reduction in unrecognized tax benefits and related interest of \$10.4 million due to the expiration of the statute of limitations associated with pre-acquisition tax positions on forgiveness of debt.

During the three months ended March 28, 2015, the Company's unrecognized tax benefits decreased by \$11.5 million to \$23.1 million primarily due to the expiration of the statute of limitations associated with pre-acquisition tax positions on forgiveness of debt. The amount of unrecognized income tax benefits that would impact the effective tax rate decreased by \$11.8 million, to \$20.5 million. The amount of accrued interest on unrecognized tax benefits was \$0.9 million at March 28, 2015. The Company believes that it is reasonably possible that the Company's unrecognized tax benefits will decrease by up to \$2.9 million, over the next twelve-month period, as a result of the settlement of audits and realized capital gains.

The Company conducts business in a number of tax jurisdictions. As a result, it is subject to tax audits in jurisdictions including the U.S., U.K., Japan, France, Germany, and Canada. With few exceptions, the Company is no longer subject to U.S. and international income tax examinations for years before 2011.

The Company and certain of its subsidiaries are currently under audit by various tax authorities in the U.S., Canada, U.K., and France. The Company does not believe that resolution of these controversies will have a material impact on its financial position or results of operations.

On December 2, 2014, the Quebec government released Information Bulletin 2014-11, which elaborated on a proposed law change to its SR&ED credit that, if passed, would provide a one-time retroactive benefit to operating income in the year of enactment and would provide a corresponding increase to the Company's effective income tax rate. If passed as proposed, the tax law change would also provide an ongoing reduction in benefit to operating income and an additional corresponding increase to the Company's effective income tax rate in the year of enactment and beyond.

In accordance with the Company's policy, the remaining undistributed earnings of its non-U.S. subsidiaries remain indefinitely reinvested as of the end of the three months ended March 28, 2015 as they are required to fund needs outside the U.S. and cannot be repatriated in a manner that is substantially tax free.

The income tax expense (benefit) related to items of other comprehensive income are as follows:

	Three Months Ended					
		March 28, 2015	N	March 29, 2014		
		1				
Income tax benefit related to foreign currency translation adjustment	\$	_	\$	(105)		
Income tax expense related to change in unrecognized pension gains, losses and prior						
service costs		217		124		
Income tax expense related to items of other comprehensive income	\$	217	\$	19		

### 11. PENSION AND OTHER POST-RETIREMENT BENEFIT PLANS

The following table provides the components of net periodic cost (benefit) for the Company's pension and other post-retirement benefit plans:

	 Pensio	ans		Other Post-Retirement Benefit Plans				
	 March 28, 2015		March 29, 2014	March 28, 2015			March 29, 2014	
		(in the	ousa	nds)				
Service cost	\$ 935	\$	842	\$	214	\$	189	
Interest cost	3,070		3,211		265		252	
Expected return on plan assets	(4,382)		(4,278)		_		_	
Amortization of prior service cost (credit)	(151)		(159)		_		165	
Amortization of net loss	812		223		68		63	
Net periodic cost (benefit)	\$ 284	\$	(161)	\$	547	\$	669	

### 12. STOCK-BASED COMPENSATION

The Company has stock-based compensation plans under which employees and non-employee directors may be granted stock-based awards such as stock options, restricted stock, restricted stock units and performance share units (PSUs).

The following table provides the financial statement line items in which stock-based compensation is reflected:

	Three Months Ended					
	March 28, 2015			March 29, 2014		
	(in thousands)					
Cost of revenue	\$	1,501	\$	1,353		
Selling, general and administrative		8,173		5,306		
Stock-based compensation, before income taxes		9,674		6,659		
Provision for income taxes		(3,385)		(2,364)		
Stock-based compensation, net of income tax	\$	6,289	\$	4,295		

During the three months ended March 28, 2015, the Company issued approximately 0.2 million restricted stock units with a per share weighted average grant date fair value of \$76.67, approximately 0.4 million stock options with a per share weighted

average grant date fair value of \$17.41, and approximately 0.2 million PSUs with a per share weighted average grant date fair value of \$87.50. The maximum number of common shares to be issued upon vesting of PSUs granted during the three months ended March 28, 2015 is approximately 0.3 million.

During the three months ended March 28, 2015, the Company modified certain stock-based awards granted in previous years as part of executive retirement transitions. For the stock-based awards granted in the three months ended March 28, 2015, the Company introduced a new retirement provision, which allows for continued vesting of such awards after the employee's retirement if certain eligibility conditions are met. The introduction of the new retirement provision and stock-based award modifications increased the Company's stock-based compensation expense for the three months ended March 28, 2015 by \$1.4 million.

### 13. COMMITMENTS AND CONTINGENCIES

### Litigation

Various lawsuits, claims, and proceedings of a nature considered normal to its business are pending against the Company. While the outcome of any of these proceedings cannot be accurately predicted, the Company does not believe the ultimate resolution of any of these existing matters would have a material adverse effect on the Company's business or financial condition.

In May 2013, the Company commenced an investigation into inaccurate billing with respect to certain government contracts. The Company promptly reported these matters to the relevant government contracting officers, the Department of Health and Human Services' Office of the Inspector General, and the Department of Justice, and the Company is cooperating with these agencies to ensure the proper repayment and resolution of this matter. The Company identified approximately \$1.5 million of excess amounts billed on these contracts since January 1, 2007 and reserved such amount. Because of the ongoing discussions with the government and complex nature of this matter, the Company believes that it is reasonably possible that additional losses may be incurred; however, the Company cannot at this time estimate the potential range of loss beyond the current reserve of \$1.5 million.

### **Operating Leases**

During the three months ended March 28, 2015, the Company entered into a real property lease agreement and exercised options to extend the lease terms for several other real property leases. As a result, the Company's operating lease obligations through April 2020 increased by \$6.9 million.

### 14. SEGMENT INFORMATION

The Company reports its financial performance in three segments: Research Models and Services, Discovery and Safety Assessment and Manufacturing Support.

The following table presents revenue and other financial information by reportable segment:

	 Three Months Ended					
	 March 28, 2015		March 29, 2014			
	(in thousands)					
Research Models and Services						
Revenue	\$ 120,011	\$	132,495			
Gross margin	45,804		51,647			
Operating income	28,845		35,444			
Depreciation and amortization	6,045		6,441			
Capital expenditures	2,733		4,099			
Discovery and Safety Assessment						
Revenue	\$ 140,012	\$	105,138			
Gross margin	43,683		25,659			
Operating income	23,516		11,713			
Depreciation and amortization	11,139		8,142			
Capital expenditures	5,378		4,036			
Manufacturing Support						
Revenue	\$ 60,391	\$	61,735			
Gross margin	30,173		31,507			
Operating income	16,798		18,416			
Depreciation and amortization	3,286		3,628			
Capital expenditures	1,566		2,264			

A reconciliation of segment operating income, depreciation and amortization, and capital expenditures to the respective consolidated amounts is as follows:

		Operatir	ing Income Depreciation and			nd Am	ortization		Capital Expenditures			
		Three Months Ended										
	Mar	rch 28, 2015	Ma	rch 29, 2014	Ma	arch 28, 2015	Ma	rch 29, 2014	Ma	rch 28, 2015	Ma	rch 29, 2014
						(in the	usand	s)				
Total reportable segments	\$	69,159	\$	65,573	\$	20,470	\$	18,211	\$	9,677	\$	10,399
Unallocated corporate		(26,154)		(25,867)		1,898		1,839		971		791
Total consolidated	\$	43,005	\$	39,706	\$	22,368	\$	20,050	\$	10,648	\$	11,190

Revenue for each significant product or service area is as follows:

	Three Months Ended						
		March 28, 2015		March 29, 2014			
		(in the	usand	s)			
Research models and services	\$	120,011	\$	132,495			
Discovery and safety assessment		140,012		105,138			
Endotoxin and Microbial Detection		32,826		32,465			
Other manufacturing support		27,565		29,270			
Manufacturing support		60,391		61,735			
Total revenue	\$	320,414	\$	299,368			

A summary of unallocated corporate overhead consists of the following:

		Three Months Ended					
	M	arch 28, 2015	M	March 29, 2014			
		(in thous	sands)				
Stock-based compensation expense	\$	6,280	\$	3,702			
Salary, bonus and fringe		10,696		10,267			
Consulting, audit and professional services		3,641		3,231			
IT related expenses		1,864		1,577			
Depreciation expense		1,898		1,839			
Acquisition related adjustments		(362)		3,305			
Other general unallocated corporate expenses		2,137		1,946			
Total unallocated corporate overhead costs	\$	26,154	\$	25,867			

Other general unallocated corporate expenses consist of various departmental costs including those associated with departments such as senior executives, corporate accounting, legal, tax, human resources, treasury, and investor relations.

### 15. SUBSEQUENT EVENTS

On April 22, 2015, the Company amended and restated the \$970M Credit Facility creating a \$1.3 billion facility that provides for approximately \$400.0 million term loan facility and a \$900.0 million multi-currency revolving facility. The term loan facility matures in 20 quarterly installments with the last installment due April 22, 2020. The revolving facility matures on April 22, 2020 and requires no scheduled payment before that date. The interest rates applicable to term loans and revolving loans under the credit agreement are, at the Company's option, equal to either the base rate (which is the higher of (1) the prime rate, (2) the federal funds rate plus 0.50% or (3) the one-month adjusted LIBOR rate) or the adjusted LIBOR rate plus an interest rate margin based upon the Company's leverage ratio.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with our condensed consolidated financial statements and accompanying footnotes of this quarterly report on Form 10-Q and our audited consolidated financial statements and related footnotes included in our Annual Report on Form 10-K for the year ended December 27, 2014. The following discussion contains forward-looking statements. Actual results may differ significantly from those projected in the forward-looking statements. Factors that might cause future results to differ materially from those projected in the forward-looking statements include, but are not limited to, those discussed in "Risk Factors" in our Annual Report on Form 10-K. Certain percentage changes from period over period may not recalculate due to rounding.

#### Overview

We are a full service, early-stage contract research organization. For nearly 70 years, we have been in the business of providing the research models required in research and development of new drugs, devices, and therapies. Over this time, we have built upon our original core competency laboratory animal medicine and science (research model technologies) to develop a diverse portfolio of discovery and safety assessment services, both Good Laboratory Practice (GLP) and non-GLP that are able to support our clients from target identification through preclinical development. We also provide a suite of products and services to support our clients' manufacturing activities. Utilizing our broad portfolio of products and services enables our clients to create a more flexible drug development model, which reduces their costs, enhances their productivity and effectiveness, and increases speed to market. We currently operate approximately 60 facilities in 17 countries worldwide, which numbers exclude our Insourcing Solutions (IS) sites.

We report our financial performance in three segments: Research Models and Services (RMS), Discovery and Safety Assessment (DSA) and Manufacturing Support (Manufacturing). Our RMS segment includes the Research Models and Research Model Services businesses. Research Models includes the commercial production and sale of small research models, as well as the supply of large research models. Research Model Services includes three business units: Genetically Engineered Model Services, which performs contract breeding and other services associated with genetically engineered models; Research Animal Diagnostic Services, which provides health monitoring and diagnostics services related to research models; and IS, which provides colony management of our clients' research operations (including recruitment, training, staffing and management services). Our DSA segment includes services required to take a drug through the early development process including discovery services, which are non-regulated services to assist clients with the identification, screening and selection of a lead compound for drug development, and regulated and non-regulated safety assessment services. Our Manufacturing segment includes Endotoxin and Microbial Detection (EMD), which includes in vitro (non-animal) lot-release testing products and microbial detection and species identification services, as well as Biologics Testing Services (Biologics), which performs specialized testing of biologics and devices, and Avian Vaccine Services (Avian), which supplies specific-pathogen-free fertile chicken eggs and chickens.

### **Results of Operations**

### Three Months Ended March 28, 2015 Compared to the Three Months Ended March 29, 2014

#### Revenue

		Three Months Ended						
	Mar	ch 28, 2015	Ma	rch 29, 2014		\$ Change	% Change	Impact of FX
		(in mil				ons, except percentages	)	
Research models and services	\$	120.0	\$	132.5	\$	(12.5)	(9.4)%	(6.8)%
Discovery and safety assessment		140.0		105.2		34.8	33.1 %	(3.1)%
Manufacturing support		60.4		61.7		(1.3)	(2.1)%	(7.9)%
Total revenue	\$	320.4	\$	299.4	\$	21.0	7.0 %	(5.8)%

Revenue for the three months ended March 28, 2015 increased \$21.0 million, or 7.0%, compared with the corresponding period in 2014. Reported revenue decreased by \$17.3 million, or 5.8%, when compared to the prior period, due to negative effects of changes in foreign currency exchange rates.

RMS revenue decreased by \$12.5 million primarily due to lower research models revenue in Europe and Japan and lower research model services revenue, partially offset by an increase of research models revenue in North America.

DSA revenue increased \$34.8 million due to an increase in the Discovery Services business, which includes the Argenta, BioFocus and ChanTest acquisitions that contributed \$24.1 million to revenue growth, as well as higher revenue in the Safety Assessment business.

Manufacturing revenue decreased \$1.3 million, as higher Avian revenue was offset by lower Biologics revenue.

### Cost of Products Sold and Services Provided

		Three Months Ended					
	M	March 28, 2015		March 29, 2014		\$ change	% change
				(in millions, ex	cept p	percentages)	
Research models and services	\$	74.2	\$	80.9	\$	(6.7)	(8.3)%
Discovery and safety assessment		96.3		79.5		16.8	21.1 %
Manufacturing support		30.2		30.2		_	— %
Total cost of products sold and services provided	\$	200.7	\$	190.6	\$	10.1	5.3 %

Cost of products sold and services provided (costs) for the three months ended March 28, 2015 increased 10.1 million, or 5.3%, compared with the corresponding period in 2014. Costs as a percentage of revenue for the three months ended March 28, 2015 were 62.6%, a decrease of 1.1%, from 63.7% for the corresponding period in 2014.

RMS costs decreased \$6.7 million, due primarily to cost savings achieved as a result of our efficiency initiatives. RMS costs as a percentage of revenue for the three months ended March 28, 2015 were 61.8%, an increase of 0.7%, from 61.1% for the corresponding period in 2014.

DSA costs increased \$16.8 million, primarily due to a \$17.8 million increase in Discovery Services costs, which included a higher cost base due to the acquisition of Argenta, BioFocus and ChanTest, partially offset by a decrease in Safety Assessment costs. DSA costs as a percentage of revenue for the three months ended March 28, 2015 were 68.8%, a decrease of 6.8%, from 75.6% for the corresponding period in 2014.

Manufacturing costs remained unchanged from the corresponding period in 2014. Manufacturing costs as a percentage of revenue for the three months ended March 28, 2015 were 50.0%, an increase of 1.1%, from 48.9% for the corresponding period in 2014.

### Selling, General and Administrative Expenses

	Three Months Ended							
	Mai	March 28, 2015		March 29, 2014		\$ change	% change	
	(in millions, except percentages)							
Research models and services	\$	16.2	\$	15.3	\$	0.9	5.9%	
Discovery and safety assessment		16.7		11.9		4.8	40.3%	
Manufacturing support		12.3		11.7		0.6	5.1%	
Unallocated corporate		26.2		25.9		0.3	1.2%	
Total selling, general and administrative	\$	71.4	\$	64.8	\$	6.6	10.2%	

Selling, general and administrative expenses (SG&A) for the three months ended March 28, 2015 increased \$6.6 million, or 10.2%, compared with the corresponding period in 2014. SG&A as a percentage of revenue for the three months ended March 28, 2015 was 22.3%, an increase of 0.7%, from 21.6% for the corresponding period in 2014.

The increase in RMS SG&A of \$0.9 million was related to an increase of \$0.3 million in compensation, benefits and other employee related expenses; an increase of \$0.1 million in stock-based compensation; and an increase of \$0.8 million in other expenses; partially offset by a decrease of \$0.3 million in operating costs, including information technology infrastructure and facility expenses. RMS SG&A as a percentage of revenue for the three months ended March 28, 2015 was 13.5%, an increase of 2.0%, from 11.5% for the corresponding period in 2014.

The increase in DSA SG&A of \$4.8 million was related to an increase of \$3.6 million in compensation, benefits and other employee-related expenses; an increase of \$0.7 million in external consulting and other service expenses; an increase of \$0.4 million in operating expenses, including information technology infrastructure and facility expenses; and an increase of \$0.1 million in other expenses; all of which were primarily due to the Argenta and BioFocus acquisitions. DSA SG&A as a percentage of revenue for the three months ended March 28, 2015 was 11.9%, an increase of 0.6%, from 11.3% for the corresponding period in 2014.

The increase in Manufacturing SG&A of \$0.6 million was related to an increase of \$0.4 million in compensation, benefits and other employee-related expenses; an increase of \$0.2 million in stock-based compensation; and an increase of \$0.2 million in other expenses; partially offset by a decrease of \$0.2 million in operating costs, including information technology

infrastructure and facility expenses. Manufacturing SG&A as a percentage of revenue for the three months ended March 28, 2015 was 20.4%, an increase of 1.4%, from 19.0% for the corresponding period in 2014.

The increase in corporate SG&A of \$0.3 million was related to an increase of \$2.6 million in stock-based compensation, primarily related to our annual stock-based grants made in March 2015, which include a new retirement vesting provision, and the modification of certain stock-based awards; an increase of \$0.4 million in compensation, benefits and other employee-related expenses; an increase of \$0.4 million in external consulting and other service expenses; and an increase of \$0.6 million in other expenses; partially offset by a decrease of \$3.0 million in costs associated with the evaluation and integration of acquisitions and contingent consideration adjustments of \$0.7 million, primarily related to a reversal of the contingent consideration liability previously recorded in connection with the acquisition of Argenta and BioFocus.

**Amortization of Intangible Assets** Amortization of intangibles for the three months ended March 28, 2015 was \$5.3 million, an increase of \$1.0 million, or 23.3%, from \$4.3 million for the three months ended March 29, 2014, primarily as a result of the acquisitions of Argenta, BioFocus, and ChanTest.

*Interest Income* Interest income, which represents earnings on held cash, cash equivalents, and time deposits, was \$0.3 million for the three months ended March 28, 2015, an increase of \$0.1 million, or 50.0%, compared to \$0.2 million for the three months ended March 29, 2014.

*Interest Expense* Interest expense for the three months ended March 28, 2015 was \$3.0 million, an increase of \$0.2 million, or 7.1%, compared to \$2.8 million in the three months ended March 29, 2014. The increase was the result of a higher average debt balance outstanding.

Other Income (Expense), Net Other income (expense), net, was a net expense of \$8.3 million for the three months ended March 28, 2015, a decrease of \$14.2 million, or 240.7%, compared to a net other income of \$5.9 million for the three months ended March 29, 2014. The decrease in other income (expense), net was driven by a \$10.4 million reversal of the indemnification asset associated with a previous acquisition and a decrease of \$4.8 million in gains on our investments in limited partnerships accounted for under the equity method, partially offset by other activity of \$1.0 million.

*Income Taxes* Income tax expense for the three months ended March 28, 2015 was \$0.3 million, a decrease of \$10.1 million compared to \$10.4 million for the three months ended March 29, 2014. Our effective tax rate was 1.0% for the first quarter of 2015, compared to 24.1% for the first quarter of 2014. The decrease was primarily attributable to a reduction in unrecognized tax benefits and related interest of \$10.4 million due to the expiration of the statute of limitations associated with pre-acquisition positions on the forgiveness of debt.

### **Liquidity and Capital Resources**

We currently require cash to fund our working capital needs, pension obligations, capital expansion, and acquisitions and pay our debt obligations. Our principal sources of liquidity have been our cash flows from operations, supplemented by long-term borrowings. Based on our current business plan, we believe that our existing funds, when combined with cash generated from operations and our access to financing resources, are sufficient to fund our operations for the foreseeable future.

The following table presents our cash and cash equivalents and investments held in the U.S. and by foreign subsidiaries:

	Ma	ırch 28, 2015	December 27, 2014		
		(in m	illions)		
Cash and cash equivalents:					
Held in the U.S.	\$	13.4	\$	10.0	
Held outside the US		138.5		150.0	
Total cash and cash equivalents	\$	151.9	\$	160.0	
Investments held in the U.S		4.7		2.8	
Investments held outside the U.S.		10.2		13.4	
Total cash and cash equivalents and investments	\$	166.8	\$	176.2	

### **Borrowings**

On May 29, 2013, we amended and restated our previous credit agreement and entered into a \$970.0 million agreement (the \$970M Credit Facility). The \$970M Credit Facility has a maturity date of May 2018 and provides for a \$420.0 million U.S. term loan and a \$550.0 million multi-currency revolving credit facility. The revolving credit facility may be drawn in U.S. Dollars, Euros, Pound Sterling, or Japanese Yen, subject to sub-limits by currency. The U.S. term loan matures in 20 quarterly installments through May 2018. The revolving credit facility matures in May 2018 and requires no scheduled payment before this date. The interest rates on the \$970M Credit Facility are variable and are based on an applicable published rate plus a spread determined by our leverage ratio.

Amounts outstanding under the \$970M Credit Facility were as follows:

		March 28, 2015		cember 27, 2014
	(in millions)			
Term loans	\$	367.5	\$	378.0
Revolving credit facility		392.4		375.5
Total	\$	759.9	\$	753.5

On April 22, 2015, we amended and restated the \$970M Credit Facility creating a \$1.3 billion facility that provides for approximately \$400.0 million term loan facility and a \$900.0 million multi-currency revolving facility. The term loan facility matures in 20 quarterly installments with the last installment due April 22, 2020. The revolving facility matures on April 22, 2020 and requires no scheduled payment before that date. The interest rates applicable to term loans and revolving loans under the credit agreement are, at our option, equal to either the base rate (which is the higher of (1) the prime rate, (2) the federal funds rate plus 0.50% or (3) the one-month adjusted LIBOR rate) or the adjusted LIBOR rate plus an interest rate margin based upon our leverage ratio.

### Repurchases of Common Stock

In July 2010, our Board of Directors authorized a \$500.0 million stock repurchase program, and subsequently approved increases for an aggregate authorization of \$1,150.0 million. During the three months ended March 28, 2015, we repurchased approximately 0.7 million shares at a cost of \$50.0 million. At March 28, 2015, we had \$128.5 million remaining on the authorized stock repurchase program. Our 2007 Incentive Plan permits the netting of common stock upon vesting of restricted stock and restricted stock units in order to satisfy individual minimum statutory tax withholding requirements. During the three months ended March 28, 2015, we acquired approximately 0.1 million shares for \$8.6 million.

#### Cash Flows

The following table presents our net cash provided by operating activities:

	Three Months Ended					
	1	March 28, 2015	March 29, 2014			
Income from continuing operations	\$	31.6	\$	32.6		
Adjustments to reconcile net income from continuing operations to net cash provided by operating activities		39.8		35.5		
Changes in assets and liabilities		(60.1)		(39.6)		
Net cash provided by operating activities	\$	11.3	\$	28.5		

Cash flows from operating activities represent the cash receipts and disbursements related to all of our activities other than investing and financing activities. Operating cash flow is derived by adjusting our net income from continuing operations for (1) non-cash operating items such as depreciation and amortization, stock-based compensation and gains (losses) on investments in limited partnerships and changes in operating assets and liabilities, which reflect timing differences between the receipt and payment of cash associated with transactions and when they are recognized in our results of operations. For the three months ended March 28, 2015, compared to the three months ended March 29, 2014, the decrease in cash provided by operating activities is primarily driven by the net changes in operating assets and liabilities. Our days sales outstanding, which includes deferred revenue as an offset to accounts receivable in the calculation, was 54 days as of March 28, 2015, compared to 52 days as of December 27, 2014.

The following table presents our net cash used in investing activities:

	Three Months Ended				
		March 29, 2014			
		(in mi			
Acquisition of businesses and assets, net of cash acquired	\$	(0.9)	\$	_	
Capital expenditures		(10.6)		(11.2)	
Investments, net		(1.4)		4.4	
Other, net		0.6		0.3	
Net cash used in investing activities	\$	(12.3)	\$	(6.5)	

The primary use of cash in investing activities in the three months ended March 28, 2015 and March 29, 2014 was related to our capital expenditures of \$10.6 million and \$11.2 million, respectively.

	Three Months Ended					
		March 29, 2014				
		(in m				
Proceeds from long-term debt and revolving credit agreement	\$	39.8	\$	49.4		
Proceeds from exercises of stock options		34.1		34.8		
Payments on long-term debt, capital lease obligation and						
revolving credit agreement		(23.7)		(72.6)		
Purchase of treasury stock		(58.6)		(20.8)		
Other, net		10.3		3.1		
Net cash provided by (used in) financing activities	\$	1.9	\$	(6.1)		

For the three months ended March 28, 2015, cash provided by financing activities reflected net borrowings of \$16.1 million and proceeds from exercises of employee stock options of \$34.1 million, partially offset by treasury stock purchases of \$58.6 million made pursuant to our authorized stock repurchase program. For the three months ended March 29, 2014, cash used in financing activities reflected net debt repayments of \$23.2 million and treasury stock purchases of \$20.8 million, partially offset by proceeds from exercises of employee stock options of \$34.8 million.

### **Contractual Commitments and Obligations**

The disclosure of our contractual obligations and commitments was reported in our Annual Report on Form 10-K for the year ended December 27, 2014. There have been no material changes from the contractual commitments and obligations previously disclosed in our Annual Report on Form 10-K other than the changes described in Note 13, "Commitments and Contingencies," in this Quarterly Report on Form 10-Q.

### **Off-Balance Sheet Arrangements**

We do not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, that would have been established for the purpose of facilitating off-balance sheet arrangements (as that term is defined in Item 303(a)(4)(ii) of Regulation S-K) or other contractually narrow or limited purposes. As such, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in those types of relationships. We include standard indemnification provisions in client contracts, which include standard provisions limiting our liability under such contracts, including our indemnification obligations, with certain exceptions.

### **Critical Accounting Policies and Estimates**

Our discussion and analysis of our financial condition and results of operations is based upon our condensed consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States (U.S.). The preparation of these financial statements requires us to make certain estimates and assumptions that may affect the reported amounts of assets and liabilities, the reported amounts of revenues and expenses during the reported periods and related disclosures. These estimates and assumptions are monitored and analyzed by us for changes in facts and circumstances, and material changes in these estimates could occur in the future. We base our estimates on our historical experience, trends in the industry, and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from our estimates under different assumptions or conditions.

We believe that our application of the following accounting policies, each of which require significant judgments and estimates on the part of management, is the most critical to aid in fully understanding and evaluating our reported financial results: (1) revenue recognition, (2) income taxes, (3) goodwill and intangible assets, (4) valuation and impairment of long-lived assets, (5) pension and other retiree benefit plans, and (6) stock-based compensation. Our critical accounting policies are described in our Annual Report on Form 10-K for the fiscal year ended December 27, 2014.

### **Recent Accounting Pronouncements**

For a discussion of recent accounting pronouncements please refer to Note 1, "Basis of Presentation," in this Quarterly Report on Form 10-Q. We did not adopt any new accounting pronouncements during the three months ended March 28, 2015 that had a material effect on our condensed consolidated financial statements included in this report.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risk from changes in interest rates and currency exchange rates, which could affect our future results of operations and financial condition. We manage our exposure to these risks through our regular operating and financing activities.

#### **Interest Rate Risk**

We are exposed to changes in interest rates while conducting normal business operations as a result of ongoing financing activities. As of March 28, 2015, our debt portfolio was comprised primarily of floating interest rate borrowings. A 100-basis point increase in interest rates would increase our annual pre-tax interest expense by approximately \$9.2 million.

### Foreign Currency Exchange Rate Risk

We operate on a global basis and have exposure to some foreign currency exchange rate fluctuations for our financial position, results of operations and cash flows.

While the financial results of our global activities are reported in U.S. dollars, our foreign subsidiaries typically conduct their operations in their respective local currency. Fluctuations in the foreign currency exchange rates of the countries in which we do business will affect our operating results, often in ways that are difficult to predict. In particular, as the U.S. dollar strengthens against other currencies the value of our non-U.S. revenue will decline when reported in U.S. dollars. The impact to net income as a result of a U.S. dollar strengthening will be partially mitigated by the value of non-U.S. expense which will also decline when reported in U.S. dollars. As the U.S. dollar weakens versus other currencies the value of the non-U.S. revenue and expenses will increase when reported in U.S. dollars.

We attempt to minimize this exposure by using certain financial instruments in accordance with our overall risk management and our hedge policy. We do not enter into speculative derivative agreements.

During the three months ended March 28, 2015, we utilized foreign exchange contracts, principally to hedge certain balance sheet exposures resulting from currency fluctuations. No foreign currency contracts were open at March 28, 2015.

#### Item 4. Controls and Procedures

### (a) Evaluation of Disclosure Controls and Procedures

Based on their evaluation, required by paragraph (b) of Rules 13a-15 or 15d-15, promulgated by the Securities Exchange Act of 1934, as amended (Exchange Act), the Company's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act, are effective, at a reasonable assurance level to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, as of March 28, 2015. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and management necessarily was required to apply its judgment in designing and evaluating the controls and procedures. We continually are in the process of further reviewing and documenting our disclosure controls and procedures, and our internal control over financial reporting, and accordingly may, from time to time, make changes aimed at enhancing their effectiveness to ensure that our systems evolve with our business.

### (b) Changes in Internal Controls

There were no changes in the Company's internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of the Exchange Act Rules 13a-15 or 15d-15 that occurred during the quarter ended March 28, 2015 that materially affected, or were reasonably likely to materially affect, the Company's internal control over financial reporting.

### PART II. OTHER INFORMATION

### **Item 1A. Risk Factors**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 27, 2014, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results. There have been no material changes to the risk factors set forth in our Annual Report on Form 10-K for the year ended December 27, 2014.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information relating to the purchases of shares of our common stock during the quarter ended March 28, 2015.

	Total Number of Shares Purchased	Average Price Paid per Share		Price Paid Announced Plans		Approximate Dollar Value of Shares That May Yet Be Purchased Under the Plans or Programs (in thousands)	
December 28, 2014 to January 24, 2015	180,000	\$	67.24	180,000	\$	166,352	
January 25, 2015 to February 21, 2015	237,500	\$	71.21	237,500	\$	149,439	
February 22, 2015 to March 28, 2015	378,493	\$	78.25	265,656	\$	128,453	
Total:	795,993			683,156			

In July 2010, our Board of Directors authorized a \$500.0 million stock repurchase program, and subsequently approved increases to the stock repurchase program of \$250.0 million in the fiscal year 2010, \$250.0 million in the fiscal year 2013 and \$150.0 million for the fiscal year 2014 for an aggregate authorization of \$1,150.0 million.

At March 28, 2015, we had \$128.5 million remaining on the authorized stock repurchase program.

Additionally, our incentive plans permit the netting of common stock upon vesting of restricted stock and restricted stock units in order to satisfy individual minimum statutory tax withholding requirements.

### Item 6. Exhibits

### (a) Exhibits

- 10.1 Charles River Laboratories International, Inc. Form of Restricted Stock Unit Agreement granted under the 2007 Incentive Plan. Filed herewith
- 10.2 Charles River Laboratories International, Inc. Form of Non-Qualified Stock Option Agreement granted under the 2007 Incentive Plan. Filed herewith.
- 10.3 Charles River Laboratories International, Inc. Form of Performance Share Unit Agreement granted under the 2007 Incentive Plan. Filed herewith.
- 10.4Thomas F. Ackerman Performance Award Agreement dated February 27, 2015. Filed herewith.
- 31.1Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer. Filed herewith.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer. Filed herewith.
- 32.1Certification of the Principal Executive Officer and the Principal Financial Officer required by Rule 13a-14(a) of 15d-14(a) of the Exchange Act. Filed herewith.
- 101The following materials from the Form 10-Q for the period ended March 28, 2015 formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Operations, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Shareholders' Equity, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) related notes to these Unaudited Condensed Consolidated Interim Financial Statements.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

April 30, 2015 /s/ JAMES C. FOSTER

James C. Foster

Chairman, President and Chief Executive Officer

April 30, 2015 /s/ THOMAS F. ACKERMAN

 $Thomas\ F.\ Ackerman Corporate\ Executive\ Vice\ President\ and$ 

Chief Financial Officer

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC. <u>GRANTED UNDER 2007 INCENTIVE PLAN</u>

### RESTRICTED STOCK UNIT AWARD

Unless defined in this Restricted Stock Unit Award (this "Award Document"), capitalized terms will have the same meanings ascribed to them in the Charles River Laboratories International, Inc. 2007 Incentive Plan (the "Plan").

Pursuant to Section 4(c) of the Plan, you have been granted restricted units of Common Stock on the following terms and subject to the provisions of the Plan, which is incorporated by reference. In the event of a conflict between the provisions of the Plan and this Award Document, the provisions of the Plan will prevail. Each unit entitles you to receive one share of the Company's Common Stock at such time as your units vest in accordance with the schedule set forth below. The grant of the units to you does not transfer title to the underlying shares to you until such units have vested. Therefore, you do not have any voting or dividend rights relating to the underlying shares until such time as units vest.

Name: [Name]

**Total Number of Units Granted:** [insert #] Units

Fair Market Value per Share: \$[xx.xx]

Date of Grant: [Date of Grant]

**Vesting Schedule:** • [Insert #] units will vest upon your completion of a total 12 months of continuous service from the Date of Grant.

[**Insert** #] units will vest upon your completion of a total of 24 months of continuous service from the Date of Grant.

• [Insert #] units will vest upon your completion of a total of

36 months of continuous service from the Date of Grant.

• [Insert #] units will vest upon your completion of a total of 48 months of continuous service from the Date of Grant.

This Restricted Stock Units Award is made to you expressly on the condition that the shares underlying such award are granted under and governed by the terms and conditions of the Plan and the terms and conditions set forth in the attached <u>Exhibit A</u>.

### CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

David P. Johst

Corporate Executive Vice President, Human Resources, General Counsel & Chief Administrative Officer

#### **EXHIBIT A**

# TERMS AND CONDITIONS OF RESTRICTED STOCK UNIT AWARD

### **Payment for Shares**

No payment is required for the Restricted Stock Units ("RSU"s) that you receive under this Award, nor for the underlying Shares upon vesting of the RSUs.

### **Vesting**

The RSUs that you receive under this Award will vest in accordance with the "Vesting Schedule" set forth in the Award Document.

### **Restricted Units**

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You may not sell, transfer, pledge or otherwise dispose of, make any short sale of, grant any option for the purchase of or enter into any hedging or similar transaction with the same economic effect as a sale, any RSUs, except as provided in the next paragraph.

Except as otherwise provided in the Plan, RSUs will not be transferable by you other than by will or by the laws of descent and distribution. With the consent of the Committee, you may transfer RSUs to: (i) your spouse, children or grandchildren ("Immediate Family Members"), (ii) a trust or trusts for the primary benefit of you and/or any or all of such Immediate Family Members or (iii) a partnership or other entity in which you and/or any or all of such Immediate Family Members or trusts are the only partners or equity participants; *provided* that a transferee of RSUs must agree in writing on a form prescribed by the Company to be bound by all provisions of this Award Document and subsequent transfers of RSUs will be prohibited except those in accordance with the Plan. Following transfer, RSUs will continue to be subject to the same terms and conditions as were applicable immediately before transfer, and the events of termination of the section below entitled "Termination" will continue to be applied with respect to you.

### **Termination**

If you cease to be an employee of the Company or an Affiliate for any reason other than a termination by virtue of a Full Career Retirement, then (1) you will forfeit all of the unvested RSUs that you receive under this Award without any consideration and (2) such shares of unvested RSUs covered by this Award will revert to the Plan.

If your employment with the Company is terminated by virtue of a Full Career Retirement, the units shall continue to vest and be settled as they would have absent an employment termination, subject to your continued compliance with the restrictions set forth in below in "Retirement Restrictions."

For purposes of this Award Document:

"Full Career Retirement" means your termination of employment from the Company and its subsidiaries and/or affiliates, other than for cause, on or after such time that you have become Retirement Eligible.

"Retirement Eligible" means that you (i) have attained age 55, (ii) have a minimum of 10 years of service with the Company and its subsidiaries and/or affiliates (such service only to have deemed to have commenced at such time as such subsidiary and/or affiliate became a subsidiary and/or affiliate of the Company, (iii) the numerical sum of your age and years of service (as calculated pursuant to clause (ii) above) is equal to at least 70, (iv) you have given notice, in form satisfactory to the Company, to the Chief Administrative Officer of the Company (or, if you are the Chief Administrative Officer, to the Chief Executive Officer) of your intent to retire specifying the exact intended date of retirement to the Company (provided that prior to such notice the Company had not already given you notice that you would be terminated), and remained employed by the Company until the earlier of (a) the one year anniversary of the date of such notice or (b) the date on which you experience a termination of employment due to death or disability or you are terminated by the Company without cause and (v) at the time you give such notice to the Company y

ou also provide the Company with a signed acknowledgement, in a form satisfactory to the Company, reaffirming the covenants set forth below in "Retirement Restrictions."

### **Retirement Restrictions**

For the period beginning on the date of your Full Career Retirement and ending on the date on which the option would have become fully vested absent a termination of employment (the "Restricted Period"), you shall not, directly or indirectly, without the prior written consent of the Company, render services as an employee, consultant, director, partner or otherwise to any person, entity, division, subsidiary or subgroup whose primary business activity is in competition with the Company's business, or (2) assist with the creation of (a) any entity whose primary business activity is in competition with the Company's business, or (b) any division, subsidiary or subgroup of an entity whose primary business activity is in competition with the Company's business. Nothing herein shall prohibit you from pursuing employment with any corporation or entity engaged substantially in the discovery or development of pharmaceuticals or medical devices as long as such company also manufactures, markets and sells such products. YOU ACKNOWLEDGE AND UNDERSTAND THAT THIS SECTION MAY AFFECT YOUR RIGHT TO ACCEPT EMPLOYMENT WITH OTHER COMPANIES SUBSEQUENT TO EMPLOYMENT BY THE COMPANY AND THAT THE RESTRICTIONS CONTAINED HEREIN ARE SEPARATE AND APART AND IN ADDITION TO ANY SIMILAR RESTRICTIONS, NON-COMPETE OR OTHERWISE, THAT YOU MAY BE SUBJECT TO PURSUANT ANY OTHER AGREEMENT WITH THE COMPANY OR ANY OF ITS AFFILIATES.

#### **Shares**

Upon the vesting of your RSUs, a stock certificate for the underlying shares which have vested will be released to you.

### **Withholding Taxes**

No stock certificates will be released to you unless you have made acceptable arrangements to pay any withholding taxes that may be due as a result of the receipt of Shares upon vesting of the RSUs that you receive under this Award. These arrangements may include withholding of Shares that otherwise would be released to you when the RSUs vest or surrendering of RSUs or shares that you already own. The Fair Market Value of RSUs or Shares that are withheld or that you surrender, determined as of the date when the taxes otherwise would have been withheld in cash, will be applied as a credit against the taxes.

### **Lock-Up Period**

You hereby agree that you will not sell, transfer, pledge, otherwise dispose, make any short sale of, grant any option for the purchase of or enter into any hedging or similar transaction with the same economic effect as a sale, any Shares (or other securities of the Company) held by you (other than those included in the registration) for a period specified by the representative of the underwriters of the Common Stock (or other securities of the Company) not to exceed 180 days following the effective date of a registration statement of the Company filed under the Securities Act.

You agree to execute and deliver such other agreements as may be reasonably requested by the Company or the underwriter which are consistent with the foregoing or which are necessary to give further effect thereto. In addition, if requested by the Company or the representative of the underwriters of Common Stock (or other securities) of the Company, you will provide, within 10 days of the request, the information required by the Company or the representative in connection with the completion of any public offering of the Company's securities pursuant to a registration statement filed under the Securities Act. The obligations described in this section entitled "Lock-Up Period" will not apply to a registration relating solely to employee benefit plans on Form S-3 or Form S-8 or similar forms that may be promulgated in the future, or a registration relating solely to a Rule 145 transaction on Form S-4 or similar forms that may be promulgated in the future. The Company may impose stop-transfer instructions with respect to the Shares (or other securities) subject to the foregoing restriction until the end of the 180-day period.

### Section 409A of the Code

This Award is intended to exempt and/or comply with Section 409A of the Internal Revenue Code, as amended (the "Code") and shall be administered, interpreted and construed accordingly. The Company may, in its sole discretion and without your consent, modify or amend the terms of this Award Agreement, impose conditions on the timing and effectiveness of the issuance of the Restricted Stock Units, and/or take any other action it deems necessary to cause this Award Agreement to be exempted from Section 409A (or to comply therewith to the extent the Company determines it is not excepted). Notwithstanding, you recognize and acknowledge that Section 409A may affect the timing and recognition of payments due hereunder, and may impose upon you certain taxes or other charges for which you are and shall remain solely responsible. In order to minimize the

application of Section 409A of the Code, the Company intends to deliver the Restricted Stock Units, if any, to you, no later than March 15, 20[●]. If the Company considers you to be one of its "specified employees" and you are a U.S. taxpayer, in each case, at the time of your "separation from service" (as such terms are defined in the Code) from the Company, no conversion specified hereunder shall occur prior to the expiration of the six-month period measured from the date of your separation from service from the Company to the extent required to comply with Section 409A of the Code.

### **No Guarantee of Continued Service**

YOU ACKNOWLEDGE AND AGREE THAT EXCEPT AS OTHERWISE PROVIDED HEREIN THE VESTING OF SHARES PURSUANT TO THE "VESTING SCHEDULE" HEREOF IS EARNED ONLY BY CONTINUING AS AN EMPLOYEE OF THE COMPANY OR ITS AFFILIATES. YOU FURTHER ACKNOWLEDGE AND AGREE THAT THIS AWARD DOCUMENT, THE TRANSACTIONS CONTEMPLATED HEREUNDER AND THE "VESTING SCHEDULE" DO NOT CONSTITUTE AN EXPRESS OR IMPLIED PROMISE OF CONTINUED EMPLOYMENT FOR THE VESTING PERIOD, FOR ANY PERIOD OR AT ALL AND WILL NOT INTERFERE IN ANY WAY WITH YOUR RIGHT OR THE COMPANY'S RIGHT OR ITS AFFILIATE'S RIGHT TO TERMINATE YOUR EMPLOYMENT AT ANY TIME, WITH OR WITHOUT CAUSE.

### **Entire Agreement; Governing Law**

The Plan and this Award Document constitute the entire agreement of the parties with respect to the subject matter hereof and supersede in their entirety all prior undertakings and agreements of the Company and you with respect to the subject matter hereof. This Award Document may not be modified in a manner that is materially adverse to your interest except by means of a writing signed by the Company and you. This Award Document is governed by the internal substantive laws of but not the choice of law rules of the State of Delaware.

### CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

### Non-Qualified Stock Option Granted Under 2007 Incentive Plan

The Company's most recent Annual Report to Shareholders containing the Company's audited financial statements for the last three years and its Annual Report on Form 10-K is available on the Company's website at http://www.criver.com. You are urged to review those documents before making a decision whether or not to exercise your stock options.

Non-Qualified Stock Option granted by Charles River Laboratories International, Inc., a Delaware corporation ("Charles River"), to [Name] an employee of Charles River or its subsidiaries (the "Employee"), pursuant to the Company's 2007 Incentive Plan (as amended from time to time, the "Plan"). All initially capitalized terms used herein shall have the meaning specified in the Plan, unless another meaning is specified herein.

### 1. <u>Grant of Option</u>.

This certificate evidences the grant by Charles River on [**Date of Grant**] to the Employee of an option to purchase, in whole or in part, on the terms herein provided, a total of [**insert** #] shares of common stock of Charles River (the "Shares") at \$[xx.xx] per share, which is not less than the fair market value of the Shares on the date of grant of this option. The Final Exercise Date of this option (as that term is used in the Plan) is [**Grant Exp Date**]. The option evidenced by this certificate is not intended to be an "incentive stock option" as defined in section 422 of the Internal Revenue Code of 1986, as amended from time to time (the "Code").

This option is exercisable in the following cumulative installments prior to the Final Exercise Date:

```
[Insert #] shares on and after [Vest Date 1], 20[•];
[Insert #] shares on and after [Vest Date 2], 20[•];
[Insert #] shares on and after [Vest Date 3], 20[•]; and
[Insert #] shares on and after [Vest Date 4], 20[•].
```

Except as otherwise provided herein, upon termination of the Employee's employment with the Company, any portion of this option that is not then exercisable shall promptly expire and the remainder of this option shall remain exercisable only for such period, if any, as is specified in the Plan.

### 2. Full Career Retirement

If the Employee's employment with the Company is terminated by virtue of a Full Career Retirement, the option shall continue to be outstanding, and become exercisable as it would have absent an employment termination, subject to the Employee's continued compliance with the restrictions set forth in Section 4.

For purposes of this option [certificate]:

"Full Career Retirement" means the Employee's termination of employment from the Company and its subsidiaries and/or affiliates, other than for cause, on or after such time that the Employee has become Retirement Eligible.

"Retirement Eligible" means that the Employee (i) has attained age 55, (ii) has a minimum of 10 years of service with the Company and its subsidiaries and/or affiliates (such service only to have deemed to have commenced at such time as such subsidiary and/or affiliate became a subsidiary and/or affiliate of the Company), (iii) the numerical sum of the Employee's age and years of service (as calculated pursuant to clause (ii) above) is equal to at least 70, (iv) the Employee has given notice, in form satisfactory to the Company, to the Chief Administrative Officer of the Company (or, if the Employee is the Chief Administrative Officer, the Chief Executive Officer) of his or her intent to retire specifying the exact intended date of retirement (provided that prior to such notice the Company had not already given notice to the Employee that he or she would be terminated), and remained employed by the Company until the earlier of (a) the one year anniversary of the date of such notice

or (b) the date on which the Employee experienced a termination of employment due to death or disability or was terminated by the Company without cause and (v) at the time the Employee gave such notice to the Company he or she also provided the Company with a signed acknowledgement, in a form satisfactory to the Company, reaffirming the covenants set forth in Section 4.

### 3. <u>Exercise of Option</u>.

- (a) Each election to exercise this option shall be made by contacting UBS Financial Services at 800-820-9296 (in the U.S.) or 201-272-7566 (outside the U.S.) or via the internet at <a href="www.ubs.com/onesource/CRL">www.ubs.com/onesource/CRL</a>. The purchase price may be paid by delivery of cash, certified check, bank draft, money order, unrestricted common stock of Charles River that the Employee has held for at least six months, or an unconditional and irrevocable undertaking by a broker acceptable to Charles River to deliver promptly to Charles River sufficient funds to pay the exercise price. In the event that this option is exercised by the Employee's Legal Representative, Charles River shall be under no obligation to deliver Shares hereunder unless and until it is satisfied as to the authority of the person or persons exercising this option.
- (b) Exercise Period Upon Termination of Employment. Except as set forth in Section 3(d) below, if the Employee ceases to be an employee of the Company, the Employee may at any time within a period of three (3) months after the date of such employment termination or cessation (but prior to the expiration of the option) exercise the option to the extent that the option was exercisable on the date of such employment termination or cessation.
- (c) <u>Exercise Period in the Event of Death</u>. If the Employee dies while in the employ of the Company, the option, to the extent that the Employee was entitled to exercise it on the date of death, may be exercised within a period of one year after the Employee's death (but prior to the expiration of the option) by the person or persons to whom the Employee's rights under the option shall pass by will or by the laws of descent and distribution.
- (d) Exercise Period in the Event of Full Career Retirement. If the Employee's employment with the Company is terminated by virtue of a Full Career Retirement, the option, to the extent that the Employee was entitled to exercise it on the date of the Full Career Retirement, may be exercised on or before the earlier of (i) the one year anniversary of the date of the Employee's Full Career Retirement and (ii) the date on which the option would have otherwise expired. Any portion of the option which becomes exercisable following the date of the Full Career Retirement may be exercised within a period of one year after the date on which the option becomes exercisable.

### 4. Retirement Restrictions.

For the period beginning on the date of the Employee's Full Career Retirement and ending on the date on which the option would have become fully vested absent a termination of employment (the "Restricted Period"), the Employee shall not, directly or indirectly, without the prior written consent of the Company, render services as an employee, consultant, director, partner or otherwise to any person, entity, division, subsidiary or subgroup whose primary business activity is in competition with the Company's business, or (2) assist with the creation of (a) any entity whose primary business activity is in competition with the Company's business, or (b) any division, subsidiary or subgroup of an entity whose primary business activity is in competition with the Company's business. Nothing herein shall prohibit the Employee from pursuing employment with any corporation or entity engaged substantially in the discovery or development of pharmaceuticals or medical devices as long as such company also manufactures, markets and sells such products. THE EMPLOYEE ACKNOWLEDGES AND UNDERSTANDS THAT THIS SECTION MAY AFFECT THE EMPLOYEE'S RIGHT TO ACCEPT EMPLOYMENT WITH OTHER COMPANIES SUBSEQUENT TO EMPLOYMENT BY THE COMPANY AND THAT THE RESTRICTIONS CONTAINED HEREIN ARE SEPARATE AND APART AND IN ADDITION TO ANY SIMILAR RESTRICTIONS, NON-COMPETE OR OTHERWISE, THAT THE EMPLOYEE MAY BE SUBJECT TO PURSUANT ANY OTHER AGREEMENT WITH THE COMPANY OR ANY OF ITS AFFILIATES.

# 5. <u>Notice of Disposition</u>.

The person exercising this option shall notify Charles River when making any disposition of the Shares acquired upon exercise of this option, whether by sale, gift or otherwise.

### 6. Restrictions on Transfer of Shares.

If at the time this option is exercised Charles River is a party to any agreement restricting the transfer of any outstanding shares of its Common Stock, this option may be exercised only if the Shares so acquired are made subject to the

transfer restrictions set forth in that agreement (or if more than one such agreement is then in effect, the agreement specified by the Board of Directors).

### 7. Withholding; Agreement to Provide Security.

If at the time this option is exercised the Company determines that under applicable law and regulations the Company could be liable for the withholding of any federal or state tax upon exercise or with respect to a disposition of any Shares acquired upon exercise of this option, this option may not be exercised unless the person exercising this option remits to the Company any amounts required to be withheld upon exercise and gives such security as the Company deems adequate to meet the potential liability of the Company for the withholding of tax upon a disposition of the Shares (and agrees to augment such security from time to time in any amount reasonably determined by the Company to be necessary to preserve the adequacy of such security).

### 8. <u>Nontransferability of Option</u>.

This option is not transferable by the Employee otherwise than by will or the laws of descent and distribution, and is exercisable during the Employee's lifetime only by the Employee.

### 9. <u>No Employment Commitment; Rights as a Stockholder</u>,

Nothing herein contained or contained in the Plan shall be deemed to be or constitute an agreement or commitment by the Company to continue to employ the Employee for the period within which this option may be exercised. The Employee acknowledges and agrees that his or her employment with the Company shall remain on an "at will" basis and that the Company may terminate the employment of the Employee with or without cause at any time. The Employee shall have no rights as a stockholder with respect to the shares subject to the option until the proper exercise of the option and the issuance of a stock certificate for the option Shares with respect to which the option shall have been exercised.

### 10. Provisions of the Plan.

This option award is subject to the terms and provisions of the 2007 Incentive Plan, a copy of which has been made available to Employee and additional copies of which are available upon request by Employee. Information about the Plan is also included in the Prospectus for the 2007 Incentive Plan, a print copy of which we are delivering to you if this is your first award under the 2007 Incentive Plan and which is otherwise accessible on the Company's Intranet site.

IN WITNESS WHEREOF, the Company has caused this option to be executed under its corporate seal by its duly authorized officer. This option shall take effect as a sealed instrument.

CHARLES RIVER LABORATORIES INTERNATIONAL. INC
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By: \_\_\_\_\_\_
David P. Johst
Corporate Executive Vice President,
Human Resources, General Counsel & CAO

Dated:

### FORM OF

# CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

### 2007 INCENTIVE PLAN

# PERFORMANCE SHARE UNIT AWARD AGREEMENT (the "Award Agreement")

This Performance Share Unit Award (the "Award") is granted as of [●], 20[●] by Charles River Laboratories International, Inc. (the "Company") to [Name] (the "Participant") on the terms and conditions as set forth in this Award Agreement and in the 2007 Incentive Plan (as amended from time to time, the "Plan"). All capitalized terms used herein shall have the meaning specified in the Plan, unless another meaning is specified herein.

In accordance with this grant, and as a condition thereto, the Company agrees as follows:

SECTION 1. Performance Share Unit Award; Performance Period; Date of Grant.

Target Award: [insert #] Performance Share Units (the "Target Award")

Performance Period: [Begin Date] through and ending on [End Date] (the "Performance Period")

Date of Grant: [Date of Grant]

SECTION 2. Nature of Award. The Target Award represents the opportunity to receive a future payment equal to a number of shares of Company common stock, par value \$0.01 per share (the "Performance Shares"), to be delivered in the form of unrestricted common stock, as are earned in accordance with Section 3 and Section 4 of this Award Agreement.

SECTION 3. Determination of Number of Shares Earned. The number of Performance Shares earned as of the end of the Performance Period, if any, shall be determined as follows (subject to the Participant's continued employment through December 31, 2016, except as provided under Section 5):

### # of Shares = # Target Award x EPS Payout Percentage x (1.00 + TSR Payout Percentage)

For purposes of this Award Agreement:

"# Target Award" means the number of Performance Share Units comprising the Target Award in Section 1, above.

"EPS Payout Percentage" means the percentage multiplier as determined in the table below:

Performance Level	20[•] Non-GAAP EPS as % of 20[•] Non-GAAP EPS Target	EPS Payout Percentage
Below Threshold	Less than 90%	0%
Threshold	90%	50%
Target	100%	100%
Maximum	110%	150%
Above Maximum	Greater than 110%	150%

As shown in the table above, if 20[●] Non-GAAP EPS falls at or between 90% and 110% of the 20[●] Non-GAAP EPS Target, EPS Payout Percentage will be calculated based upon a linear interpolation using the table above.

<sup>&</sup>quot;20[•] Non-GAAP EPS" means the Company's reported 20[•] Non-GAAP earnings per share as reported in its earnings releases.

<sup>&</sup>quot;20[●] Non-GAAP EPS Target" means \$[x.xx].

"TSR" means Total Shareholder Return, which is the share price appreciation of any particular company's publicly traded common stock plus dividends accrued, as measured during the Performance Period. The starting and ending points for calculating a company's 3-year TSR are the average closing stock price of the common stock for the twenty (20) trading days prior to the start or end date of the Performance Period, as applicable. For purposes of clarity, any dividends will be accrued as cash, summing all dividends over the Performance Period.

"TSR Payout Percentage" means the percentage multiplier as determined in the table below:

Relative 3-year TSR Percentile	TSR Payout Percentage
>90 <sup>th</sup> Percentile	35%
75 <sup>th</sup> Percentile	25%
50 <sup>th</sup> Percentile	0%
25 <sup>th</sup> Percentile	-25%
<10 <sup>th</sup> Percentile	-35%

As shown in the table above, between each of the 5 percentile levels, the TSR Payout Percentage will be calculated based upon a linear interpolation. For example, there is linear interpolation between the 10th<sup>th</sup> Percentile and the 25<sup>th</sup> Percentile, and a separate linear interpolation between the 25<sup>th</sup> Percentile and the 50<sup>th</sup> Percentile.

"Relative 3-year TSR Percentile" means the comparative percentile of the Company's 3-year TSR as compared to the TSRs for the companies in the Peer Group.

"Peer Group" means the companies within the S&P 1500 Healthcare Index with the same 2-digit GICS code as the Company; provided, however, that the Peer Group shall include only companies found within the S&P 1500 Healthcare Index at both (1) the start and (2) the end of the Performance Period. By way of clarity, but not intended to address all circumstances:

- If a member of the Peer Group is acquired by another company, the acquired Peer Group company will be removed from the Peer Group for the entire Performance Period.
- If a member of the Peer Group sells, spins-off, or disposes of a portion of its business, then such Peer Group company will remain in the Peer Group for the Performance Period unless such disposition(s) results in the disposition of more than 50% of such company's total assets during the Performance Period.
- If a member of the Peer Group acquires another company, the acquiring Peer Group company will remain in the Peer Group for the Performance Period.
- If a member of the Peer Group is delisted on all major stock exchanges, such delisted company will be removed from the Peer Group for the entire Performance Period.
- If the Company and/or any member of the Peer Group split its stock or declare a distribution of shares, such company's TSR performance will be adjusted for the stock split or share distribution so as not to give an advantage or disadvantage to such company by comparison to the other companies.
- Members of the Peer Group that file for bankruptcy, liquidation or reorganization during the Performance Period will remain in the Peer Group positioned below the lowest performing non-bankrupt member of the Peer Group in reverse chronological order by bankruptcy date (except to the extent such member of the Peer Group is removed pursuant to another of the circumstances above).

In addition, the Compensation Committee shall have the authority to make other appropriate adjustments in response to a change in circumstances that results in a member of the Peer Group no longer satisfying the criteria for which such member was originally selected.

The total "# of Shares" earned shall be determined by the Compensation Committee of the Board of Directors of the Company (the "Administrator") in its sole discretion based on the formula set out above in this Section 3. The Payout Percentage may be as low as 0%, or as high as 200%. The Administrator shall make the determination of the EPS Payout Percentage at a meeting of the Administrator to occur in the first calendar quarter of fiscal 20[•], and shall make the determination of the # of Shares at

a meeting of the Administrator to occur in the first calendar quarter of fiscal year 20[•]; provided, however, that the Administrator has the discretion to make such determination and/or grant of # of Shares at such time or times as it deems acceptable in the sole discretion of the Administrator.

TSR Outperformance Override Feature. Notwithstanding the foregoing, in the event that (a) 20[●] Non-GAAP EPS as a % of 20[●]Non-GAAP EPS Target is less than 90% but greater than 85% and (b) the Relative 3-year TSR Percentile is 75<sup>th</sup> percentile or greater, then the # of Shares earned as of the end of the Performance Period, if any, shall be determined as follows:

## # of Shares = # Target Award x TSR Outperformance Payout Percentage

For purposes of this Award Agreement:

"TSR Outperformance Payout Percentage" means the percentage multiplier as determined in the table below:

20[•] Non-GAAP EPS as % of 20[•] Non-GAAP EPS Target	TSR Outperformance Payout Percentage
85%	10%
87.5%	20%
89.99%	30%

As shown in the table above, between 85% of 20[●] Non-GAAP EPS Target and 89.99% Non-GAAP EPS Target, TSR Outperformance Payout Percentage will be calculated based upon a linear interpolation.

SECTION 4. *Payment of Performance Shares.* The Performance Shares payable to a Participant as determined by the Payout Percentage calculated pursuant to Section 3 shall be as follows:

• 100% of the Performance Shares will be paid in the form of common stock of the Company (without any restrictions thereupon).

The Company shall not be required to issue any fractional Performance Shares pursuant to this Award Agreement, and the Compensation Committee shall round fractions down.

SECTION 5. Termination of Employment.

- (a) If the Participant's employment with the Company is terminated by the Company or by the Participant (other than by the death of the Participant or by virtue of the Participant's Full Career Retirement), the provisions of Section 4.e.(5-6) of the Plan shall govern.
- (b) If the Participant's employment with the Company is terminated by reason of death prior to the end of the Performance Period, the provisions of Sections 4.e.(5) and 4.e.(7) of the Plan shall govern.
- (c) If the Participant's employment with the Company is terminated by virtue of a Full Career Retirement, the Performance Shares shall continue to vest as they would have absent an employment termination, subject to the Participant's continued compliance with the restrictions set forth in Section 6, and the number of Performance Shares earned as of the end of the Performance Period shall be determined in accordance with Section 3 and will be paid to the Participant at the time they would have been paid absent an employment termination.

For purposes of this Award Agreement:

"Full Career Retirement" means the Participant's termination of employment from the Company and its subsidiaries and/or affiliates, other than for cause, on or after such time that the Participant has become Retirement Eligible.

"Retirement Eligible" means that the Participant (i) has attained age 55, (ii) has a minimum of 10 years of service with the Company and its subsidiaries and/or affiliates (such service only to have deemed to have commenced at such time as such subsidiary and/or affiliate became a subsidiary and/or affiliate of the Company), (iii) the numerical sum of the Participant's age and years of service (as calculated pursuant to clause (ii) above) is equal to at least 70, (iv) the Participant has given notice, in

form satisfactory to the Company, to the Chief Administrative Officer of the Company (or, if the Participant is the Chief Administrative Officer, to the Chief Executive Officer) of his or her intent to retire specifying the exact intended date of retirement (provided that prior to such notice the Company had not already given notice to the Participant that he or she would be terminated), and remained employed by the Company until the earlier of (a) the one year anniversary of the date of such notice or (b) the date on which the Employee experienced a termination of employment due to death or disability or was terminated by the Company without cause and (v) at the time the Participant gave such notice to the Company he or she also provided the Company a signed acknowledgement, in a form satisfactory to the Company, reaffirming the covenants set forth in Section 6.

(d) For purposes of the Plan and the Award Agreement, a transfer of employment from the Company to any subsidiary of the Company or vice versa, or from one subsidiary to another, shall not be considered a termination of employment.

SECTION 6. Retirement Restrictions. For the period beginning on the date of the Participant's Full Career Retirement and ending on the date on which the Award would have become fully vested absent a termination of employment (the "Restricted Period"), the Participant shall not, directly or indirectly, without the prior written consent of the Company, render services as an employee, consultant, director, partner or otherwise to any person, entity, division, subsidiary or subgroup whose primary business activity is in competition with the Company's business, or (2) assist with the creation of (a) any entity whose primary business activity is in competition with the Company's business, or (b) any division, subsidiary or subgroup of an entity whose primary business activity is in competition with the Company's business. Nothing herein shall prohibit the Participant from pursuing employment with any corporation or entity engaged substantially in the discovery or development of pharmaceuticals or medical devices as long as such company also manufactures, markets and sells such products. THE PARTICIPANT ACKNOWLEDGES AND UNDERSTANDS THAT THIS SECTION MAY AFFECT THE PARTICIPANT'S RIGHT TO ACCEPT EMPLOYMENT WITH OTHER COMPANIES SUBSEQUENT TO EMPLOYMENT BY THE COMPANY AND THAT THE RESTRICTIONS CONTAINED HEREIN ARE SEPARATE AND APART AND IN ADDITION TO ANY SIMILAR RESTRICTIONS, NON-COMPETE OR OTHERWISE, THAT THE PARTICIPANT MAY BE SUBJECT TO PURSUANT ANY OTHER AGREEMENT WITH THE COMPANY OR ANY OF ITS AFFILIATES.

SECTION 7. *Tax Withholding*. Pursuant to paragraph 4.a.(6) of the Plan, the Administrator shall have the power and the right to deduct or withhold, or require the Participant to remit to the Company, an amount sufficient to satisfy any federal, state, local or other taxes required by applicable law to be withheld with respect to payment of the Award.

SECTION 8. *No Employment Commitment; Rights as a Shareholder.* Nothing herein contained or contained in the Plan shall be deemed to be or constitute an agreement or commitment by the Company to continue to employ the Participant for the period within which this Award may be earned or exercised. The Participant acknowledges and agrees that his or her employment with the Company shall remain on an "at will" basis and that the Company may terminate the employment of the Participant with our without cause at any time. The Participant shall have no rights as a shareholder with respect to the Performance Share Units subject to the Award until the shares with respect to the Award have been issued.

SECTION 9. Limitation of Rights; Dividend Equivalents. Prior to the receipt of shares of Common Stock as outlined above, Participant shall not have (i) any rights of ownership of the shares of Common Stock subject to the Performance Share Units before the issuance of such shares, (ii) any right to vote such shares, or (iii) the right to receive any cash dividends paid on shares underlying Performance Share Units if and when cash dividends are paid to shareholders of the Company.

SECTION 10. *Transferability.* This Performance Award is not transferable by the Participant otherwise than by will or the laws of descent and distribution.

SECTION 11. *Ratification of Actions.* By accepting the Award or other benefit under the Plan, the Participant and each person claiming under or through him or her shall be conclusively deemed to have indicated the Participant's acceptance and ratification of, and consent to, any action taken under the Plan or the Award by the Company, the board or the Administrator. All decisions or interpretations of the Company, the Board and the Administrator upon any questions arising under the Plan and/or this Award Agreement shall be binding, conclusive and final on all parties. In the event of any conflict between any provision of the Plan and this Award Agreement, the terms and provisions of the Plan shall control.

SECTION 12. *Notices.* Any notice hereunder to the Company shall be addressed to its office, 251 Ballardvale Street, Wilmington, MA 01887, Attention: Corporate Executive Vice President, Human Resources & Chief Administrative Officer, and any notice hereunder to the Participant shall be addressed to him or her at the address specified on the Award Agreement, subject to the right of either party to designate at any time hereafter in writing some other address.

SECTION 13. *Entire Agreement; Governing Law.* The Plan and this Award Agreement constitute the entire agreement with respect to the subject matter hereof and supersede in their entirety all prior undertakings and agreements of the Company and you with respect to the subject matter hereof. This Award Agreement may not be modified in a manner that is materially adverse to your interest except by means of a writing signed by the Company and you. This Award Agreement is governed by the internal substantive laws but not the choice of law rules of Delaware.

YOU ARE HEREBY INFORMED THAT THIS AWARD IS SUBJECT TO ALL TERMS AND CONDITIONS OF THE PLAN, A COPY OF WHICH IS ATTACHED HERETO. YOU ARE HEREBY INFORMED THAT ALL DECISIONS OR INTERPRETATIONS OF THE ADMINISTRATOR UPON ANY QUESTIONS ARISING UNDER THE PLAN OR THIS AWARD AGREEMENT ARE FINAL, BINDING AND CONCLUSIVE.

- SECTION 14. *Financial Statements*. The Company's most recent Annual Report to Shareholders containing the Company's audited financial statements for the last three (3) years and its Annual Report on Form 10-K is available on the Company's website at http://www.criver.com.
- SECTION 15. *Recoupment.* Shares awarded under this Award Agreement are subject to recoupment in accordance with the Company's Corporate Governance Guidelines, as may be revised from time to time, and/or any other so-called recoupment, clawback or similar policy that may be approved by the Board of Directors of the Company or any committee thereof.
- SECTION 16. Adjustments; Effect of Certain Transactions. The number of Shares covered by the Performance Share Units shall be adjusted as set forth in Section 5. of the Plan to reflect dividends or other distributions, recapitalizations, stock splits, reverse stock splits, reorganizations, mergers, consolidations, split-ups, spin-offs, combinations, repurchases or exchanges. In the event of a Covered Transaction (as defined in the Plan) (other than an Excluded Transaction (as defined in the Plan) in which this Award shall have been assumed or substituted for as provided in the Plan) that occurs (A) on or prior to [•], the # of Shares shall be deemed to be equal to the # Target Award and (B) after [•] and prior to [•], the # of Shares shall be deemed to be equal to the product of the # Target Award x EPS Payout Percentage.
- SECTION 17. Section 409A of the Code. This Award is intended to be excepted from coverage under and/or comply with Section 409A of the Internal Revenue Code, as amended (the "Code") and shall be administered, interpreted and construed accordingly. The Company may, in its sole discretion and without Participant's consent, modify or amend the terms of this Award Agreement, impose conditions on the timing and effectiveness of the issuance of the Performance Share Units, and/or take any other action it deems necessary to cause this Award Agreement to be exempted from Section 409A (or to comply therewith to the extent the Company determines it is not excepted). Notwithstanding, Participant recognizes and acknowledges that Section 409A may affect the timing and recognition of payments due hereunder, and may impose upon the Participant certain taxes or other charges for which the Participant is and shall remain solely responsible. In order to minimize the application of Section 409A of the Code, the Company intends to deliver the Performance Shares, if any, to the Participant, no later than March 15, 20[•]. If the Company considers the Participant to be one of its "specified employees" and the Participant is a U.S. taxpayer, in each case, at the time of his or her "separation from service" (as such terms are defined in the Code) from the Company, no conversion specified hereunder shall occur prior to the expiration of the six-month period measured from the date of the Participant's separation from service from the Company to the extent required to comply with Section 409A of the Code.
- SECTION 18. *Provisions of the Plan.* This Award is subject to the terms and provisions of the 2007 Incentive Plan, a copy of which is attached hereto and additional copies of which are available upon request by Participant. Information about the Plan, subsequent to its approval by the shareholders of the Company at the 2007 Annual Meeting of shareholders, will also be included in the Prospectus for the Plan, which will be available on the Company's Intranet site.

IN WITNESS WHEREOF, and by the signatures of the Participant and a duly authorized officer of the Company below, the Participant and the Company agree that this Award Agreement is granted under and governed by the terms and conditions of the Charles River Laboratories International, Inc. 2007 Incentive Plan, as amended from time to time, and the terms and conditions contained herein, as well as such administrative regulations and the Compensation Committee may adopt from time to time.

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

By:	
David P. Johst	
Corporate Executive Vice President,	
Human Resources, General Counsel & CA	C
DATE:	
DA DELGIDA NIT	
PARTICIPANT	
By:	-
DATE:	

### CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

### 2007 INCENTIVE PLAN

# PERFORMANCE AWARD AGREEMENT (the "Award Agreement")

This Performance Award (the "Award") is granted as of February 27, 2015 by Charles River Laboratories International, Inc. (the "Company") to Thomas F. Ackerman (the "Participant") on the terms and conditions as set forth in this Award Agreement and in the 2007 Incentive Plan (as amended from time to time, the "Plan"). All capitalized terms used herein shall have the meaning specified in the Plan, unless another meaning is specified herein.

In accordance with this grant, and as a condition thereto, the Company agrees as follows:

SECTION 1. Performance Award; Performance Period; Date of Grant.

Target Award: <u>8,380</u> Performance Awards [\$600K value

divided by same price used to determine annual RS

grants for 2/27/15 grant] (the "Target Award")

Performance Period: February 27, 2015 through and ending on February

29, 2016

(the "Performance Period")

Date of Grant: February 27, 2015

SECTION 2. *Nature of Award.* The Target Award represents the opportunity to receive a future payment equal to a number of shares of Company common stock, par value \$0.01 per share (the "Shares"), to be delivered in the form of - unrestricted stock, as are earned in accordance with Section 3 and Section 4 of this Award Agreement.

SECTION 3. *Determination of Number of Shares Earned.* The number of Performance Awards earned as of the end of the Performance Period, if any, shall be determined as follows, subject to the Participant's continued employment through February 29, 2016, except as provided under Section 5 of this Award Agreement:

# # of Shares ("Final Award") = Payout Percentage x Target Award

The "Payout Percentage" shall be determined by the Compensation Committee of the Board of Directors of the Company (the "Administrator") in its sole discretion based on the Performance Criteria set out in <u>Appendix I</u> hereto. The Payout Percentage may be as low as 0%, or as high as 100%. The Administrator shall make the determination of the Payout Percentage, and grant the Final Award, if any, at a meeting of the Administrator to occur in the first calendar quarter of Fiscal Year 2016; provided, however, that the Administrator has the discretion to make such determination and/or grant of Final Award at such time or times as it deems acceptable in the sole discretion of the Administrator.

SECTION 4. *Payment of Performance Shares.* The Performance Awards payable to the Participant as determined by the Payout Percentage calculated pursuant to Section 3 shall be as follows:

• One hundred percent (100%) of the Performance Awards will be paid in the form of Stock (without any restrictions thereupon).

SECTION 5. Termination of Employment.

(a) If the Participant's employment with the Company is terminated by the Company or by the Participant (other than by the death of the Participant) prior to the end the Performance Period, the provisions of Section 4.e.(5-6) of the Plan shall govern.

- (b) If the Participant's employment with the Company is terminated by reason of death prior to the end of the Performance Period, the provisions of Sections 4.e.(5) and 4.e.(7) of the Plan shall govern.
- (c) For purposes of the Plan and the Award Agreement, a transfer of employment from the Company to any subsidiary of the Company or vice versa, or from one subsidiary to another, shall not be considered a termination of employment.
- SECTION 6. *Tax Withholding.* Pursuant to paragraph 4.a.(6) of the Plan, the Administrator shall have the power and the right to deduct or withhold, or require the Participant to remit to the Company, an amount sufficient to satisfy any federal, state, local or other taxes required by applicable law to be withheld with respect to payment of the Award.
- SECTION 7. *No Employment Commitment; Rights as a Shareholder.* Nothing herein contained or contained in the Plan shall be deemed to be or constitute an agreement or commitment by the Company to continue to employ the Participant for the period within which this Performance Award may be earned or exercised. The Participant acknowledges and agrees that his or her employment with the Company shall remain on an "at will" basis and that the Company may terminate the employment of the Participant with our without cause at any time. The Participant shall have no rights as a shareholder with respect to the Shares subject to the Performance Award until the Shares with respect to the Performance Award have been issued.
- SECTION 8. Limitation of Rights; Dividend Equivalents. Prior to the receipt of shares of Common Stock as outlined above, Participant shall not have (i) any rights of ownership of the shares of Common Stock subject to the Performance Awards before the issuance of such shares, (ii) any right to vote such shares, or (iii) the right to receive any cash dividends paid on shares underlying Performance Awards if and when cash dividends are paid to shareholders of the Company.
- SECTION 9. *Periodic Updates*. From time to time, as the Company and/or the Administrator may request, the Participant shall report as to the progress he or she is making towards satisfaction of the Performance Criteria set forth on <u>Appendix I</u> hereto (including, without limitation, an estimation of the Participant's then-current belief as to whether the Performance Criteria will be satisfied by the conclusion of the Performance Period).
- SECTION 10. *Transferability.* This Performance Award is not transferable by the Participant otherwise than by will or the laws of descent and distribution.
- SECTION 11. Ratification of Actions. By accepting the Award or other benefit under the Plan, the Participant and each person claiming under or through him or her shall be conclusively deemed to have indicated the Participant's acceptance and ratification of, and consent to, any action taken under the Plan or the Award by the Company, the board or the Administrator. All decisions or interpretations of the Company, the Board and the Administrator upon any questions arising under the Plan and/or this Award Agreement shall be binding, conclusive and final on all parties. In the event of any conflict between any provision of the Plan and this Award Agreement, the terms and provisions of the Plan shall control.
- SECTION 12. *Notices*. Any notice hereunder to the Company shall be addressed to its office, 251 Ballardvale Street, Wilmington, MA 01887, Attention: Corporate Executive Vice President, Human Resources, General Counsel & Chief Administrative Officer, and any notice hereunder to the Participant shall be addressed to him or her at the address specified on the Award Agreement, subject to the right of either party to designate at any time hereafter in writing some other address.
- SECTION 13. *Entire Agreement; Governing Law.* The Plan and this Award Agreement constitute the entire agreement with respect to the subject matter hereof and supersede in their entirety all prior undertakings and agreements of the Company and you with respect to the subject matter hereof. This Award Agreement may not be modified in a manner that is materially adverse to your interest except by means of a writing signed by the Company and you. This Award Agreement is governed by the internal substantive laws but not the choice of law rules of Delaware.

YOU ARE HEREBY INFORMED THAT THIS AWARD IS SUBJECT TO ALL TERMS AND CONDITIONS OF THE PLAN, A COPY OF WHICH IS ATTACHED HERETO. YOU ARE HEREBY INFORMED THAT ALL DECISIONS OR INTERPRETATIONS OF THE ADMINISTRATOR UPON ANY QUESTIONS ARISING UNDER THE PLAN OR THIS AWARD AGREEMENT ARE FINAL, BINDING AND CONCLUSIVE.

SECTION 14. *Financial Statements*. The Company's most recent Annual Report to Shareholders containing the Company's audited financial statements for the last three (3) years and its Annual Report on Form 10-K is available on the Company's website at http://www.criver.com.

SECTION 15. *Recoupment.* Shares awarded under this Award Agreement are subject to recoupment in accordance with the Company's Corporate Governance Guidelines, as may be revised from time to time, and/or any other so-called recoupment, clawback or similar policy that may be approved by the Board of Directors of the Company or any committee thereof.

SECTION 16. *Adjustments; Effect of Certain Transactions.* The number of Shares covered by the Performance Awards shall be adjusted as set forth in Section 5 of the Plan to reflect dividends or other distributions, recapitalizations, stock splits, reverse stock splits, reorganizations, mergers, consolidations, split-ups, spin-offs, combinations, repurchases or exchanges. In the event of a Covered Transaction (as defined in the Plan) (other than an Excluded Transaction (as defined in the Plan) in which this Award shall have been assumed or substituted for as provided in the Plan) that occurs (A) on or prior to February 29, 2016, the # of Shares shall be deemed to be equal to the Target Award.

SECTION 17. Section 409A of the Code. This Award is intended to be excepted from coverage under and/or comply with Section 409A of the Internal Revenue Code, as amended (the "Code") and shall be administered, interpreted and construed accordingly. The Company may, in its sole discretion and without Participant's consent, modify or amend the terms of this Award Agreement, impose conditions on the timing and effectiveness of the issuance of the Performance Awards, and/or take any other action it deems necessary to cause this Award Agreement to be exempted from Section 409A (or to comply therewith to the extent the Company determines it is not excepted). Notwithstanding, Participant recognizes and acknowledges that Section 409A may affect the timing and recognition of payments due hereunder, and may impose upon the Participant certain taxes or other charges for which the Participant is and shall remain solely responsible. In order to minimize the application of Section 409A of the Code, the Company will deliver the Performance Shares, if any, to the Participant, between January 1, 2016 and March 15, 2016, or, if earlier, in the year following the Participant's death. If the Company considers the Participant to be one of its "specified employees" and the Participant is a U.S. taxpayer, in each case, at the time of his or her "separation from service" (as such terms are defined in the Code) from the Company, no conversion specified hereunder shall occur prior to the expiration of the six-month period measured from the date of the Participant's separation from service from the Company to the extent required to comply with Section 409A of the Code.

RNATIONAL, INC

# Appendix I to Performance Award Agreement

Participant: Thomas F. Ackerman

Title: Corporate Executive Vice President & Chief Financial Officer

Target Award: 8,380 Performance Awards

Date of Grant: February 27, 2015

Performance Criteria:

Successful transition of CFO duties to named successor, as assessed by the Chairman, President & CEO or his designee.

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002 AND RULE 13a-14(a)/15d-14(a) OF THE EXCHANGE ACT OF 1934

I, James C. Foster, Chief Executive Officer of Charles River Laboratories International, Inc. (the registrant) certify that:

- 1. I have reviewed this quarterly report on Form 10-Q for the quarter ended March 28, 2015 of the registrant;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ James C. Foster

James C. Foster

Chairman, President and Chief Executive Officer

Charles River Laboratories International, Inc.

Dated: April 30, 2015

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002 AND RULE 13a-14(a)/15d-14(a) OF THE EXCHANGE ACT OF 1934

I, Thomas F. Ackerman, Corporate Executive Vice President and Chief Financial Officer of Charles River Laboratories International, Inc. (the registrant) certify that:

- 1. I have reviewed this quarterly report on Form 10-Q for the quarter ended March 28, 2015 of the registrant;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Thomas F. Ackerman

Thomas F. Ackerman

Corporate Executive Vice President and
Chief Financial Officer

Charles River Laboratories International, Inc.

Dated: April 30, 2015

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q for the quarter ended March 28, 2015 of Charles River Laboratories International, Inc. (the "Company") as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, James C. Foster, Chairman, Chief Executive Officer and President of the Company, and Thomas F. Ackerman, Corporate Executive Vice President and Chief Financial Officer of the Company, each hereby certifies, to the best of his knowledge and pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ James C. Foster

James C. Foster

Dated: April 30, 2015

Dated: April 30, 2015

Chairman, President and Chief Executive Officer Charles River Laboratories International, Inc.

/s/ Thomas F. Ackerman

Thomas F. Ackerman

Corporate Executive Vice President and

Chief Financial Officer

Charles River Laboratories International, Inc.

This certification shall not be deemed "filed" for any purpose, nor shall it be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act.